MANAGEMENT ACCOUNTS FOR THE 9 MONTHS ENDED 31st DECEMBER 2002

COMMENTARY

INTRODUCTION

The December results have been influenced for the first time this financial year by a shortfall of financial grant from the Department of Health, although operationally the normal activities of the organisation are overall within budget. Negotiations to receive additional grants are continuing.

The deficit before unrealised losses on investments of $\pounds 392,780$ is $\pounds 242,952$ against a budgeted deficit of $\pounds 352,930$. This is better than budget by $\pounds 109,978$.

Income before grant income is £3,058,278 against a budget of £3,081,406, a shortfall of £23,128, which is an adverse variance of only 0.76%. Operating expenses total £3,094,070 against a budget of £3,434,336, a favourable variance of £340,266 (11.00%).

Although the Department of Health Funded Revenue Expenditure is only £27,975 above the budget for the 9 months of £1,500,000, there is a shortfall of Grant. The expenditure is scheduled separately (see private section of agenda) but on the advice of our auditors includes the expenditure on the refurbishment of the building as revenue expenditure whereas previously it had been capitalized. Our grants from the Department of Health are from two separate sources, one for revenue expenditure and one for capital expenditure. The grant for capital expenditure relates to the computerisation project (LISA) and the building. The revenue fund has now been utilized but the capital grant funds are still accruing.

INCOME

Income from professions is, as stated above, within 0.36% of budget. However there are large shortfalls on Occupational Therapists (£50,744) and Speech and Language Therapists (£34,320) but these are offset by similarly sized favourable variances on Physiotherapists (£55,815) and Radiographers (£22,700). Within this shortfalls on retention fees (£56,407) are offset by additional revenue on Non-EU fees (£41,500) and Grandparenting (£13,167).

Investment Income totals £76,831 against a budget of £89,250, a shortfall of £12,419. Whilst the income from our portfolio (including realised gains/losses) is at budgeted levels, the cash flow delay in receiving Department of Health grants has meant that we have been unable to place as much money on the money market this year as we had envisaged, hence almost all the shortfall.

The provision for unrealised losses on investments increased by $\pounds 42,177$ to $\pounds 392,780$ from October to December.

EXPENDITURE

Operating Expenses total $\pm 3,094,070$ against a budget of $\pm 3,434,336$, a saving of $\pm 340,266$ (11.00% of budget). Most departments are within budgets with particularly large savings within Directors and Committees and Working Groups, where costs for attendance fees and expenses particularly appear to have been over-budgeted (in the absence of any clear indications of volumes a year ago when the budget was compiled).

However there are adverse variances on the cost centres of the Chief Executive (£14,841) and Operations (£46,512, being additional temporary staff required within International Registration (£49,052) and Grandparenting (£13,812). There is a small overspend in IT (£7,342 2.56%) and in Legal Services (£9,721 2.43%). A sum of £310,000 was budgeted for the whole year for Legal Expenses connected with hearings and £300,025 has already been spent against this budget in 9 months. Although this has been partly offset in reductions in Committee Fees and Insurance, this implies an overspend of more than £100,000 by the end of the year, especially because of the high number of cases being processed at present.

A study of the Overhead Total Schedule, which lists expenditure by group and type rather than by department and excludes Committees and Working Groups, shows Payroll, Travelling and subsistence, Council and committee expenses and Property services all within budget overall. However Office Services is 2.9% overspent (largely printing and stationery and depreciation), IT is £25,967 overspent (Internet development costs unbudgeted) and Specific departmental expenses are 1.82% overspent. Here there are savings, which compensate for the Legal Expenses overspend.

BALANCE SHEET

The Balance Sheet reflects the change in style of the organisation during the past year. The expenditure on the LISA project to date of £453,167 is included in Fixed Assets although there is a compensating grant within Current Liabilities, which will be released to compensate for depreciation on the project costs, which will only commence when the project is fully operational in April.

Our reliance on grants is demonstrated by the need to withdraw £250,000 from our investment portfolio by the end of December (and a further £250,000 in January). There is always a time delay between our recognition of grant-funded expenditure and the receipt of the grant. The £681,756 DoH debtor has now been received. The diminution in value of the investments is also reflected in the Balance Sheet value.

Current assets include the grant, some prepayments and only £248,577 of cash at the end of December. The retention fees in advance, following the change in income recognition policy earlier in the year, are at £1.7 million and are shown within Current Liabilities. This income is released to the Income and Expenditure Account over the fee year, which differs profession by profession. Showing this item as within Current Liabilities distorts the Net Current Assets. Discussions are taking place with the auditors to redesign the balance sheet to give more meaningful disclosure.

