hppC health profession council

Health Professions Council Communications Committee 21 May 2008

Public Affairs and Stakeholder Update

Executive summary and recommendations

Introduction

The Communications Committee in February 2008 received a comprehensive update on Public Affairs and stakeholder work across multiple groups, including Parliamentarians, stakeholders in Scotland, professional bodies and employers.

The update for this Communications Committee contains update information on two key areas in more detail:

- 1) Professional bodies mapping document
 - The Communications workplan identifies professional bodies as a key audience for the work of the Communications department this financial year. As a first stage to take this work forward, the Public Affairs Manager has created a mapping document which is appended to this paper. This mapping document identifies the different strands of work that each relevant department at HPC is currently doing with professional bodies. It is intended to be a 'first stage' in pulling together this information to enable the department to identify any gaps, and opportunities for future development. It is provided at this stage for the Committee's interest, particularly given the discussion at Communications committee in February about how contact with professional bodies could be developed.
- 2) Employers Event report

As promised in the last Communications Committee, this report collates all the feedback from each of the five Employer Events across the UK. It also evaluates the programme of Employer Events as a whole and makes recommendations to be used in the development of the next round of Employer Events to be held towards the end of 2008/early 2009.

Decision

This paper is for information only. No decision is required.

Background information

None.

Resource implications

Public Affairs and Stakeholder work is one of the key areas of the Communications workplan for 2008 – 2009. Activities take place across the organisation, but are co-ordinated by the Public Affairs Manager.

Financial implications

None.

Appendices

- Appendix one: Professional body mapping document
- Appendix two: Employer events report

Date of paper

7 May 2008.

Professional bodies – mapping document DRAFT

Summary

This mapping document identifies the many strands of work and communication that the HPC is doing with professional bodies, across each department. It aims to show current work and help identify areas for development.

Department	Ad hoc communication	Meetings	Conferences / events	Joint projects
Communications	Publications such as FTP annual reports, education standards, CPD standards, etc are mailed to PBs for information and use in newsletters and journals.	The Public Affairs Manager attends and feeds into the annual meetings with the Chief Exec and President. Contact is made with PBs exhibiting/attending	Exhibitions and talking sessions at PB conferences. HPC are planning to exhibit and speak at five PB conferences in 2008. We also attend conferences with registrants from multiple professions, eg. NAIDEX in April 2008.	Professional journals and newsletters The Communications Manager submits articles proactively, and upon request, to journals on a range of issues such as renewals, CPD and the HPC as an organisation. These are written by
	Free public information literature available to registrants. This has been communicated to registrants via PB publications, such as 'Frontline' for physiotherapists, and in newsletters,	political party conferences, such as the SNP annual conference in Oct 2007 and Welsh Labour in early 2008. The Public Affairs Manager has made useful contacts through these conferences as PB	Speaking at PB conferences / event will often occur throughout the year, even if we don't have an exhibition space. These are usually arranged by the Events Manager but staff across the HPC may speak on CPD, Standards, FTP, etc.	various members of the HPC. Press releases are sent to all PBs and are frequently covered in their newsletters, journals, online, etc. These are on a wide range of issues including FTP cases, renewals, consultations,

etc. Adverts have	are often exhibiting		changes to legislation /
also been placed in	and/or running fringe	PBs are invited to HPC	Council and new
certain key	events. Feedback is	stakeholder events such	professions.
professional body	that they are happy to	as the Scottish Parliament	P
publications to raise	see HPC involved.	Reception in March 2007.	Regular article in bi-
awareness of our		Other events include the	monthly 'Complete
public information	The Public Affairs	Employer Events and	Nutrition', journal for
campaigns.	Manager has met with	Stakeholder Christmas	dietitians, written by
	devolved country PB	Drinks.	Communications
In Focus newsletter	representatives,		Manager, Ebony Gayle.
is sent to	such as the CSP in		
representatives	Scotland and the COT		Going forward we plan to
from PB.	in Wales. More		submit more articles from
	meetings are planned		senior colleagues and on
	and this work		a variety of themes
	expanded throughout		including FTP.
	2008.		_
			Going forward we plan to
	Going forward the		work more closely with the
	Public Affairs		PBs to communicate
	Manager and		information about our
	Communications		2008/09 Employer Events
	Manager plan to meet		and use their networks of
	with more		managers where these
	communications		exist.
	people within the PBs		
	to develop closer		
	links. This links in with		
	the media strategy.		

