#### MANAGEMENT ACCOUNTS TO 30 NOVEMBER 2003 DETAILED SUMMARY

- TAILLE GOMMAN					Annual
	Actual £	Budget £	Variance £	Variance %	Budget £
INCOME		-	_	,,	-
Professions					
Arts Therapists	32,138	33,091	(953)	(2.88)	E0 740
Chiropodists	249,695	374,576	(124,881)	(33.34)	50,719
Clinical Scientists	80,570	81,934		(33.34)	644,482 153,379
Dietitians	109,132	110,188	(1,056)	(0.96)	
Medical Laboratory Scientific Officers	361,146	389,726	(28,580)	(7.33)	169,319
Orthoptists	32,240	32,898	(20,360)	, ,	842,698
Occupational Therapists	522,052	531,776	(9,724)	(2.00)	59,265
Paramedics	229,518	242,108	(12,590)	(1.83)	1,078,689
Physiotherapists	693,436	710,964	(12,590)	(5.20)	429,009
Prosthetists & Orthotists	17,349	18,442	(1,093)	(2.47)	1,096,275
Radiographers	413,318	420,236	(6,918)	(5.93)	34,109
Speech and Language Therapists	215,101	236,399	• • •	(1.65)	641,482
Professions	213,101.	230,399	(21,298)	(9.01)	436,828
1 10163310113		All Carlos Brown	0	0.00	0
Registration Income	2,955,695	3,182,338	(226 642)	(7.40)	E 000 0F4
Investment Income (Excluding Unrealised Gains)	47,437	44,000	(226,643)	(7.12)	5,636,254
mvestment meeme (Excluding onleansed Gains)	41,431	44,000	3,437	7.81	66,000 T
	3,003,132	3,226,338	(223,206)	(e 02)	E 700 0E4
Department of Health Revenue Grant	1,029,664	1,030,000	(336)	(6.92)	5,702,254
Department of Health Capital Grant Released	62,779	62,288	491	(0.03) 0.79	1,030,000
Department of Fleatin Ouplear Orant Neleased	02,779	,	431	0.79	145,338
		The state of			0
TOTAL INCOME	4,095,575	4,318,626	(223,051)	(5.16)	6,877,592
	.,,		(==0,001)	(0.10)	0,071,002
EXPENDITURE				,	markete State
Devicestore					
Departments	05.000	and the same and an	2 400		engar attoria
President	25,236	33,734	8,498	25.19	50,600
Council Chief For author	132,503	140,064	7,561	5.40	201,331
Chief Executive	133,424	132,138	(1,286)	(0.97)	198,205
Edition and Policy	447,674	435,210	(12,464)	(2.86)	532,819
Operations	776,389	914,487	138,098	15.10	1,406,627
Directors	267,530	286,448	18,918	6.60	417,530
IT Department	482,535	495,285	12,750	2.57	856,131
Finance	210,494	, 236,144	25,650	10.86	350,134
Administration	1,481,031	**1,443,933	(37,098)	(2.57)	1,788,027
Legal Services	652,173	, 602,764,	(49,409)	(8.20)	840,894
Human Resources	284,151	286,749	2,598	0.91	356;499
Communications	420,469	423,370	2,901	0.69	802,728
Oneseting Francisco	5 040 000			3	4.17
Operating Expenses	5,313,609	·, 35,430,326	116,717	2.15	7,801,525
				<u> </u>	5.04
TOTAL EXPENDITURE	E 242 COO	7 400 000	440 = 4=	P	
TOTAL EXPENDITORE	5,313,609	5,430,326	116,717	2.15	7,801,525
		The second second		<del></del>	
SURPLUS/(DEFICIT) (Excluding Unrealised Gains)	(4 240 A2 A)	(4.444.700)	(400.004)	(0 Fo)	
Contraction (Excluding Officerised Gains)	(1,218,034)	(1,111,700)	(106,334)	(9.56)	(923,933)
Investment - Unrealised Gains / (Losses)	234 050		224 000	2.00	
my Lusses)	231,060	0	231,060	0.00	, 0
SURPLUS/(DEFICIT)	(986,974)	(1,111,700)	124,726	11 00	(022.022)
	(000,01-1)	<u> </u>	127,120	11.22	(923,933)

