

Communications Committee 8 November 2011

Developing our e-communications activities - an update

Executive summary and recommendations

Introduction

This paper provides a further update on the progress made to date by the Communications Department with regards to social media and sets out next steps in developing broader e-communication platforms.

Decision

The Committee is invited to discuss the attached document.

Background information

See introduction

Resource implications

There will be some resource implications arising from the workplan, in particular Executive time to carry out identified activities. This work will be completed using existing resources within the Communications Department.

Financial implications

As above.

Appendices

- Appendix 1: Developing a social media strategy the next step in communications
- Appendix 2: Presentation on enhancements to the online register, new aspects of website and social media

hpc health professions council

Developing our e-communications activities - an update

Introduction

1. This paper provides a further update on the progress made to date by the Communications Department with regards to social media and sets out next steps in developing broader e-communication platforms.

Background

- 2. In November 2010, the Communications Committee considered the HPC's approach to social media. This was followed in June 2011 with an oral presentation of progress to date. Both the paper that was presented to Committee, 'Developing a social media strategy the next step in communications', and the power point slides used in the oral update are attached. Both are intended to provide background to the recommendations set out in this paper.
- 3. The previous paper to Committee focused solely on our approach to social media. It highlighted the typical social media tools currently being used, outlined advantages, disadvantages and resources, and set out the forward workplan, all of which has now been completed.
- 4. In undertaking this work, members of the Communications Department have recognised that there are a range of online channels that the HPC could be developing to further extend our reach to stakeholders and we are now addressing the next steps in the development of a holistic approach to e-communications.

Current activity

- 5. In June 2011, the Communication Department set up pages on Facebook and LinkedIn and started to use Twitter as a way of extending our reach to stakeholder audiences.
- 6. We have used these channels to communicate information about registration renewals, cpd audits, new publications and consultations as well as all of the HPC events and our attendance at a range of professional conferences.
- 7. The development of our social media planner has been a crucial resource for the team as it provides a month by month summary of the area of work to be announced and through which medium.
- 8. A further development has been the approval of the social media policy by the Finance and Resources Committee in March 2011.

- 9. To date, we have undertaken the following activity with current channels.
 - **Twitter**: 527 followers on Twitter. We have retained HPC_news as the corporate channel, but are currently trialling individual HPC twitter accounts for the two members of the stakeholder communications team and have set up #events to enable members of the communications team to tweet from events.
 - **Facebook**: 403 followers, 446 active monthly users and 10,724 post views.
 - LinkedIn: 268 followers. Employees who have a LinkedIn page are linked by default to the HPC's page and it also links to our blog and tweets as well as picking up mentions of HPC in the media. The Human Resources Department are also exploring the option of using this facility as a recruitment tool.
 - **YouTube:** we have uploaded all the HPC's audio visual presentations including the student, cpd audit and fitness to practise videos. The intention is to showcase HPC's video content to a wider audience. To date we have had 83 channel views and 263 upload views. This means that 83 people have visited our main channel page¹, this page has information about HPC including links to the website. Our videos (otherwise known as 'uploads') have been viewed 263 times, within this figure the iPhone video has been viewed 187 times.
 - **HPC blog**: this currently provides opinion pieces from key HPC individuals. To date we have uploaded a range of articles including most recently an article on the launch of the iPhone app and the consultation on the draft standards of proficiency for social workers in England.

Why HPC needs to consider further developing its e-communications platforms

- 10. In addition to some of the already well rehearsed arguments about social media platforms which were set out in the previous committee paper, the Communications Department has been considering the importance of e-communications in its broadest possible context.
- 11. For example, 77% of households have internet access², 56% of internet users in the UK can be contacted through email, social networking and newsletters³ and 1 in 3 UK social networkers are fans or followers of a company.⁴ Further

⁴ Smart Insights, Statistics on combined email and social marketing use:

¹ YouTube, HPC main channel page: http://www.youtube.com/user/HCPCuk

² The Internet Access – Households and Individuals, 2011 (report published by the Office of National Statistics)

³ The B2B guide to social media: http://www.b2bsocialmediaguide.com/2011/04/04/social-mediausage-statistics-3/

http://www.smartinsights.com/digital-marketing-strategy-alerts/the-new-digital-

dialogue/attachment/statistics-on-combined-email-and-social-marketing-use/

statistics support this and show that 60% of companies believe that using a company blog is beneficial⁵ and 95% of people in the UK check their emails several times a day.⁶

