Health Professions Council Finance and Resources Committee Meeting – 7th February 2007

DECEMBER 2006 MANAGEMENT ACCOUNTS - PUBLIC PAPER

Executive Summary and Recommendations 1. Introduction

2. Decision

The Council/Committee is requested to note the document. No decision is required.

3. Background information

4. Resource implications Nil

5. Financial implications Nil

6. Background papers

7. Appendices Nil

8. Date of paper 29th January 2007

Date Ver 2007-01-29 a

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CONSOLIDATED MANAGEMENT ACCOUNTS FOR THE 9 MONTHS ENDED 31 DECEMBER 2006

VARIANCE COMMENTARY

INTRODUCTION

These accounts have been compared to budget version 4, which was agreed by the Council on 11th May 2006. The format of the management accounts is the same as last financial year.

DETAILED SUMMARY

After nine months of the financial year, we budgeted an operating deficit, after unrealised gains, of $\pounds 142,429$ compared to 2005's budgeted surplus of $\pounds 375,866$. The actual result for year to date was an operating surplus of $\pounds 307,706$; a favourable variance of $\pounds 450,134$.

Income totalled £7,906,983 with overheads at £7,801,820 thus giving the operating surplus of $\pounds 105,163$.

INCOME

Registration income is £293,486 below budget. This is mostly due to below than expected income received from International Scrutiny Fees (a deficit of £322k to date). This shortfall is not expected to reverse in later months.

Year to date investment income is more or less on budget except for an unrealised gain of £53,462, as the market value of the portfolio has increased.

DEPARTMENTS

Departmental expenditure is at £7,801,820 which is £671,846 below than budget. However, the net favourable variance is unlikely to be retained over the course of the year, as the FTP overspend against budget accrues and as various unbudgeted projects costs (e.g. fees project) are incurred.

OVERHEADS

Below is an explanation of some of the main favourable variances as well as any unfavourable variances:

Payroll costs

Payroll costs continue to show a favourable variance (year to date $\pounds 269k$) due to some budgeted positions not being appointed during the first nine months of the year, particularly in the following areas; Approvals & Monitoring, Fitness to Practise and Policy & Standards. Roles are likely to be filled during the year but a portion will remain for the months that the posts have been vacant. Some of this variance is offset by temporary staff hired during the recruitment process and the cost in recruiting the new employees.

Council and committee expenses

This shows a favourable variance (year to date ± 175 k). This is mostly due to the lag in receiving allowance and expense claims. Also some of the variance (year to date ± 80 K) relates to the tax cost for council and committee members, which has been over budgeted for due to the more then expected number of members being self employed. This is difference is likely to be retained for the year.

Property services

The unfavourable year to date variance of $\pm 10k$ is mainly due to costs being incurred on 22-26 Stannary Street in respect to architect fees.

Office services

This shows a favourable variance of $\pounds 53k$. This is mainly due to a favourable variance of $\pounds 67K$ in printing and stationery, due to various departments over budgeting in this area. This is unlikely to reverse during the year. There is also an overspend on room hire ($\pounds 19K$) due to the increase number of FTP hearings taking place.

Computer services

The year to date favourable variance of $\pounds 117k$, is mainly due to deprecation not being incurred on some Lisa projects, as the projects are not yet complete. Also there is a favourable variance of $\pounds 37K$ for New IT Software systems which relates to a new profession joining HPC, which are not happening this year and therefore is a permanent difference.

Communications

The year to date favourable variance of £129k is due largely to monthly phasing error. Brochures, Web site design, market research and media relations costs will begin to be reflected in the accounts once these projects are delivered during quarter 4.

Partners

As partner training costs are incurred, it will reduce the year to date favourable variance of £244k. The variance is also driven by the low Assessors fees claimed to date and a lower than expected number of International registration applications scrutinised with flow-on under spending on application assessments conducted by partners. The under spend of £52k on approvals is due to many of the visits taking place in quarter 4. The under spend of £100K on Partners Training is due to a timing difference, with the training taking place between February and March. There is however an unfavourable variance of £57K on panels due to the high increase in FTP cases.