#### **MANAGEMENT ACCOUNTS TO 30 NOVEMBER 2003**

#### **DETAILED SUMMARY**

	Actual £	Budget £	Variance £	Variance %	Annual Budget £
Income					
Registration fees	161,549	213,132	(51,583)	(24.20)	366,081
Registration fees (part year)	20,764	0	20,764	0.00	, O
Restoration fees	55,700	109,842	(54,142)	(49.29)	178,600
Retention fees	2,301,038	2,289,826	11,212	0.49	4,129,890
EU Application fees	272,165	334,850	(62,685)	(18.72)	532,600
Confirmation letter fees	4,975	5,083	(108)	(2.12)	5,083
Grandparenting fees & other	139,504	229,605	(90,101)	(39.24)	424,000
	2,955,695	3,182,338	(226,643)	(7.12)	5,636,254

# MANAGEMENT ACCOUNTS TO 30 NOVEMBER 2003

CODE	INV	ESTMENT 8	OTHER II	NCOME	
BUDGET MANAGER		Paul Baker	,		
	Actual £	Budget £	Variance £	Variance %	Annual Budget £
Income					
Bank interest - Business Reserve	475	4,000	(3,525)	(88.13)	6,000
Portfolio income	43,175	40,000	3,175	7.94	60,000
P & L on disposal of investments (Realised)	3,787	- 0	3,787	0.00	· · · · · 0.
	47,437	44,000	3,437	7.81	- 66,000
∼& L on disposal of investments (Unrealised)	231,060	0	231,060	0.00	,

# MANAGEMENT ACCOUNTS TO 30 NOVEMBER 2003

#### **OVERHEAD TOTAL**

Code		Actual £	Budget £	Variance £	Variance %	Annual Budget £
	Payroll Basic Overtime National Insurance Pension costs Medical insurance Staff recruitment Temporary staff Other payroll expense	995,637 28,439 115,171 131,079 700 31,123 160,953 25,165 1,488,267	1,013,596 23,280 118,070 160,849 667 15,000 144,784	17,959 (5,159) 2,899 29,770 (33) (16,123) (16,169) (25,165) (12,021)	1.77 (22.16) 2.46 18.51 (4.95) (107.49) (11.17) 0.00 (0.81)	1,524,594 34,600 174,955 242,726 1,000 15,000 204,200, 0
	Staff travelling and subsistence Fares Car expenses and car park Subsistence Entertaining Conferences Lecturing	19,620 3,120 8,099 676 19,929 994 52,438	14,602 3,433 13,219 4,384 16,706 2,668 55,012	(5,018) 313 5,120 3,708 (3,223) 1,674 2,574	(34.37) 9.12 38.73 84.58 (19.29) 62.74 4.68	21,900 *5;150 19,825 .6,575 24,000 .4,000 81,450
	Council and committee expenses Allowances Travelling and subsistence Conference expenses Training	104,054 111,275 5,572 0 220,901	110,553 128,836 3,000 3,125 245,514	6,499 17,561 (2,572) 3,125 24,613	5.88 13.63 (85.73) 100.00 10.03	159,280 183,008 4,500 5,000 351,788
	Property services Business rates Water Electricity Gas Cleaning contractors Cleaning materials Waste disposal Repairs and maintenance Maintenance contracts Security Building Refurbishment Property depreciation	6,163 542 11,723 6,264	6,000 513 6,667 500 17,200 17,33 10,000 3,333 75,000 768,000 17,333 911,479	2,412 (195) 504 (42) 5,477 (1,064) (650) 5,742 (55) (3,959) 1,812 0 9,982	40.20 (38.01) 7.55 (8.31) 31.84 (20.46) (37.51) 57.42 (1.65) (5.28) 0.24 0.00 1.10	9,000 770 10,000 750 25,800 7,800 26,000 75,000 75,000 75,000 798,000 26,000 975,720