- 12. The demographics of professional body membership can also be considered when looking at extending our online presence. For example, the Chartered Society of Physiotherapists recently reported that the largest group in its membership is aged between 21 and 30 (29%) and that well over half of their membership (57%) is aged between 21 and 40. Overlay this with the statistics that 53% of bloggers are between 21 and 35 years⁷ and that people in the 20 to 39 year age group are the largest users of Facebook⁸, and it provides further logic for the development of these platforms.
- 13. Furthermore, the HPC describes itself as a 'modern and progressive regulator'. Our values are transparency, collaboration, responsiveness, value for money and high quality service. The use of online platforms and communities to reach stakeholders should therefore be a logical and natural progression in developing our communications.
- 14. The types of platforms currently being considered by the Communications Department include blogs (HPC and others), online communities, social media platforms as well as electronic newsletters, email, websites, mobile apps, RSS feeds and YouTube.

Workplan

- 15. The HPC is committed to further developing its online platforms and this high level workplan sets out some key actions to be undertaken by the communications department before March 2012 to enable further work to be incorporated into the 2012-13 workplan.
- Switch on the facility for people to make comments on the HPC's Facebook pages
- 16. This will enable us to respond to a range of queries, including requests for information about registration renewal and international applications as well as giving people the opportunity to comment on current activities, for example consultations or provide us with the opportunity to run online polls to gauge stakeholder perceptions on current issues
- Enable people to post comments on the HPC blog and upload which blogs we are following

⁵ The B2B guide to social media: http://www.b2bsocialmediaguide.com/category/socialstats/blogging/ (and click through link to Social media jazz: http://socialmediajazz.com/).

⁶ Smart Insights, The new digital dialogue: http://www.smartinsights.com/digital-marketing-strategy-alerts/the-new-digital-dialogue/

⁷ The B2B guide to social media: http://www.b2bsocialmediaguide.com/category/social-stats/blogging/

⁸ UK Facebook statistics for March 2009, Clicky Media Digital Marketing Agency

17. This will enable us to gauge stakeholder perceptions on current issues and provide two-way communication.

Review the online format for HPC In Focus

18. Currently, HPC InFocus is produced in InDesign and saved as a pdf which is uploaded to the website and distributed by email. It is emailed to approximately 15,000 subscribers who have opted to receive it. This distribution list is currently managed in house and is a manual process which is resource intensive. It is our intention to move to a different format, so that content will display in an email. This will allow us to capture open rates and consider introducing more dynamic elements such as online polling. We will also outsource distribution and list management to make more efficient use of time.

• Devise an e-communications strategy for the HPC

- 19. The strategy will consider the next steps in developing our online platforms for the 2012-13 workplan. It will cover key objectives including: the integration of internal and external communications through all online platforms; investigation into existing avenues (eg online communities and conversations which reference HPC) that we can engage in as well researching new channels; evaluating activities; and making recommendations for developments. It will also address the need for producing more dynamic content to suit the e-communications environment.
- 20. We will research and scope this piece of work during 2011-12 for inclusion in the 2012-13 communication workplan.
- Begin to develop outline business cases which will enable research and scoping work to a) build a new website b) provide for bulk email channels
- 21. The website scoping work will provide a detailed analysis of HPC's online activities focussing on our website, but also looking at our social media channels and our interaction with online communities. We will also look at how registrants opt in or out of email communication from us, and how this is managed.
- 22. The recommendations from this project will form the business case for a future project which will design and build a new website, implementing recommendations that will help join up our e-communications. This will help to bridge the different e-communications activities by integrating social media and online channels, for example RSS feeds and realise the full potential of the web.
- 23. We will be working across departments and with our external stakeholders at certain points through the project.



Communications Committee 4 November 2010

Developing a social media strategy – the next step in communications

Executive summary and recommendations

Introduction

This paper is intended to provide the Communications Committee with information about how individuals and organisations use social media, why the HPC needs to engage in this medium and sets out the Communication Department's workplan for the use of social media and networking tools by the HPC.

The activities outlined in this paper align with the objectives in the communication strategy which support our statutory obligation to communicate with stakeholders. This obligation is set out in Article 3 (13) in the Health Professions Order 2001: 'the Council shall inform and educate registrants, and shall inform the public about its work'.

Decision

The Committee is invited to discuss the attached document.

Background information

See introduction

Resource implications

Resources have been set out in the departmental workplan and are linked to the department's budget which has been approved by the Finance and Resources Committee.

Financial implications

As above.