Council Election

This currently shows an unfavourable variance of £47k due to budget estimation error. This is unlikely to reverse towards the year end.

Legal expenses

This currently shows an unfavourable variance of £184K. Of this, £105K unfavourable variance relates to HR employment legal costs being higher than budgeted. There has also been an increase in the number of FTP cases which have been longer in duration and greater in number than expected. Included within this figure is a provision for the minimum of 5% volume discount we will receive from Kingsley Napley at the end of the year.

Professional Liaison Groups

This currently shows a favourable variance of £24K. There is going to be no more groups set up this year and therefore this will remain a premenant difference.

BALANCE SHEET

The main movements in the balance sheet since the beginning of the year are a decrease in Prepayments, decrease in Creditors and a decrease in deferred income. The net impact of these movements is a decrease in the cash balance.

Currently we have only spent £77,230 on capital items compared to £1,300,713 which has been budgeted for the year. £999,925 of this budget relates to the development of 22-24 Stannary St which is unlikely to be spent in this financial year. HPC has currently spent £18K on Lisa projects which have not been completed and therefore have not been depreciated. The total budget for the year on Lisa projects is £243,571 but this budget is due to be spent in the last 3 months of the year. This will include any changes which are required for Lisa due to the fee rise. Working capital is £2,419,735 showing HPC continues to be in a stable financial position, although not if Deferred Income (fees received in advance) had to be repaid. The Net Assets are £2,550,822 which is represented the Accumulated Fund of £1,898,633 and the revaluation reserve of £652,189. The Accumulated Fund comprises £1,590,927 at the beginning of the financial year plus the net surplus for the year to date.

CASH FLOW

The Cash Flow statement indicates a net decrease in cash of £588,790 from 1st April 2006 to the end of the current month, essentially generated from a decrease in deferred income.

The net increase or decrease in cash when compared to the accounting surplus or deficit can be significantly different. To arrive at the cash movement, non cash items such as depreciation are removed and balance sheet movements taken into consideration.

CONCLUSION

Overall the first half of the year has led to a lower deficit than budgeted (an operating surplus of $\pounds 105,163$ against a budgeted deficit of $\pounds 273,197$).

HPC continues to be in a stable financial position, especially in terms of cash reserves which will be required for budgeted projects throughout the year and capital expenditure including the refurbishment of 22/26 Stannary Street and introduction of CPD and unbudgeted projects such as the fee change project the fee rise.