# **OVERHEAD TOTAL**

Cod	de	Actual	Budget	Variance	Variance	Annual Budget
	Office complete	£	£	£	%	£
	Office services		and a contract of the			
	Printing and stationery	203,261	176,667	(26,594)	(15.05)	265,000
	Photocopying Microfilming	4,266	7,333	3,067	41.82	11,000
	Postage	282	0	(282)	0.00	0
	Telephone	109,393	95,000	(14,393)	(15.15)	155,000
		15,632	26,667	11,035	41.38	40,000
	Telephone system maintenance Mobile telephone	0	் 2,133	2,133	100.00	3,200
	Fax	2,311	2,368	57	2.41	3,550
	Couriers	1,883	1,000	(883)	(88.30)	1,500
	Office equipment < £500	2,226	1,333	(893)	(66.99)	2,000
	Office equipment rental	22,149	23;467	1,318	5.62	35,200
	Office equipment maintenance	5,524	0	(5,524)	0.00	ें ़े उ
	Staff catering	7.040	· 0 ·	0	0.00	o en in
	Other office services	7,910	8,333	423	5.08	12,500
	Depreciation of office equipment	22,123	16;667	(5,456)	(32.74)	25,000
	Depresiation of office equipment	49,420	46,667	(2,753)	(5.90)	70,000
		446,380	407,635	(38,745)	(9.50)	623,950
	Computer services					
	Hardware < £500	2,438	*	4.005		
	Hardware maintenance	4,428	4,433	1,995	45.00	6,650
	Software	5,076	12,000	7,572	63.10	18,000
	Software maintenance	31,407	9,734	4,658	47.85	14,600
	Software development	0	13,000	(18,407)	(141.59)	19,500
	Systems support	28,565	0 27,144	(4.404)	0.00	<b>``</b> ` 0,
	Internet development	20,303 a	A 80 7 0 8 0 8 6 19 6 10 0 0 0 0	(1,421)	(5.24)	52;860
	Internet maintenance	14,218	-, -, i₄ 0 - i₅ 8,000	0 (6.340)	0.00	O·
	Computer media and sundries	6,501	7,333	(6,218) 832	(77.73)	12,000
	Disaster contingency plan	4,869	5,667	632 798	11.35	11,000
	Computer training	0 🖟	5,533	5,533	14.08	- 8,500
	Other computer services costs	7,079	5,400	(1,679)	100.00	8,300
	IT Security - Backup Offsite etc	3,118	9,667	6,549	(31.09) 67.75	8,100
	IT Hardware Disposals	1880	: · <b>*</b> ∱: 0	2,535	0.00	14,500
	Hardware depreciation	178,982	187,033	2,055 8,051	4.30	77F 200
			294,944	10,798	3.66	375,300
	Communications			.0,700	3.00	549,310
	Communications Advertising		digitari of all physics of a section			
	Annual Reports (Design, Distribute)		. 15,000∗	1,026	6.84	65,000
	Brochures (Design, Distribute)	13,038	, 15,000	1,962	13.08	190,000
	HPC Launch Event	41,421	±40,000	(1,421)	(3.55)	70,000
	Grandparenting Communications	46,282	47,000	718	1.53	47,000
	Listening Events	8,903	6,667	(2,236)	(33.54)	10,000
	Lobbying	7,729	12,000	4,271	35.59	16,000
	PR Advisors	3,660	3,333	(327)	(9.81)	5,000
	Market Research	33,071	″30,000	(3,071)	(10.24)	45,000
	Registrant Comms & Internal	31,914	30,000	(1,914)	(6.38)	50,000
	Translations	40,916	38,500	(2,416)	(6.28)	63,000
	Students / Graduates	4,328	5,333	1,005	18.84	. 8,000
	Standards of Proficiency (Design, Prod, Dist)	0 5; 66,606	**************************************	0	0.00	+ 0
	Welsh Language Scheme	1,391	66,150	(456)	(0.69)	66,150
-	<b>5</b>	313,233	10;000 318,983	8,609	86.09	15,000
		010,200	010,300	5,750	1.80	650,150