CPD Communications	Articles in HPC newsletter In Focus, AHP Bulletin (Jan 2008), professional journals (SCPOD). These are alerting registrants to our CPD talks and providing info about the process. Emails, phone calls about standards, audit process and availability of CPD Communications Manager, Mark Potter.	Lunch briefings presentation and discussion. For example, in Dec 2007 with three of the chiropodist / podiatrist PBs: SCPOD, BCPA and the Institute.	The bulk of work with professional bodies is CPD presentations and workshops at annual conferences , CPD days and branch meetings of professional bodies. Due to the timing of the audit process most of the work has been with the professional bodies representing chiropodists / podiatrists and ODPs.	Joint branded CPD events with professional bodies. For eg, with the SCPOD in NI in March 2008. Over 100 people attended.
Policy and Standards	Regular phone and email contact with various professional bodies to answer a range of queries on standards, consultations, and a variety of policy issues.	Discussion seminars / meetings are held on an ad hoc basis. They run for most of the day and focus on a particular topic. All professional bodies are invited to take part. For eg, Post-	AHP Education Forum All the education leads within professional bodies meet once every couple of months. The HPC have a standing invitation to participate. Michael Guthrie, will present at this forum in June 2008 about	Continuing Professional Development (CPD) sample profiles HPC wrote to PBs in August 2005 asking for their assistance in putting together example CPD profiles. Each PB was asked to draft a CPD

registration qualifications meeting held in Feb 2008. Approx 30 ppl attended. Other eg, -student registration -standards of education and training both held in the latter half of 2007. Very well received by professional bodies. Ad hoc meetings with aspirant professional groups who want to understand more about statutory regulation and the process for coming onto our Register.	CPD. Regularly invited to speak at PB conferences and events, on topics such as CPD and standards of conduct performance and ethics. For eg., in early 2008, Michael Guthrie agreed to speak at an event hosted by the Alliance and the COT. Charlotte Urwin spoke at an event hosted by the SORs. Official consultations A representative from each of the PBs on consultation list. Sent a hard copy of the consultation in the post and invited to contribute a response on behalf of their	profile, which was then considered by PLG members against the CPD standards, and re-drafted as appropriate before being agreed by the Education and Training Committee for publication. We also held a discussion meeting with professional bodies in February 2006, where we asked for feedback on our draft CPD documents, and discussed the draft profiles that were available. This work is ongoing as we expand the range of sample profiles available (on the HPC website) for each profession. This is to try and accommodate different roles, such as
onto our Register.	and invited to contribute a	try and accommodate
		Professional Liaison Group Policy write to the AHPF, FHCS (and the

	PBs who are not represented in one of these umbrella organisations) and invite them to nominate someone to sit on the PLG. A place on the PLG would be granted to someone from each of the umbrella organisations and we try to accommodate the other PBs if possible. The number of people sitting on the PLG is limited. We encourage each PB to provide information to us, often in an informal consultation early in the process. This is postiaularly useful if we

Registrations	Communication occurs around the renewals process .	Meetings may occur if higher than average lapsing rates occur	A good example is collaborative work with the COT in 2007 over
	Contact is made at	or if the PB requests	renewals. Contacts within
	the start of the	them (may also	the PB helped and
	process and an	involve Chief Exec)	supported HPC
	update is provided		communicate with
	during the period. They are also on		registrants via publishing
	hand to answer		multiple articles in journal and on website, and
	queries.		included letter from HPC
			in pack to NHS managers.
	Feedback is given		This made a big difference
	to professional		to the numbers of OTs
	bodies on lapsing rates at the end of		that lapsed.
	the renewal cycle.		Going forward the Public
			Affairs Manager will work
			closely with Claire Harkin,
			Customer Services
			Manager, to identify the
			Membership Managers (MM) within each PB and
			initiate contact (if it's not
			already there). In May
			2008 an email was sent to
			the each of the chiropody /
			podiatry MM alerting them to the start of the renewal
			window, providing key