Charlotte Milner Management Accountant January 2007

Consolidated Management Accounts For the 9 months ended 31st December 2006

CONSOLIDATED ACCOUNTS TO 31 DECEMBER 2006 DETAILED SUMMARY

	A	Developed	Maulaura	Manlanaa	Annual
	Actual £	Budget £	Variance £	Variance %	Budget £
INCOME	~	~	~	<i>,</i> 0	~
Professions					
Arts Therapists	96,998	98,344	(1,346)	(1.37)	131,355
Biomedical Scientists	990,952	1,039,258	(48,306)	(4.65)	1,379,633
Chiropodists	589,064	535,046	54,018	10.10	715,200
Clinical Scientists	185,970	193,079	(7,109)	(3.68)	257,439
Dietitians Occupational Therapists	290,818	299,453	(8,635)	(2.88)	400,469
Operating Department Practitioners	1,202,770 380,358	1,296,762 363,217	<mark>(93,992)</mark> 17,141	(7.25) 4.72	1,725,678 483,408
Orthoptists	54,718	57,775	(3,057)	(5.29)	77,061
Paramedics	494,327	522,031	(27,704)	(5.31)	696,810
Physiotherapists	1,863,119	2,043,110	(179,991)	(8.81)	2,735,691
Prosthetists & Orthotists	36,218	40,736	(4,518)	(11.09)	54,314
Radiographers	1,134,605	1,093,095	41,510	3.80	1,458,920
Speech and Language Therapists	482,434	513,933	(31,499)	(6.13)	685,243
	,	,		× ,	,
Registration Income	7,802,351	8,095,839	(293,488)	(3.63)	10,801,221
Department of Health Capital Grant Released	104,632	104,630	2	0.00	104,630
TOTAL INCOME	7,906,983	8 000 460	(293,486)	(0.50)	10,905,851
TOTAL INCOME	7,900,903	8,200,469	(293,400)	(3.58)	10,905,651
EXPENDITURE					
Departments					
Approvals & Monitoring	312,547	535,801	223,254	41.67	714,401
Chief Executive	221,274	202,674	(18,600)	(9.18)	270,230
Committees & PLG	122,077	200,658	78,581	39.16	267,542
Communications	614,674	751,151	136,477	18.17	1,001,530
Council	289,978	366,828	76,850	20.95	489,103
Facilities Manangement	822,440	801,841	(20,599)	(2.57)	1,069,116
Finance	381,911	319,950	(61,961)	(19.37)	426,598
Fitness to Practise Human Resources & Partners	2,076,818	1,940,560	(136,258)	(7.02)	2,587,411 397,957
IT Department	338,270 718,639	298,469 861,729	<mark>(39,801)</mark> 143,090	<mark>(13.34)</mark> 16.60	1,051,849
Operations Office	243,781	245,992	2,211	0.90	327,990
Policy & Standards	124,908	227,008	102,100	44.98	302,677
President	31,368	37,125	5,757	15.51	49,500
Projects	159,389	20,738	(138,651)	(668.60)	35,550
Registration	1,152,467	1,470,615	318,148	21.63	1,960,817
Secretariat	191,280	192,527	1,247	0.65	256,700
Operating Expenses	7,801,820	8,473,666	671,846	7.93	11,208,971
SURPLUS / (DEFICIT) - Excl. Unrealised Gains/(Losses)	105,163	(273,197)	378,360	138.49	(303,120)
	100,100	(210,101)	010,000	100.40	(000,120)
Taxation	0	0	0	0.00	0.00
Investment Income - Excl. Unrealised Gains/(Losses)	149,080	130,768	18,312	14.00	174,357
Investment - Unrealised Gains / (Losses)	53,462	0	53,462	0.00	0
			-		
SURPLUS / (DEFICIT)	307,706	(142,429)	(450,134)	(316.04)	(128,763)

CONSOLIDATED ACCOUNTS TO 31 DECEMBER 2006

CONSOLIDATED DETAILED SUMMARY

Consolidated Income	Actual £	Budget £	Variance £	Variance %	Annual Budget £
	000.010	040.000	(4.040)		100 110
Registration fees	308,610	310,229	(1,619)	(0.52)	420,413
Registration fees (part year)	0	0	0	0.00	0
Readmission fees	197,004	129,256	67,748	52.41	172,341
Renewal fees	6,818,619	6,866,012	(47,393)	(0.69)	9,154,680
International scrutiny fees	468,493	790,342	(321,849)	(40.72)	1,053,787
Confirmation letter fees	25	0	25	0.00	0
Grandparenting scrutiny fees & other	9,600	0	9,600	0.00	0
	7,802,351	8,095,839	(293,488)	(3.63)	10,801,221

CONSOLIDATED ACCOUNTS TO 31 DECEMBER 2006

INVESTMENT & OTHER INCOME						
BUDGET MANAGER	Fin	ance Direc				
	Actual £	Budget £	Variance £	Variance %	Annual Budget £	
Consolidated Income						
Bank interest - Business Reserve	9,305	15,000	(5,695)	(37.97)	20,000	
Bank interest - Money Market	96,472	69,270	27,202	39.27	92,360	
Portfolio income	54,962	46,498	8,464	18.20	61,997	
P & L on disposal of investments (Realised)	(11,659)	0	(11,659)	0.00	0	
	149,080	130,768	18,312	14.00	174,357	
P & L on disposal of investments (Unrealised)	53,462	0	53,462	0.00	0	