CONCLUSION

Whilst the pattern of the past months has continued to December, there are now indications that certain costs will be higher than budget and that not all the development costs incurred this year will be covered by DoH grants. We currently do not expect the net effect to be materially worse than the originally budgeted deficit of £471,964, although the diminution in market value of the investments will be in addition to this.

PAUL BAKER Finance Director February 2003

PKHB/MgtAcctDec02Comments

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Management Accounts For the 9 months ended 31st December 2002

MAGEMENT ACCOUNTS TO 31 DECEMBER 2002 DETAILED SUMMARY

DETAILED SUMMARY					•
	Actual £	Budget £	Variance £	Variance %	Annual Budget £
INCOME	~	~	-	,,,	~
Professions	25 400		(0.007)	(0.00)	
Arts Therapists	35,129	37.336	(2,207)	(6.28)	50;064
Chiropodists	160,898	159,428	1,470	0.91	212;899
Clinical Scientists	65,330	74,939	(9,609)	(14.71)	99,352
Dietitians	123,443	128,782	(5,339)	(4.33)	172,558
Medical Laboratory Scientific Officers	429,888	414,216	15,672	3.65	550,587
Orthoptists	23,595	29216	379	1.61	
Occupational Therapists	500,483	551 227	(50,744)	(10.14)	727,036
Paramedics	164,784	168.747	(3,963)	(2.40)	224,244
Physiotherapists	796,861	741,046	55,815	7.00	990,329
Prosthetists & Orthotists	14,347	14,910	(563)	(3.92)	19,823
Respectively and the second sec	482,765	460,065	22,700	4.70	613,892
Speech and Language Therapists	183,924	218,244	(34,320)	(18.66)	285,608
Registration Income	2,981,447	2,992,156	(10,709)	(0.36)	3,977,300
Investment Income (Excluding Unrealised Gains &	76,831	89,250	(12,419)	(16.16)	119,000
Cap Ex on Building, less revenue grant not received)			(12,410)	(10.10)	
Cap EX OII Duilding, less revenue grant not received,	3,058,278	3,081,406	(23,128)	(0.76)	4,096,300
Department of Health Revenue Grant	1,320,815	1,500,000	(179,185)	(13.57)	2,000,000
Department of fleakin November Chant	1,020,010		((10.01)	
TOTAL INCOME	4,379,093	4,581,406	(202,313)	(4.62)	6,096,300
					<u>Ō</u>
EXPENDITURE					
Departments					
President	36,046	111 111 175 213	39,167	108.66	100,284
Council	160,787	183,066	22,279	13.86	1240,082
Chief Executive	138,165	123 324	(14,841)	(10.74)	164,432
Education and Policy	105,668	137,896	32,228	30.50	168:508
O _L .ations	509,973	463,461	(46,512)	(9.12)	598,475
Directors	209,053	270,565	61,512	29.42	365,913
IT Department	287,289	279,947	(7,342)	(2.56)	364 262
Finance	225,614	262,499	36,885	16.35	339,397
Administration	624,857	650,486	25,629	4.10	865 855
Legal Services	399,641	389,920	(9,721)	(2.43)	530,060
Human Resources	60,354	89.723	29,369	48.66	113,354
Communications	56,840	76,352	19,512	34.33	141,802
Committees and Working Groups	279,783	431,884	152,101	54.36	575;840
-					
Operating Expenses	3,094,070	3,434,336	340,266	11.00	4,568,264
Department of Health Funded Revenue Expenditure	1,527,975	1,500,000	(27,975)	(1.83)	2,000,000
& Cap Ex on Building	<u></u>				
				•	
TOTAL EXPENDITURE	4,622,045	4,934,336	312,291	6.76	6,568,264
SU <u>R</u> PLUS/(DEFICIT) (Excluding Unrealised Gains)	(242,952)	(352,930)	109,978	(45.27)	(471,964)
	(=-=,002)			(10.61)	
Investment - Unrealised Gains	(392,780)	Ō	(392,780)	100.00	0
				-	
SURPLUS/(DEFICIT)	(635,732)	(352,930)	(282,802)	=	(471,964)