				HPC contacts and asking for ways to work together. This will continue for each profession at the start of the renewal process to ensure consistency.
Education	General queries about programmes are answered by email, letter and phone. Programme questions can be also discussed during annual meetings between PB and Chief Exec and President. Other contact occurs via Policy route, for eg as a result of consultation on standards for education.	Professional bodies are invited to Education Presentations although education providers are the key audience. For eg the Institute attended presentations in Belfast and Edinburgh, the RCSLT in London and the BDA in Sheffield.	Approval visits can involve education leads from PBs with a role in pre-registration education, such as the SOR, COT, CSP, IBMS and RCSLT. They may sit on a joint panel although the programme is assessed independently by the HPC. Some PBs issue curriculum guidance. The spirit of this guidance is taken into account during an approval visit.	

Fitness to Practise	Queries are largely from PB union representatives about specific FTP cases, or the process.	PB union representatives attend quarterly UNISON meetings with HPC. In particular reps from the COT, CSP and SORs.	
Chief Executive	Ad hoc requests for meetings on specific issues, such as lapsing rates, education programmes, etc. Responds to queries via email, letter and phone constantly throughout the year. Contact from PB is usually Chief Exec or Chair.	Annual meetings at HPC letters are sent from the Chief Executive and President every year inviting each professional body to meet with us. 12 meetings set up in late 2007 and early 2008. Attendance at Board Meetings. For eg, Chief Exec attended the IBMS and SOC meetings in late 2007/08.	

Secretariat		Write and invite a representative from the professional bodies to attend HPC's annual meeting	
		Some Council members accept regular invitations to attend professional body meetings	
Human Resources / Partners Administration	Recruitment of partners. Advertise in professional journals.		

Key

PB – Professional Body

MM – Membership Manager

RCSLT - Royal College of Speech and Language Therapists

COT - College of Occupational Therapists

CSP – Chartered Society of Physiotherapists The Institute - The Institute of Chiropodists & Podiatrists

SCPOD - The Society of Chiropodists & Podiatrists

BCPA - British Chiropody & Podiatry Association

BDA - British Dietetic Association

SOR -The Society & College of Radiographers The Alliance – The Alliance of Private Sector Chiropody and Podiatry Practitioners AHPF (The Allied Health Professions Federation) FHCS (Federation of Healthcare Science)

Members of the Allied Health Professions Federation (AHPF)

The British Association of Art Therapists (BAAT) The Association of Professional Music Therapists (APMT) The British Association of Dramatherapists (BADTh) The British Association of Prosthetists and Orthotists (BAPO) The British Dietetic Association (BDA) British and Irish Orthoptic Society (BIOS) The College of Occupational Therapists (COT) The Chartered Society of Physiotherapy (CSP) The Royal College of Speech and Language Therapists (RCSLT) The Society of Radiographers (SCOR) The Society of Chiropodists and Podiatrists (SCP)

The Federation for Healthcare Science was formed in 2002 as an overarching body for the professional organisations representing healthcare scientists. This includes biomedical scientists and clinical scientists.

Employer Events Report November 2007 and February 2008

Invitations mailed to:

 657 Personnel Managers within Trusts across the UK were sent a letter and invitation in early September 2007

professions

- 488 HR Directors within Local Authorities were sent a letter and invitation in early September 2007
- National Heads for departments (such as physiotherapy) at BUPA Hospitals were sent a letter and invitation in early September 2007
- 315 Service Managers within Trusts across the UK were emailed in October 2007
- The same Personnel and HR Directors were emailed in January 2008

- Contacts in the Welsh Assembly Government Health and Social Services, the Scottish Government Health Directorates and the Northern Ireland Department of Health, Social Services and Public Safety emailed the event information to relevant networks.