Appendices

HPC social media strategy - the next step in communications



HPC social media strategy - the next step in communications

Introduction

This paper is intended to provide information on why the HPC needs to engage in social media and sets out the communications department's workplan for the use of social media and networking tools by the HPC.

The purpose of incorporating the use of social media within our workplan is to

- secure more opportunities to communicate HPC's public protection role to key stakeholder groups, for example, registrants, the public, the media and opinion formers
- use social media to articulate and repeat information about what the organisation is, what it does and its role in regulation as well as correct factually incorrect information in the public domain
- extend our reach with existing and new audiences
- keep pace with the changes in communication preferences and trends within society

The result should be that people better understand the meaning of the HPC and its public protection role.

Background

Social media and social networking is currently the fastest growing segment of the internet with social network sites being the highest traffic category of all websites. There are 34 million users of social media and networking sites in the UK, with individuals spending an average of 6 hours a month on the sites. This development in technology has changed the way in which individuals communicate with each other, particularly for the younger generations and increasingly those over 50.¹

Set out below are some of the main social media and networking sites with information about each:

- Facebook currently has more than 250 million active users worldwide. A January 2009 Compete.com study ranked Facebook as the most used social network by worldwide monthly active users. The website is free to users, generating revenue from advertising which includes side banner ads.
- Twitter Twitter is a real-time information network powered by people all around the world that lets you share and discover what's happening now. Twitter is a simple tool that helps connect businesses more meaningfully with the right audience at the right time. Businesses and organisations of all shapes and sizes are now able to stay connected to their stakeholders. It

¹ Paul Armstrong, Director of Social Media, Kindred PR

can be used to quickly share information with people, gather real-time information and feedback, and build relationships with stakeholders, partners and the public.

- RSS (Really Simple Syndication) is a format for delivering regularly changing web content. Many news-related sites, web blogs and other online publishers syndicate their content as an RSS feed to whoever wants it –such as <u>blog</u> entries, news headlines, audio, and video – in a standardised format. An RSS document (which is called a "feed", "web feed" or "channel") includes full or summarised text, plus data such as publishing dates and authorship. Web feeds benefit publishers by letting them syndicate content automatically. They benefit readers who want to subscribe to timely updates from favoured sources or websites or to aggregate feeds from many sites into one place. RSS feeds can be read using software called an "RSS reader", "feed reader", or "aggregator", which can be web-based, desktop-based, or mobile-device-based.
- LinkedIn the most professional looking of all the social networking tools, and orientated toward professional networks. Unlike almost all the other sites, LinkedIn allows you to add an image to your profile page. LinkedIn allows members to look for jobs, seeking out experts in a particular area, or to make contact with other professionals through a chain of trusted connections. LinkedIn is probably the site with the least potential for social purposes. The current size of the network is about 2.5 million profiles.

It should be noted that, like other communications tools, social networking sites have certain rules, conventions and practices which users have to navigate to be understood and avoid difficulties. These range from the etiquette of commenting on other people's profiles or an organisation's page to understanding how one does and does not add as a 'friend' or 'like' as an organisation.

Social networking sites also have some potential pitfalls to negotiate, such as the unintended consequences of publicly posting sensitive information, confusion over privacy settings, and unwanted contact with people or groups.

Why HPC needs to develop a social media strategy

The rapid growth of social networking tools that has been observed over the last 12 months by the Communications department is indicative of its integration into the daily work of our stakeholders. For example, recent tweets have included:

- Teaching watchdog goes http://aggbot.com/docs/link.php?id=9616567&t=co How about the *Health Professions Council*?
- <u>rockyrutherford</u>: Registering with the **Health Professions Council** so I can still be an OT. A waste of F**G time and have pay money to get F**k all back.
- Senior Biomedical Scientist: We are currently looking for a Senior Biomedical Scientist in Histology to work for.. <u>http://bit.ly/UEdC1</u>
- OTnews_and sticking with Wales, e-mail ruth.crowder@cot.co.uk to contribute to the response on the HPC consultation on Welsh http://bit.ly/9XWIE8

 SCP_PodiatryUK HPC launches new resources for registrants to promote their HPCregistration <u>http://bit.ly/dfpAX1</u>

In parallel with this, there has been considerable media coverage of the growth of social networking in professional body journals about its potential positive outcomes and concerns about the way that some of our registrants are engaging with it. Recent reports include;

- Health Service Journal 'PCT's behind the times on Facebook and Twitter'
- Frontline 'The CSP is addressing the issue in its Charting the Future project and there will be a new code of professional values and behaviour'
- Synergy News 'Many members will use social networking regularly and there are several examples of using it as a good method to share ideas and keep up-todate with friends, share knowledge of industrial relations or discuss professional questions'

We currently do not have a presence on Facebook although someone has set up a 'Health Professions Council' page on this site. We have contacted Facebook about this, but it does pose a risk that the information and comments posted on this site could be perceived to be those of the HPC's² particularly as there are posts on this page where registrants are talking about their registration success and people are posting jobs.