MANAGEMENT ACCOUNTS TO 31 DECEMBER 2002

DETAILED SUMMARY

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	Actual £	Budget £	Variance £	Variance %	Annual Budget £
Income					
Registration fees	86,906	86,130	776	0.90	114,840
Registration fees (part year)	61,218	62,856	(1,638)	(2.61)	71,570
Restoration fees	69,749	69,547	202	0.29	92,730
Retention fees	2,245,618	2,302,025	(56,407)	(2.45)	3,069,365
EU fees	53,639	61,819	(8,180)	(13.23)	82,424
Non-EU fees	422,438	380,938	41,500	10.89	507,917
Confirmation letter fees	14,225	14,354	(129)	(0.90)	19,138
Grandparenting fees	27,654	14,487	13,167	90.89	19;316
Other	0	O	0	0.00	<u>Ó</u>
	2,981,447	2,992,156	(10,709)	(0.36)	3,977,800

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MANAGEMENT ACCOUNTS TO 31 DECEMBER 2002

		C	DDE [INVE]			
		В	JDGET MANAGER	Paul Baker				
				Actual £	Budget £	Variance £	Variance %	Annual Budget £
		Inc	come					
		Ot	her income	0	0	0	0.00	
1401	1	/ Ba	nk interest - Business Reserve	3,193	3,000	193	6.43	4,000
1402	1	/ Ba	nk interest - Money Market	6,266	18,750	(12,484)	(66.58)	25,000
1403	1	/ Po	rtfolio income	73,292	67,500	5,792	8.58	90.000
(ີ ວ4	1	/ P8	L on disposal of investments (Realised)	(5,920)	ili di sino di	(5,920)	0.00	0
				76,831	89,250	(12,419)	(13.91)	119,000
1405	1	/ P 8	L on disposal of investments (Unrealised)	(392,780)	0	(392,780)	0.00	0

PKHB/Management Accounts to Commitee - December 02/INVESTMENT INCOME/06/02/2003/11:36

MANAGEMENT ACCOUNTS TO 31 DECEMBER 2002

OVERHEAD TOTAL Excluding Committees and Working Groups

Code		Actual £	Budget £	Variance £	Variance %	Annual Budget £
Ć	Payroll Basic Overtime National Insurance Pension costs Medical insurance Staff recruitment Temporary staff Other payroll expense	949,520 32,149 99,458 113,763 1,416 27,715 86,712 0 1,310,733	955,104 33,562 93,972 157,121 3,000 23,059 30,750 0 1,296,568	5,584 1,413 (5,486) 43,358 1,584 (4,656) (55,962) 0 (14,165)	0.58 4.21 (5.84) 27.60 52.80 (20.19) (181.99) 0.00 (1.09)	1,261,042 44,750 124,920 209,496 4,000 25,246 41,000 0 1,710,454
	Travelling and subsistence Fares Car expenses and car park Subsistence Entertaining Council/committee expenses Other travelling and subsistence	15,869 4,095 14,316 1,146 0 0 35,426	-26,663 4,875 16,163 6,261 0 0 0 53,962	10,794 780 1,847 5,115 0 0 18,536	40.48 16.00 11.43 81.70 0.00 0.00 34.35	35,550 6,500 21,550 8,350 0 0 71,950
Õ	Council and committee expenses Fees Travelling and subsistence Conference expenses Training	143,138 155,533 8,304 0 306,975	274.306 190.783 15,000 8,500 488,589	131,168 35,250 6,696 8,500 181,614	47.82 18.48 44.64 100.00 37.17	355,920 248,600 20,000 10,000 634,520
	Property services Business rates Water Electricity Gas Cleaning contractors Cleaning materials Waste disposal Repairs and maintenance Maintenance contracts Security Other property costs Property depreciation	3,973 563 8,633 523 15,024 5,692 1,868 17,251 3,539 1,293 0 19,500 77,859	4,500 750 9,000 750 15,000 4,500 1,312 37,500 3,750 3,750 0 19,500 100,312	527 187 367 227 (24) (1,192) (556) 20,249 211 2,457 0 0 22,453	11.71 24.93 4.08 30.27 (0.16) (26.49) (42.38) 54.00 5.63 65.52 0.00 0.00 22.38	6,000 1,000 12,000 20,000 6,000 1,750 50,000 5,000 5,000 5,000 1,33,750