- Professional bodies also helped email the information out to relevant groups.

- In Focus newsletter and HPC website was used to promote the Employer Events.

Venues:Manchester Town Hall, Manchester (27 November 2007) Trades Hall of Glasgow, Glasgow (28 November 2007) Spires Conference Centre, Belfast (18 February 2008) Cardiff City Hall, Cardiff (20 February 2008) Kings College London, London (21 February 2008)							
Locations:	Manchester	Glasgow	Belfast	Cardiff	London		
Attendees	40	30	29	47	45		
Registered	45	36	34	53	68		
No-show	5	6	5	6	23		
191 attendees in total							
Evaluation Marks:	Evaluation Marks:						
Average scores from returned forms (n)	n = 30	n = 26	n = 24	n = 40	n = 40		
Key (1 = poor to 4 = excellent)							
1. Pre-meeting information	3.19	3.08	3.33	3.29	3.26		
Timing	3.2	3	3.33	3.26	3.23		
Content	3.17	3.15	3.33	3.32	3.29		
2. Venue	3.18	3.38	3.54	3.25	3.06		
Location	3.10	3.38	3.63	3.19	3.06		
Facilities	3.23	3.27	3.50	3.26	3.13		
Catering	3.20	3.50	3.50	3.29	3.00		
3. Presentations (content)	3.37	3.52	3.51	3.51	3.47		
Who we are (Rachel Tripp*)	3.40	3.46	3.38	3.29	3.48		
Registration (Mark Potter)	3.37	3.54	3.50	3.58	3.48		
CPD (Mark Potter)	3.40	3.54	3.54	3.65	3.52		
FTP (Kelly Johnson)**	3.33	3.62	3.58	3.52	3.39		
Comms (Nina Blunck)	3.33	3.46	3.54	3.55	3.48		

	E	Michael Guthrie presented in Belfast and Cardiff *Eve Seall presented in Cardiff					
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Is there anything else that you would have liked included in the presentations?

Manchester

- Very comprehensive (x2)
- More about police and employer links
- More time could have been spent on the investigations process and how this works
- More detail on the White Paper
- More time for questions and for the panel to provide examples / scenarios
- Graphs should indicate years against incidents against membership

Glasgow

- Think Q & A session allowed any omissions to be addressed
- New developments regarding professions to be regulated
- More information on CPD audits
- Registrations renewal slide, columns could be clearer
- Useful to hand in questions to panel prior to meeting to ensure all questions are answered

Belfast

- Overseas and European applicants, including temporary and occasional registration
- More on approvals process and approval visits for training settings
- More detail on CPD profile completion however am aware of upcoming CPD event in Northern Ireland
- Regulation of OT Assistants and Technical Instructors increasing in numbers within the workforce

Cardiff

- More information on cases being dealt with under FTP
- More on reforms to HPC
- A sample of CPD profile

London

- More workshops practical advice on FTP and CPD
- Clearer explanation of where the funding comes from for the HPC how independent are you? Are you government funded? Who regulates you?
- Some of the detail talked around the headline on the slides there were some useful snippets not included in the slides

Evaluation comments:

Manchester

- It was a good insight into how the HPC works, but also the number of questions generated demonstrates that there is scope to hold further events
- Informative session makes it clear what we can tell employees, what

processes to follow and what myths to dispel amongst staff.

- Give valuable information from the employers perspective
- Very interesting, helpful, well presented, informative session (x5)
- Q & A session raised good questions
- Well Chaired, good summaries of questions asked (x3)
- Very interesting, thorough and useful. Would be good to have similar event every couple of years to update employers. Q & A session was very useful format and informative.
- Very useful event to get to know about the HPC and their relationship with us as employers
- Central Manchester not best location. A hotel close to the motorway link preferable
- Informative session makes it clear what we can tell employees, what processes to follow and what myths to dispel amongst staff
- Good event should be done at least annually. More communication for / with registrants is required
- Probably need to be more relaxed in presentation.
- It was very useful and have a long period devoted to questions from the audience
- All presenters very knowledgeable!