CONSOLIDATED ACCOUNTS TO 31 DECEMBER 2006

OVERHEAD TOTAL

	Actual £	Budget £	Variance £	Variance %	Annual Budget £
Payroll					
Basic	1,738,007	2,027,191	289,184	14.27	2,702,918
Overtime	12,374	17,625	5,251	29.79	23,500
National Insurance	185,578	224,930	39,352	17.50	299,907
Pension costs	159,178	203,413	44,235	21.75	271,217
Medical insurance	836	0	(836)	0.00	0
Staff recruitment	125,979	110,663	(15,316)	(13.84)	147,550
Temporary staff	410,600	319,086	(91,514)	(28.68)	425,447
Other payroll expense	31,046	30,375	(671)	(2.21)	40,500
	2,663,598	2,933,283	269,685	9.19	3,911,039
Staff travelling and subsistence					
Staff travelling and subsistence Fares	50,658	60,270	9,612	15.95	80,360
Car expenses and car park	520	1,560	9,012 1,040	66.67	2,080
Subsistence	39,818	54,196	14,378	26.53	72,260
Entertaining	1.099	1,688	589	34.90	2,250
Conferences	5,864	10,650	4,786	44.94	14,200
	97,959	128,364	30,405	23.69	171,150
	,	,	,		
Council and committee expenses	_				
Fees	137,513	201,728	64,215	31.83	268,970
Travelling and subsistence	113,340	126,958	13,618	10.73	169,275
Tax Cost (NI ER and PAYE)	20,790	101,187	80,397	79.45	134,916
Conference expenses	10,363	3,000	(7,363)	(245.43)	4,000
Training	29,039	53,168	24,129	45.38	70,890
	311,045	486,041	174,996	36.00	648,051
Property services					
Business rates	53,953	45,398	(8,555)	(18.84)	60,530
Water	1,090	1,407	317	22.54	1,876
Electricity	16,507	15,356	(1,151)	(7.49)	20,475
Gas	3,641	3,645	4	0.11	4,860
Cleaning contractors	19,594	21,150	1,556	7.36	28,200
Cleaning materials	4,753	7,923	3,170	40.01	10,563
Waste disposal	8,598	9,468	870	9.19	12,623
Repairs and maintenance	8,794	14,250	5,456	38.29	19,000
Maintenance contracts	9,588	5,872	(3,716)	(63.28)	7,829
Security	13,091	10,125	(2,966)	(29.29)	13,500
Building Refurbishment	120,052	112,500	(7,552)	(6.71)	150,000
Property depreciation	31,500	33,642	2,142	6.37	44,856
·	291,160	280,736	(10,424)	(3.71)	374,312