Some journalists only use Twitter³ to source their stories, by not being an active user we are at an immediate disadvantage. A recent report on BBC online⁴ said 'BBC news journalists have been told to use social media as a primary source of information by Peter Horrocks, the Director of BBC Global News. He said it was important for editorial staff to make better use of social media and become more collaborative in producing stories.

Other regulators, professional bodies and organisations are already using social networking sites to communicate with audiences, inform them of current work being carried out by the organisation and to keep them updated about change. For example, the NMC⁵ currently has a Facebook page. It has grown from 2,403 followers in October 2009 to 13,502 in October 2010 and the number is increasing by 200 a day. Other organisations using social media include The Society and College of Radiographers, the Royal College of Speech and Language Therapists, London Ambulance Service, Against State Regulation of Counselling and Psychotherapy, NHS – student groups, British Dietetic Association and the Institute of Biomedical Science⁶

Social media can be used as a source of news and increasingly individuals are turning to social media channels to get information directly from organisations. In some instances, we have witnessed individuals turning to the HPC Watchdog blog for information instead of coming to us. There has been on-going debate on this blog - comments have included individual arguments in support of the HPC processes, debate about the HPC

² See appendix 1

³ See appendix 3 for an example of a Twitter page

⁴ http://www.guardian.co.uk/media/pda/2010/feb/10/bbc-news-social-media

⁵ See appendix 2

⁶ For a full list, see appendix 4

allegedly being impartial and questions directed to the author on the integrity of the information contained within the posts. An employee of the HPC (who is also a blogger) has also commented on HPC Watchdog about the FtP process, challenging the author for further information about their expectations of a regulator and talking about HPC registration fees being incorrectly labelled as a 'tax' by the author.

Advantages and disadvantages

As previously stated, the key advantage of using social media and networking tools is that it would enable the HPC to expand opportunities for raising awareness amongst students, registrants and the public as well as raise awareness of the HPC's public protection role with other stakeholders. It would also allow HPC to access more individuals who choose to use these channels as well as enabling us to generate traffic back to the HPC website through micro-blogging and creating updates with links.

A further consideration is that, along with other more traditional communications tools, we can use different approaches to reach different groups, for example our Facebook page would be useful as a first point of contact for the general public. Twitter and RSS would allow the HPC to communicate effectively with real-time updates for journalists and would allow us to have a presence on large forums where the risks of misinformation from other sources can be high. Facebook and Twitter will also be helpful to communicate key information to registrants, for example when consultations or guidance is launched or updated information about cpd and registration renewals.

Furthermore, social media and networking sites would allow the HPC to communicate with hard to reach groups and to connect, engage and share information with community groups that are already in existence at no extra cost, which would be hugely beneficial to our public facing work.

Social networking is cost effective and does not require online spend, although it would require an administrator to upload content, monitor other users and reply to users requests and questions. Resource issues are addressed in a later section.

The main disadvantages are that online communities can become 'messy' and we would need management and oversight of our pages to keep online communities in check. It also opens up communication channels, allowing people to voice negative views of the HPC although this could be addressed through a disclaimer on the HPC page (see NMC) and, as is witnessed with the Alliance Against State Regulation, people will voice negative views whether or not HPC is in the frame. A further consideration is that by having an online presence we could be drawn into online debates and run the risk of then being seen to be 'campaigning'. It is therefore extremely important that our approach is clearly one of informing and correcting any incorrect information.

Arguably, the greatest threat to the HPC by not engaging in social media is the potential loss of reputation. As we have already evidenced, stakeholders are engaging in debates and discussions about the HPC. To date, we have been reactive and only monitored social media and networking sites, but by not participating in these online debates we are unable to correct factual inaccuracies about the organisation which poses a risk to the management of our reputation.

Workplan

1 To develop and implement a social media policy and guidance which covers both official company communication as well as personal communication by employees (who make it clear they work for the company in their profile or are identifiable within the company through name etc).