Glasgow

- Relevant, concise, nice venue, glad that there are handouts provided
- Very clear, concise and informative (x4)
- Excellent well worthwhile (especially Q&A)
- Helpful re: CPD and FTP concerns
- Event very worthwhile, especially FTP questions
- Very useful information from discussion and questions (x2)
- Relevant, concise, nice venue, glad that there are handouts provided
- Informative, useful and appropriate Q & A session (x4)
- Good to hear about new additions to website sound useful
- Well organised and presented (x2)
- Very helpful to have face to face information at central venue making HPC more approachable
- Long time to take out in middle of working day
- Would like to hear more about engaging with potential new registrants and new professions

Belfast

- Extremely useful and informative from an employer perspective. Will follow on information provided eg alerts, early referral on FTP proceedings
- Good content covering common issues raised
- Bringing HPC to the employers good one!
- Well presented and professional, informative (x5)
- Very helpful and informative. Nice to put a face to the name (x2)
- Excellent question answering by panel (x4). Very effective communication skills
- Well presented with good handouts and pack
- Length of meeting appropriate
- Appreciate having HPC personnel locally accessible

Cardiff

- Professional, knowledgeable and well chaired meeting, well done!
- Very well organised. Started on time. Slick presentation and good having all on powerpoint. Very clear presenters right amount of information
- Question session very useful in clarifying issues raised in the presentations (x3)
- Useful examples of application of standards
- Presentation gave good overview of topics (x4)
- Good coverage and useful session (x4)
- Excellent and informative Q & A session (x10)
- Many thanks for an enjoyable presentation.
- Simple and easy to understand well explained and clearly presented.
- It would have been better if the venue had been out of town perhaps at a hotel along the M4 corridor

London

- Well ordered and managed set of presentations and very professional!
- Lots of good information pitched at the right level (x2)
- Very informative and useful, well presented (x5)
- This meeting should have been morning or afternoon (x5)
- Good, balanced presentation
- Good event allowing me to gain a better understanding of the HPC's role and how it impacts on my sphere of practice (x2)
- Well presented, professional and clear (x3)
- Good to have the opportunity to meet and understand better the purpose of the HPC
- Very well chaired, especially the Q & A
- CPD is presented as a responsibility of the individual audited by HPC what about their line managers role isn't it encouraging managers not to persue PDPs knowing the individuals independently pursuing CPD?
- Good central venue
- Longer, as a lot of information given in a short amount of time
- Very useful, short but concise! No waffle (x2)
- More time allocated to each presentation? BUT really useful opportunity to gain undated information! (x2)
- A venue in the North East would have been useful for the Northern Region SHA coverage.

Suggestions for the future:

Do you have any topics for future events of workshops for employers?

Manchester

- Information about international application process, temporary registrations and European laws affecting the movement of health professionals
- Practical guidance on when to refer FTP issues to the HPC. Training by relaying some scenario / case study examples
- The NMC run employer summits bi-annually and this allows new standards / guidance to be discussed. May be an idea.
- CPD event –using the sample profiles (x4)
- FTP a more detailed event (x3)
- Information when further professional groups added. A registrant presentation may have been interesting to illustrate pathway and discuss

CPD etc.

- Discussion around registration of assistants, assistant practitioners, etc. Concern around these people, their practise not being registered as they take on more responsibility
- The changes to the registration process as detailed in the White Paper

Glasgow

- More detail on FTP when should we contact HPC? How can we protect ourselves as employers when utilising management of performance?
- At least one per year of these events would be useful
- Concentrate on single topic, eg CPD or FTP (x3)
- Would be beneficial to organise a group event re: CPD for employers
- How to manage an employee who is not fit to practise
- Event dedicated to FTP as main focus of questions around the area
- Seeing sample CPD portfolio

Belfast

- CPD workshop with sample profiles (x3)
- Approval visit information
- More information on the other health regulators and the role of CHRE (and future changes to CHRE) would have been useful