OVERHEAD TOTAL

Excluding Committees and Working Groups

Code		Actual £	Budget £	Variance £	Variance %	Annual Budget £
	Office services					
	Printing and stationery	194,435	184,500	(9,935)	(5.38)	246,000
	Photocopying	8,131	6,000	(2,131)	(35.52)	8,000
	Microfilming	317	750	433	57.73	1.000
	Postage	141,937	150,000	8,063	5.38	200,000
	Telephone	25,898	22,500	(3,398)	(15.10)	30,000
	Telephone system maintenance	2,331	750	(1,581)	(210.80)	1.000
	Mobile telephone	2,437	3,750	1,313	35.01	5,000
	Fax	1,041	750	(291)	(38.80)	1,000
	Couriers	1,540	750	(790)	(105.33)	1,000
	Office equipment < £500	95	7,500	7,405	98.73	10,000
	Office equipment rental	3,554	Ó	(3,554)	0.00	0
\bigcap	Office equipment maintenance	0	3,750	3,750	100.00	5,000
/	Staff catering	7,072	10,125	3,053	30.15	13,500
	Other office services	6,416	2,925	(3,491)	(119.35)	3,900
	Depreciation of office equipment	22,634	12,000	(10,634)	(88.62)	16;000
		417,838	406,050	(11,788)	(2.90)	541,400
	Computer services					
	Hardware < £500	9,840	4,500	(5,340)	(118.67)	6,000
	Hardware maintenance	12,515	7,500	(5,015)	(66.87)	10,000
	Software	17,930	24.000	6,070	25.29	32,000
	Software maintenance	13,653	16,500	2,847	17.25	22,000
	Software development	0	750	750	100.00	1:000
	Systems support	8,461	20,250	11,789	58.22	27,000
	Internet development	42,691	<u>0</u>	(42,691)	0.00	
	Internet maintenance	1,245	9,000	7,755	86.17	12,000
	Computer media and sundries	7,787	7 500	(287)	(3.83)	10,000
	Disaster contingency plan	6,016	4.875	(1,141)	(23.41)	6,500
	Computer training	3,740	4,500	760	16.89	6,000
	Other computer services costs	1,159	1,500	341	22.73	2,000
F	Hardware depreciation	71,180	69,375	(1,805)	(2.60)	92,500
		196,217	170,250	(25,967)	(15.25)	227,000

OVERHEAD TOTAL

Excluding Committees and Working Groups

Code		Actual £	Budget £	Variance £	Variance %	Annual Budget £
Code	Specific departmental expenses Accountancy assistance Advertisements and other promotions Annual report Archive storage Auditors' fees Bank charges Books and publications Conferences General insurance Legal insurance Health and safety Legal expenses Library Other professional fees (inc Scanning & Linking) Pension administration		•	£ 0 (2,560) 0 845 0 (6,710) 5,450 7,103 (5,772) 39,375 (423) (74,801) 0 26,904 (599)	% 0.00 (34.13) 0.00 9.39 0.00 (35.79) 93.16 94.71 (51.31) 100.00 (22.56) (29.64) 0.00 51.49 (15.97)	£ 7/000 10:000 50:000 21/000 25:000 7/500 15:000 52:500 21:500 340:000 56:000 51:000
	Staff functions Staff Handbook Personal Performance Consultancy Subscriptions to professional bodies Taxation assistance Training	0 2,448 2,901 13,324 2,044	0 0 3788 20:000 18:750 486:721	6,849 0 (2,448) 887 6,676 16,706 17,482	57.08 0.00 23.42 33.38 89.10 3.59	12;000 10 51050 201000 25;000 673;350
	OVERHEAD TOTAL	2,814,287	3,002,452	188,165	6.27	3,992,424

BALANCE SHEET as at 31st December 2002

	£	£	March £	2002 £
FIXED ASSETS				
Land & buildings, at cost or valuation Depreciation Net book value	1,300,000 (28,167)	1,271,833	1,300,000 (8,667)	1,291,333
Computer Equipment, at cost Depreciation Net book value	946,727 (273,455)	673,272	579,635 (357,312)	222,323
Office furniture and equipment, at cost Depreciation Net book value	188,903 (41,168)	147,735	95,367 (44,997)	50,370
TOTAL FIXED ASSETS		2,092,841		1,564,026
INVESTMENTS		1,440,896		2,146,012
CURRENT ASSETS				
DOH Debtor Other debtors and prepayments Bank balances and cash	681,756 136,945 248,577 1,067,278		0 77,076 <u>1,300,067</u> <u>1,377,143</u>	
CURRENT LIABILITIES Amounts falling due within one year				
Pegistration fees in advance Retention fees in advance Creditors and accrued expenses Capital Grant Receivable	67,658 1,753,931 545,375 <u>453,167</u> 2,820,131		21,301 670,710 549,859 0 1,241,870	
NET CURRENT ASSETS	-	(1,752,853) 1,780,883		135,273 3,845,311
Represented by:				
Accumulated Fund at 1 April 2002 Surplus/(Deficit) for the period	-	2,416,615 (635,732) 1,780,883	-	3,937,196 (91,885) 3,845,311
Note:				
Accumulated Fund 1st April 2002 Prior Year Adjustment for Income Spread Method	-	3,845,311 (1,428,696) 2,416,615		

Balance Sheet