A social media policy is important to mitigate risk for both employer and employee and the current confidentiality agreement that we have in place is probably insufficient. The policy has been drafted and covers employee interactions on social media sites. It is currently with HR for consideration and approval and may result in a few additional lines in the employee handbook to clarify the confidentiality agreement. The guidance, which is separate to the social media policy, has also been drafted and is with HR for consideration and approval. It contains details on social media and blogging and is applicable to social and networking site users only.

Action: Ebony Gayle / HR

To undertake the following activity: a) continue to monitor the range of social media and networking sites and respond as required (determined on a case by case basis; b) optimise the HPC blog by broadening the content; c) develop a presence on Facebook for information only; d) join Twitter; and e) sets up RSS feeds for journalists.

Updates will be regular and will focus on what current key messages the HPC wants to get across and how these need to be expressed. To date, the blog has been populated by updates written largely by the Chair of Council in response to external events, such as conferences, PLG meetings and news stories about regulation. This will continue across all the social media tools we will use, but in addition posts will include information about registration renewals, cpd audits as well as consultations, new publications, news items, and Council meetings. Other content could include links to In Focus and other websites.

To maximise opportunities for attracting 'followers' we can promote the presence of the blog, Facebook page, twitter and RSS feeds through the news releases.

We can also attract 'followers' by referencing social media throughout our website and on emails as points of reference for keeping up to date and being able to engage with the HPC.

Action: Ebony Gayle / Amy Morgan / Tony Glazier

3 The HPC communications team will monitor progress on the development of HPC's use of social media and networking sites and will consider implementing a further phase. This could include opening the HPC blog and Facebook pages to comment

Action: Ebony Gayle / Jacqueline Ladds

Resource

Developing our online presence is already part of our programme of work this year – see 2.3 of the annual departmental workplan.

It is important to ensure that momentum is kept over time and that our posts/tweets don't simply drop off after the initial introduction. In the first instance, daily monitoring and updating will continue to be carried out by the Media and PR Manager and the Communications Officer – Media and PR. When necessary, monitoring will also be shared between the Communication Officers (events, publications and stakeholder).

As content and online communities develop there will be a wider impact on the organisation. The Communications department will need the specialist knowledge in each department to help answer specific questions about FtP, Registration, Council papers, FOI, Education & Training. It is difficult to gauge the amount of resource this would take for departments, but in practical terms it would be the time taken for a nominated contact to draft a response to specific questions, if raised. This will be a consideration in any further phases of development and any workload implications will be discussed and agreed with the relevant departments

We will also draw up an approvals process to ensure that online content is only published following departmental and senior management approval.

Timescales

Twitter and Facebook pages can be set up with minimal resource and we will allocate time within the Communications Department to do this. The social media policy and guidance will be approved and implemented before we progress any further.

RSS feeds have been scheduled for the next website quarterly deployment which will take place in November or December. The cost for this work has been allocated within the current web budget.

Amy Morgan, Communications Officer – Media and PR Ebony Gayle, Media and PR Manager

October 2010

Appendix 1 Health Professions Page which is currently on Facebook



Appendix 2 Nursing and Midwifery Council and General Medical Council on Facebook







Appendix 3 Twitter



Appendix 4 Other Users of social media

Facebook	Twitter				
NMC	NMC				
BBC News Health	Prince's foundation for Integrated Health				
	(PFIH)				
RCGP	RCGP				
CPD for Paramedics and other Pre-	BBC News Health				
Hospital Emergency Care Personnel					
Royal Pharmaceutical Society of Great Britain	BBC Health				
NHS – student groups	BBC breaking				
The NHS are the worst employers ever -	Guardian news				
page					
Westminster pages, student groups	Uk health news				
Forum for the Arts in Healthcare	Student paramedics and other student				
	health professions				
Against State Regulation of Counselling	NHS				
& Psychotherapy in the UK					
The Society and College of	NHS employers				
Radiographers					
NHS	Hospitals				
King's College Radiology Society	Doctors net (referrers campaign)				
Institute of Biomedical Science	UkGov				
British Dietetic Association	Future health				
International Art Therapy Organization [IATO] Group	Art in healthcare				
Art as Therapy	Pulse today				
Chartered Society of Physiotherapy	Bupa health				
Congress 2009					
Royal College of Speech and Language	WestminsterCC				
Therapists					
Degree level State Registered	Radio London				
Paramedics (UK & N.I.)					
London Ambulance Service	Nursing times				
Facebook Paramedics	Health4London				
General Medical Council	Patient opinion (NHS)				
Health Professions Council	The Health and Safety Executive (HSE)				
Continuing professional development	e-politics				

And still the list is growing...