# OVERHEAD TOTAL

Code		Actual £	Budget £	Variance £	Variance %	3
	Partners	~	~	L	70	£
	Partners Recruitment	78,597	89,000	10 402	44.00	
	Partners Training	93,033		10,403	11.69	89,000
	Legal & Medical Assessments	•	80,000	(13,033)	(16.29)	
	Grandparenting Assessments	13,635	20,000	6,365	31.83	30,000
	International Reg Assessments	162	153,112	152,950	99.89	275,600
	<del>-</del>	228,382	217,443	(10,939)	(5.03)	the state of the s
	International Applicant Interviews  Mediation - Panels	2,883	6,533	3,650	55.87	9,800
		342	1,667		79.48	3,000
	Panels (Allowance & Travel )	51,980	46,667	(5,313)	(11.38)	70,000
	Screening - Panels (Allow & Travel)	0	્ં કે કે 0	0	0.00	. 0
	Visitors	19,321	24,119	4,798	19.89	36,179
	JVC Costs	60,442	67,984	7,542	11.09	90,864
		548,777	706,525	157,748	22.33	1,041,107
	Specific departmental expenses		•			
	Accountancy assistance	0	0	0	0.00	0
	Archive storage	6,656	7,333	677	9.23	11,000
	Auditors' fees	17,350	18,350	1,000	5.45	29,525
	Bank charges & interest	30,400	41,671	11,271	27.05	60;000
	Books and publications	387	0.00	(387)	0.00	0
	Conferences	0		0	0.00	- 0
	General insurance	22,050	20,750	(1,300)	(6.27)	32,250
	Legal insurance	21,438	25,000	3,562	14.25	37,500
	Health and safety	4,994	2,133	(2,861)	(134.13)	3,200
	Legal expenses	520,511	456 334	(64,177)	(14.06)	620,000
	Other professional fees	67,686	61,000	(6,686)	(10.96)	. 67,000
	Pension administration	4,630	4,000	(630)	(15.75)	6,000
	Staff functions	1,588	750	(838)	(111.73)	5,250
	Staff Handbook	0	2,667	2,667	100.00	4,000.
	Personal Performance Consultancy	3,917	√. <sup>36</sup> ,4,333	416	9.60	. 6,500
	Investors in People	0	7,000	7,000	100.00	7,000
	Good Citizen Scheme	0 :	7,1,333	1,333	100.00	2,000
	Quality ISO 2002	1,452	7,000	5,548	79.26	21,000
	HPC Processes	. 0	÷6,666	6,666	100.00	20,000
	Reward Data	2,585	4,000	1,415	35.38	5,000
	Subscriptions to professional bodies	2,574	±, ⊯2,968	394	13.27	***::4,450
	Proficiency Standards - QAA & Newchurch	311,535	290,000	(21,535)	(7.43)	315,000
	Professional Liaison Groups	9,229	16,000°,	6,771	42.32	
	Legal - Disc Trans Writer	16,212	10,200	(6,012)	(58.94)	::4/24,000 15,300
	Taxation advice	1,266	7,500	6,234	(38.9 <del>4)</del> 83.12	100 100 110 120 120
	Training		17,000	5,490	32.29	15,000 20,000
	-	1,057,970	1,013,988	(43,982)	(4.34)	20,000 1,330,975
(	OVERHEAD TOTAL	5,313,609	5,430,326	116,717	2.15	7,801,525

# BALANCE SHEET as at 30th November 2003

			Marci	h 2003
	£	£	£	£
FIXED ASSETS				
Tangible fixed assets				
Land & buildings, at cost or valuation Depreciation Net book value	1,300,000 (52,000)	1,248,000	1,300,000 (34,667)	1,265,333
Computer Equipment, at cost Depreciation Net book value	1,918,522 (442,835)	1,475,687	1,487,688 (266,597)	1,221,090
Office furniture and equipment, at cost Depreciation Net book value	326,637 (100,421)	226,216	256,485 (51,001)	205,485
Total tangible fixed assets		2,949,903		2,691,908
Investments		1,211,997		1,322,147
TOTAL FIXED ASSETS	<del>-</del>	4,161,900	-	4,014,055
CURRENT ASSETS				
DOH Debtor Other debtors and prepayments Bank balances and cash	217,043 0 217,043		95,336 712,010 504,924 1,312,270	
CURRENT LIABILITIES  Amounts falling due within one year				
Bank overdraft Creditors and accrued expenses	249,742 463,977		0 1,325,969	
WORKING CAPITAL		(496,676)		(13,699)
DEFERRED INCOME				
Registration fees in advance Retention fees in advance	88,433 2,864,750	(2,953,183)	63,982 _2,174,581	(2,238,563)
NET ASSETS	=	712,041		1,761,793
Represented by:				
Capital Grant Receivable - LISA System Accumulated Fund at 1 April 2003 Surplus/(Deficit) for the period		690,573 1,008,442 (986,974) <b>712,041</b>	 	753,351 2,416,615 (1,408,173) 1,761,793

Balance Sheet

# **MANAGEMENT ACCOUNTS TO 30 NOVEMBER 2003**

# CASH FLOW STATEMENT From 1st April 2003 - 30th November 2003

	£
Deficit over expenditure	(1,218,034)
Depreciation of tangible fixed assets	245,735
Grant income released	(62,779)
Gain on disposal of investments	(3,787)
Gain on disposal of hardware (insurance claim)	(2,535)
Investment income	(43,650)
Decrease in debtors	590,303
Decrease in creditors	(861,992)
Increase in deferred income	714,620
Net cash outflow from operating activities	(642,119)
Returns on investment and servicing of finance	
Investment Income	43,650
Capital expenditure and financial investment	
Purchase of tangible fixed assets	(511,741)
Disposal Income (insurance claim)	10,547
Purchase of investments	(13,745)
Sale of investments	358,742
Decrease in Cash	(754,666)
Cash at 31st March 2003	504,924
Cash at 30th November 2003	(249,742)
Cash Movement	(754,666)