Cardiff

- Developing your professionals: interface between moving the profession forward and CPD and FTP
- More widely advertised and larger room
- Specific registrant workshops in local areas particularly related to CPD files and audit and FTP
- CPD (x2)
- When CPD audits have been completed examples of good 'submissions' and 'must try harder submissions!
- Assessing competencies of international professionals and ensuring their qualifications are comparable to UK

London

- Would have preferred session to have been scheduled for 9.30 for 10am start – cuts into the day
- Reduce the general explanation of FTP and use illustrative case studies would probably be more interesting and illustrative (x2)
- More workshops on CPD and types of evidence needed (x2)
- Any developments and future professions included

Communication with employers:

Is there anything that the HPC could do to improve their communication and involvement with employers?

Manchester

- Regular (ie quarterly) information regarding trends in the specific professions from complaints / concerns received
- Looks as though online communication has recently improved and look forward to using it
- More events like today's would be great (x2)

- Definitely be more proactive, have an employers quarterly update. Feedback on fitness to practise cases to be more detailed.
- Improve searchability of HPC website and tracking of staff by establishing an employer database and encourage registrants to select single or multiple employers from this where possible rather than describe their employer in their own words
- Speed up registration in June August of new graduates
- Ensure that interim orders are sent to employers
- I am concerned that there were very few colleagues from local authorities may it be worth targeting OT managers in local authorities?
- I think regular meetings like this would improve communication
- Advising employers of third party proven allegations
- Definitely be more proactive, have an employers quarterly update. Feedback on fitness to practise cases to be more detailed
- Workshop excellent, regular engagement is imperative
- The email alerts (asked to sign up on feedback sheet) should do this

Glasgow

- Regular events to update (x3)
- The new section of the website should help
- Newsletter will be very useful (x2)
- May be useful to contact each professional body leads when important changes and events in place quick way to disseminate information.
- Feedback from other events held nationwide would be of interest to gauge common themes of concern
- We need to ensure that employers are kept up to date with all registrants
- More local events like this

Belfast

- Large employee based presentations, eg within a Trust
- More regional workshops and awareness raising
- Excellent move to rollout workshops outside London
- Not enough Trust Human Resources here today there are now 5 Trusts in NI – would it be worth tapping into their regional meetings?

Cardiff

- This has clearly improved significantly
- Seem to have it well covered
- Ensure newsletter is widely available
- As you do not hold details of employers for many registrants this is not always possible
- Newsletters
- Better publicity around website / email contacts
- Regular contact / info on changes / developments are very useful

London

- Pleased to see there is a website we can use good number of communication channels are available
- The HPC website is excellent and tends to provide good informationtherefore already a first class communicator!
- Continue the good work already started.
- Have an annual feedback panel or create an employer regulatory panel

- More of the same, I wonder how many of my colleagues have attended such events
- Communicate to registrants how HPC links to HR departments ie national HR Leads (SMRING) groups
- Pro-active approaches required

Sign up and stay in touch:

The feedback sheet asked attendees to sign up to receive FTP alerts and the In Focus newsletter.

Manchester

• 26 out of 30 respondents signed up Glasgow

• 25 out of 26 respondents signed up Belfast

• 22 out of 24 respondents signed up Cardiff

• 36 out of 40 respondents signed up

London

• 37 out of 40 respondents signed up

Delegates:

Some of the job titles of delegates included:

- Director of Human Resources
- Professional Development Coordinator
- Senior Human Resources Manager
- Service Manager
- Regional Training Officer
- Head of Service, Head of Therapies
- Senior Chief Biomedical Scientist / Lab Manager
- Therapy Advisor for Wales
- Director of Community & Therapy Services
- Education & Training Manager/Honorary Chaplain
- Therapy Services manager
- Operational HR Service Manager
- Head of Professional Development
- Senior Clinical Governance & Patient Experience Coordinator
- Associate Director Service and Professional Development
- Clinical Director AHPs

Material provided:

Each delegate received a pack of information and this was very well received. This included:

- copy of the presentation slides
- delegate list
- programme
- feedback sheets
- employer information concertina / quick reference cards
- employer publications on FTP
- 'Is yours in the post?' poster