OVERHEAD TOTAL

	Actual £	Budget £	Variance £	Variance %	Annual Budget £
Office services					
Printing and stationery	222,193	290,092	67,899	23.41	386,787
Photocopying	5,215	5,400	185	3.42	7,200
Microfilming	438	324	(114)	(35.27)	432
Postage	164,220	162,485	(1,735)	(1.07)	216,647
Telephone	18,484	26,181	7,697	29.40	34,908
Mobile telephone	6,632	6,929	297	4.29	9,236
Fax	0	1,313	1,313	100.00	1,750
Couriers	3,286	3,938	652	16.56	5,250
Office equipment < £1000	19,889	22,688	2,799	12.34	30,250
Office equipment rental	7,465	0	(7,465)	0.00	0
Staff catering	6,633	5,513	(1,120)	(20.32)	7,350
Other office services	21,428	14,792	(6,636)	(44.86)	19,722
Room Hire	44,828	25,508	(19,320)	(75.74)	34,010
Office equipment depreciation	53,550	62,250	8,700	13.98	83,000
	574,261	627,413	53,152	26	836,542
Computer services					
Hardware < £1000	6,491	8,438	1,947	23.08	11,250
Hardware maintenance	22,739	3,450	(19,289)	(559.10)	4,600
Software	1,389	7,500	6,111	81.48	10,000
Software maintenance & licenses	45,397	44,745	(652)	(1.46)	59,660
Systems support	60,640	53,250	(7,390)	(13.88)	71,000
New IT Software Systems	(3,404)	33,750	37,154	110.08	45,000
Internet maintenance	86,690	73,304	(13,386)	(18.26)	97,738
Computer media and sundries	19,006	11,250	(7,756)	(68.94)	15,000
Disaster contingency plan	7,946	25,590	17,644	68.95	34,120
Computer training	6,666	7,500	834	11.12	10,000
IT Security - Backup Offsite etc	4,634	0	(4,634)	0.00	0
Other computer services costs	5,243	14,250	9,007	63.21	19,000
IT Hardware Disposals	291	0	(291)	0.00	0
Hardware depreciation	271,549	368,981	97,432	26.41	394,854
·	535,278	652,008	116,730	17.90	772,222
Communications	160,036	171,000	10.064	6.41	228.000
Advertising Annual Reports (Design, Distribute)			10,964	57.94	228,000
Brochures (Design, Distribute)	5,110 27,749	12,150 33,863	7,040 6,114	18.05	16,200
Listening Events					45,150
Market Research	14,506 4,473	22,410 17,625	7,904 13,152	35.27 74.62	29,880 23,500
Registrant Comms & Internal	631	0	(631)	0.00	
	0	-			0
Translations Stakeholder Communications	9,838	2,363	2,363 2,500	100.00 20.26	3,150
Standards of Proficiency (Design, Prod, Dist)	9,030	12,338 18,750	18,750	100.00	16,450 25,000
Web Site Design	6,583	31,305	24,722	78.97	41,740
Annual Conference	111,306	111,210	(96) 7 402	(0.09) 79 59	148,280
Marketing & Promotions	2,018	9,420	7,402	78.58	12,560
Conference Attendance General Events (Internal & External)	2,487 27,228	9,750 30 544	7,263	74.49	13,000
Media Relations - Press Event Launch		30,544	3,316	10.86	40,725
	23,118	42,300	19,183	45.35	56,400
Welsh Language Scheme	101	<u> </u>	(101)	0.00	700.025
	395,559	525,028	129,469	24.66	700,035

OVERHEAD TOTAL

	Actual £	Budget £	Variance £	Variance %	Annual Budget £
Partners					
Partners Recruitment	1,936	20,025	18,089	90.33	26,700
Partners Training	3,419	103,506	100,087	96.70	138,008
Registration Assessors	14,977	29,295	14,318	48.88	39,060
Panels (Allowance & Travel)	375,642	318,660	(56,982)	(17.88)	424,880
Approvals (Previously Visits)	47,061	99,300	52,239	52.61	132,400
Assessors fees (All Professions)	333,745	430,358	96,613	22.45	573,810
Test of Competence (All Professions)	8,526	11,700	3,174	27.13	15,600
Annual Monitoring	21,715	31,106	9,391	30.19	41,475
Major/Minor Change	2,162	9,435	7,273	77.08	12,580
	809,182	1,053,385	244,203	23.18	1,404,513
Project Costs					
Project Costs MP2 - CPD	68,162	20,738	(47,424)	(228.69)	35,550
MP7 - Fee rise	84,074	20,738	(84,074)	0.00	0
MP5 - Equality & Diversity	7,153	0	(7,153)	0.00	0
Wi 5 - Equality & Diversity	159,389	20,738	(138,651)	(228.69)	35,550
	155,505	20,700	(100,001)	(220.03)	55,550
Specific departmental expenses					
Archive storage	10.724	10,800	76	0.70	14,400
Auditors' fees	56,605	43,249	(13,356)	(30.88)	57,665
Bank charges	40,449	48,750	8,301	17.03	65,000
Books and publications	155	750	595	79.33	1,000
Consultation Ev (SET, Approvals, CPD)	2,553	14,220	11,667	82.05	18,960
Council Elections	128,642	81,000	(47,642)	(58.82)	108,000
General insurance	25,831	29,700	3,869	13.03	39,600
Health and safety	11,984	2,910	(9,074)	(311.81)	3,880
Miscellaneous Expenses	9,998	0	(9,998)	0.00	0
Internal Audit	19,355	0	(19,355)	0.00	0
Legal advice	166,260	220,290	54,030	24.53	293,720
Legal expenses	1,144,118	960,000	(184,118)	(19.18)	1,280,000
Legal insurance	28,350	34,650	6,300	18.18	46,200
Legal -Transcript Writer	89,761	67,688	(22,073)	(32.61)	90,250
Other professional fees	78,650	76,733	(1,917)	(2.50)	102,310
Pension administration	9,908	9,504	(404)	(4.25)	12,672
Personal Performance Consultancy	5,292	6,600	1,308	19.81	8,800
Professional Liaison Groups	7,444	31,605	24,161	76.45	42,140
ISO 9001 Certification	2,015	7,535	5,520	73.26	10,047
Reward Data	7,050	5,250	(1,800)	(34.29)	7,000
Subscriptions to professional bodies	13,451	8,521	(4,930)	(57.86)	11,360
Taxation advice	11,428	4,500	(6,928)	(153.96)	6,000
Training	94,364	102,415	8,051	7.86	136,553
C .	1,964,388	1,766,670	(197,718)	(11.19)	2,355,557
OVERHEAD TOTAL	7,801,820	8,473,666	671,846	7.93	11,208,971