Appendix 5

This is an example of good practice when using social media: HPC's referrers campaign being promoted on NMC facebook page



Facebook © 2010 · English (US) About · Advertising · Developers · Careers · Privacy · Terms · Help	Notes About Me Jumo to Friend or Page Subscribe Trursing & Mdwifery Councils Notes Report	Please check or encourage your patients to check that they are seeing a registered health professional. For a full list of the professions, or to check the online register, visit the HPC website.	Sushi -70% groupon.rl × Suppont Gale elekter avoid Such etter in journ stad such etter in journ stad Such etter in journ stad Such etter in journ stad Schrift je her in! Lekker wonen in Austerdam naundbrauk bouefmolds.rl X Prochdpe statters apartementen in Amsterdam-zudoost. over 1.5 80. voon. subside! X	
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Are you referring patients on to unregistered and unregulated professionals?

by Nursing & Midwifery Council on Tuesday, September 28, 2010 at 11:45am

The Health Professions Council (HPC) has launched a six-month campaign that aims to highlight the vital role that referrers such as practice nurses and GPs play in making patient referrals and ensuring that referrers and their patients are aware of the HPC when referring

on to HPC regulated health professionals.

The HPC is a UK wide multi-profession regulator that regulates the roles not covered by the GMC, NMC and GDC to name a few (a full list of regulators can be found here). They keep a register of allied health professionals who meet its standards for training, professional skills, behaviour and health.

Please check or encourage your patients to check that they are seeing a registered health professional. For a full list of the professions, or to check the online register,

Share

🖒 Amy Morgan and 22 others like this.

Notes Report

Nursing & Midwifery Council's











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PH41423 Andrea Smith	Hereford	Registered 01/05/2006	01/05/2008	No
PH52438 Andrew Smith	Rotherham	Registered 01/05/2006	01/05/2008	No
PH61118 Andrew D Smith	Barnet	Registered 01/05/2006	01/05/2008	No
PH63364 Andrew M Smith	Watford	Registered 01/05/2006	01/05/2008	No
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	Name	Statu	IS		Reg No.	Location
Caution	Jennifer Ravenhill	Regis	stered Cautioned (expires 06/06/2013, <u>det</u>	ails)	PYL20775	
	Name	Status		Reg No.	Location	
 Conditions 	Elizabeth A Carey	Registe	ered	PH3163	1 Cheshire	
of practice	Gillian R Carey	Registe 01/06/2	ered Conditions of Practice (expires 2012, <u>details</u>)	PH8374	9 Bishops St	urtford Herts
	Jane Carey	Registe		PH8262	7	
Suspension	Name		Status	Reg No.	Location	
	Brendon Stubbs		Deregistered Suspension (details)	PH65970	a provincia contrati	iton
	Carla K Stubbs Celia C Stubbs		Registered Registered	PH70506 PH77806		ein
Interim suspension	Name Guy Dodqson Philip Dodqson		is stered gistered Interim Suspension (<u>details</u>)		Reg No. PYL04459 PYL04460	Location Hove































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ocial m	edia content planner		
	Comms – Media – FTP scheduled		Our website has been updated with the latest media FTP schedule highlighting upcoming hearings. Visit <u>www.hpc-uk.org</u>
June	Post reg gual outcomes from consultation. Registrations – Paramedic and orthoptist registration renewal begins <u>Comms</u> – Publication of HPC In Focus (3 June)	Twitter, FB Twitter & FB	Announce results (tbc) Announce start of registration renewal process and promote online renewals Announce publication of In Focus (highlight key story
	Comms – Events: - UKRC Manchester 6-8 - Meet the HPC – Bradford (14 June) - Meet the HPC – Sheffield (16 June) - COT Brighton (28 June – 1 July)		HPC will be exhibiting at xxx in xxx @ the xx from xxxx come and visit us at stand Xx HPC Registrants - meet the HPC event is taking place see our website for more info
	Comms – Media – FTP scheduled (weekly)		Our website has been updated with the latest media FTP schedule highlighting upcoming hearings. Visit <u>www.hpc-uk.org</u>
July	Registrations – Prosthetists / orthotists, Clinical scientists and SLTs registration renewal begins	Twitter, FB & LinkedIn	Announce start of registration renewal process and promote online renewals