- 'Health professionals must be registered so you can be sure...' poster
- public facing information leaflet
- how to sign up and order more campaigns material flyer
- HPC pen
- Public Affairs Manager's business card

Observations:

- It worked well having lunch served after the session as it gave delegates and staff a chance to mingle and chat about the issues and clarify any points. This was a good networking opportunity and meant that delegates stayed until the end of the Q&A session and filled out their feedback forms before being served lunch.
- Thoughts from the Events Manager format could more interactive next time. Perhaps include break out sessions after presentations to encourage more people to ask questions and get their opinion on certain issues. Focus groups of employers.
- Presentations seem to be the right length of time. More detail or clarifications were then usually covered in Q&A session.
- Long Q&A session (45 minutes) seemed to work well with many people asking questions of the panel. The feedback on the Q&A session was very positive, although there weren't many questions in the London event.
- Bigger room needed for Cardiff event, as demand exceeded availability. Had to turn approximately 15 people away from registration of this event due to maximum capacity being reached a week or so before the event. Bigger rooms would have been good for most of the events, although as it was the first time we'd done these it was difficult to determine how popular they'd be.
- The Chair was very successful in summarising questions and responses and leading the Q&A discussion – in all events with both Rachel Tripp and Michael Guthrie as Chairs.
- It was interesting to note that a few of the employers suggested workshops and briefings for registrants – especially on CPD. It seemed that they were unaware of our Listening Events and the work that we do communicating with registrants. Worth highlighting in more detail next time.
- The time between start of registration (at 11am) and the start of the session (11.20am) seemed a little too long as most people arrived on time and were keen to get started. Although it was a good opportunity for delegates to look at publications and other literature.

Specific points to note:

- Feedback from quite a few employers suggested that the time of the event should be changed to first thing in the morning, say 9.30am or 10am, or to in the afternoon, as the event interrupted their day.
- A few issues with microphones and PA system, could be better quality as disrupted the flow.
- Many employers were extremely pleased with the presentations and the idea of briefing employers on the whole. Many suggested that we should update them annually with these kinds of events.
- Suggestions for keeping in touch with employers included a quarterly or biannual employer's newsletter. Worth investigating with Director of Communications Manager and Publications Manager.

- Suggested that new employees, as part of their induction, are asked to update employer details with the HPC. Look at ways to communicate this to employers.
- Can managers, employers come along to FTP hearings? Work with Communications Manager and FTP to encourage this. Perhaps advertise at the next round of employer events.
- New employer section on the website very well received. Many were keen to see this developed and updated as it was seen as a useful tool to communicate.

Ongoing recommendations to be used in the development of Employer Events in 2008/09:

- Extend the promotion of employer events using contacts in professional bodies, employer newsletters, website, etc.
- Extend the type of employers that attend the events to services managers and employers within local authorities, private practices, BUPA, etc. as there is room to improve the numbers attending from these groups.
- Either decide on maximum numbers and be prepared to turn people away or book larger venues and be prepared to overspend on larger rooms.
- Research and work with employers and professional bodies to determine the best locations and venues for next round of employer events.
- Presentations to be further developed to include information on international and temporary registrants, and changes to European laws that affect registration and employment. Other information to be included is on new professional groups to be regulated, aspirant groups, etc.
- A decision will need to be made about the timing of the next events. Should the events be brought forward to 9.30am registration with tea, coffee and pastries for 9.45am start? And then finish event at 11.30am? This could potentially mean that delegates leave early.
- A decision will also need to be made about the length and format of the events. Feedback has suggested that a more interactive and hands on session would be useful, combined with a presentation.
- Suggestion for future employer events: registration at 9.30am for 9.45am start. Presentations and then break out groups on specific issues such as CPD or FTP. Then feedback and Q & A, finishing with lunch served at 12.30pm. This gives us the opportunity to look at more illustrative examples and delve into issues more deeply with employers. We also still keep the networking opportunity over lunch and provide delegates with the opportunity to speak with staff, and each other, in a more informal environment.