CONSOLIDATED BALANCE SHEET as at 31 December 2006

31 December 2	006	31 March 2000	6
£	£	£	£

FIXED ASSETS

Land & buildings, at cost or valuation Depreciation Net book value	3,000,000 (31,500)	2,968,500	3,069,443 (69,443)	3,000,000
Computer Equipment, at cost Depreciation Net book value	2,112,314 (1,857,248)	255,066	2,090,422 (1,598,868)	491,554
Office furniture and equipment, at cost Depreciation Net book value	395,249 (319,514)	75,735	353,370 (265,964)	87,406
Total tangible fixed assets	_	3,299,301		3,578,960
Investments		1,790,524		1,714,190
TOTAL FIXED ASSETS	_	5,089,824		5,293,150
CURRENT ASSETS				
Debtors Prepayments Bank balances and cash	17,068 80,024 <u>3,413,139</u> 3,510,231		29,740 84,608 <u>4,001,929</u> <u>4,116,277</u>	
CURRENT LIABILITIES Amounts falling due within one year				
Creditors and accrued expenses	1,090,496		1,583,906	
WORKING CAPITAL		2,419,735		2,532,371
DEFERRED INCOME				
Registration fees in advance Retention fees in advance	81,022 4,877,716	(4,958,738)	106,502 5,371,271	(5,477,773)
NET ASSETS	=	2,550,822		2,347,748
Represented by:				
Capital Grant Receivable - LISA System Accumulated Fund		0 1,590,927		104,632 355,210

	2,550,822	2,347,748
Surplus/(Deficit) for the period	307,706	1,235,717
Revaluation reserve	652,189	<i>652,189</i>
Accumulated Fund	1,590,927	355,210
Capital Grant Receivable - LISA System	0	104,632

HEALTH PROFESSIONS COUNCIL **CONSOLIDATED ACCOUNTS TO 31 DECEMBER 2006**

CAPITAL EXPENDITURE

From 1st April 2006 - 31 December 2006

From 1st April 2006	- 31 December 2006		·	T	
		Actual £	Budget £	Variance £	Annual Budget £
Major Investment (£5	0K+ Individual Item)				
Office Services	Renovation work to 22-26 Stannery Street. Figures are based on a quantity surveyors estimations and the work will go out to tender early in the new financial year. £851,000 + VAT.		0	0	999,925
Sub Tota	u l	0	0	0	999,925
Minor Investment (le	ss than £50K individually)				
Information Technology	15 New Laptops or PCs (New Employees) - £1085 (average) 2 Dell 3300 Projectors - £1500 each 3 HP LaserJet 4200 DTN Printer - £1025 2 Procurve Switches (Server Room) - £2.5k average Server to Consolidate existing PC's being used as servers - £5000 + £2000 for a rack to house the new server. Replacement UPS (battery)	1,856 0 1,493 0 0 0	16,275 3,000 3,075 5,000 7,000 3,000	14,419 3,000 1,582 5,000 7,000 3,000	16,275 3,000 3,075 5,000 7,000 3,000
Office Services	Colour photocopier 3x desk & storage Rackmount storage FujiScanner s500 1 Xerox Work Centre BW Photocopier with 4 Hole Punch - £4565+ VAT Separate air conditioning units in server room Access Control System (to cover 3 buildings & increasing employee numbers) New compressor for airconditioning Dishwasher for Kitchen Envelope Machine Fellows Commerical Shedder Grahi SPS Back Chair Replacement Windows for 20 Stannery St	9,066 2,332 1,856 3,845 0 3,367 10,106 3,507 2,872 3,171 1,217 1,152 13,338	0 0 5,363 5,000 9,504 0 0 0 0 0 0 0 0 0 0	(9,066) (2,332) (1,856) (3,845) 5,363 1,633 (602) (3,507) (2,872) (3,171) (1,217) (1,152) (13,338)	5,363 5,000 9,504 0 0 0 0 0 0 0 0
Contingency <u>LISA IT Projects</u>	(see next sheet)	59,178 0 18,052	57,217 0 243,571	(1,961) 0 (225,519)	57,217 50,795 243,571
Total Capital Expen	diture	77,230	300,788	(227,480)	1,300,713

HEALTH PROFESSIONS COUNCIL CONSOLIDATED ACCOUNTS TO 31 DECEMBER 2006

CAPITAL EXPENDITURE - LISA PROJECTS From 1st April 2006 - 31 December 2006

		Actual £	Budget £	Variance £	Bal as at 01.04.06 £	Bal as at 30.11.06 £
Project numbe	<u>r</u>					
MP12 MP23 MP14 MP10	On Line Applications - 100% Complete in 2005/06 On Line Renewals - 50% Complete in 2005/06 Authentication - 40% Complete in 2005/06 BACS-IP AUDDIS - 100% Complete in 2005/06	11,989 0 0 -	12,000 13,374 13,198 10,000	(11) (13,374) (13,198) (10,000)	11,989 13,374 13,198 27,539	23,978 13,374 13,198 27,539
MP11 MP19 MP16 MP15 MP22 MP20 MP19 MP5 MP2 MP7 MP15	Supplementary Prescribing Intermediate Lapsing Add UK Nations Generic Bulk Letter Handling Registration Fee Calculator Returned Mail Flag Trust Employee Status Tracking Online Register Improvements Ethnicity & Diversity CPD Audit Tracking Registration Fee Change Registration Fee Calculator	6,063 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	20,000 20,000 15,000 25,000 15,000 25,000 15,000 20,000 25,000 0 0	(13,937) (20,000) (15,000) (15,000) (25,000) (15,000) (25,000) (20,000) (25,000) 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	6,063 0 0 0 0 0 0 0 0 0 0 0 0
Total Capita	al Expenditure	18,052	243,571	(225,519)	66,100	84,152

CONSOLIDATED ACCOUNTS TO 31 DECEMBER 2006

CASH FLOW STATEMENT From 1st April 2006 - 31 December 2006

	£
Surplus /(deficit) over expenditure Depreciation charge for the year of tangible fixed assets Grant income released (Increase)/decrease in debtors Increase/(decrease) in creditors (CGT and VAT Tax not included) Increase /(decrease) in deferred income	105,163 343,429 (104,632) 17,256 (493,410) (519,035)
Net cash In/(out)flow from operating activities	(651,229)
Return on investments and servicing of finance Investment Income (Excluding realised gains & losses)	160,739
Capital expenditure and financial investments	
Purchase of tangible assets Disposal of tangible assets Purchase of investments Proceeds from sale of investments	(87,997) 24,227 (286,805) 252,275
Increase/(decrease) in Cash	(588,790)
Cash at 31 March 2006 Cash at 31 December 2006	4,001,929 3,413,139
Cash Movement	(588,790)

HPC CONSOLIDATED Cash Flow: April 06 - March 07

														Total
	Mar-06	APRIL	MAY	JUNE	JULY	AUGUST	SEPT	OCT	NOV	DEC	JAN	FEB	MAR	12 Mths
Opening Balance 1st		4,001,929	4,042,162	3,618,682	3,500,656	3,738,794	4,054,079	4,392,735	4,566,748	4,154,270	3,413,139	3,413,139	3,413,139	
Receipts														
Registration Income		850,782	773,322	969,779	853,236	885,037	871,929	897,986	857,228	843,052				
Investment Income		4,923	24,553	20,583	12,544	(3,443)	46,877	130	5,360	49,212				
Investment Sales		0	111,385	6,780	0	108,450	0	0	25,660	0				
Deferred Income Movements		436,748	(439,916)	(371,285)	306,941	315,304	182,038	51,671	(497,952)	(502,584)				
Bank Loan														
Rental Income														
Total Cash Receipts		1,292,453	469,344	625,857	1,172,721	1,305,348	1,100,844	949,787	390,296	389,680	0	0	0	7,696,330
Payments_														
Operational														
Expenditure		793,583	820,763	986,386	863,316	922,520	724,499	903,567	1,006,560	780,626				
Depreciation		(57,238)	(50,046)	(57,564)	(53,360)	(57,811)	(17,786)	(16,367)	(16,602)	(16,655)				
Aged Cred / Accrual Movements		245,174	308,573	(198,541)	131,830	(77,854)	(12,725)	(100,793)	(197,657)	395,403				
Debtor Movements		268,212	(189,382)	(5,041)	(6,470)	(23,790)	(8,324)	(18,323)	(2,864)	(31,274)				
Payments to Creditors		1,249,731	889,908	725,240	935,316	763,065	685,664	768,084	789,437	1,128,100	0	0	0	7,934,545
Exceptional														
Capital Expenditure		13,254	3,846	0	3,507	10,106	33,546	7,690	13,337	2,711				
Capital Write-off		(10,765)	(8,224)	0	(4,240)	0	(998)	0	0	0				
Investment Purchases		0	7,294	18,643	0	216,892	43,976	0	0	0				
Loan Repayments		0	0	0	0	0	0	0	0	0				
Total Payments		1,252,220	892,824	743,883	934,583	990,063	762,188	775,774	802,774	1,130,811	0	0	0	8,285,120
Closing Balance	4,001,929	4,042,162	3,618,682	3,500,656	3,738,794	4,054,079	4,392,735	4,566,748	4,154,270	3,413,139	3,413,139	3,413,139	3,413,139	(588,790)

Aged Creditors	800,652	1,338,113	1,029,540	1,228,081	1,096,251	1,174,105	1,186,830	1,287,623	1,485,280	1,089,877	1,089,877	1,089,877	1,089,877	1,089,877
Accruals	782,635													0
Budgeted Expenditure 05/06														

Deferred Income Movements - () Some income from deferred income and cash has already been received. If positive, cash received in advance and not recognised as income in current month.

Depreciation - Cash paid for fixed assets incurred in previous months make depreciation a non cash item, so is taken off the current month expenditure.

Aged Creditor Movements - () Denotes an increase in aged creditors from the previous month and is taken off the current month expenditure as they haven't been paid. Vice versa for a positive figure.

Debtor Movements - If positive, debtors/prepayments have been paid without all being recognised in the I & E Account, so must be added to the expenditure for the month, Vice versa for a negative figure.