# **Employee Resourcing**

The vacancy for a Finance Officer was advertised in August and interviews were held in September with an internal candidate, Daniel Dawit, appointed to the role. His role as Transaction Officer has now been advertised and interviews will be held in November.

The interview process has commenced for the Education Officer vacancy in the Education Department and interviews will be held during November. Due to an unprecedented high volume response for this post with excellent candidates, two days of interviews will be conducted.

Applications for the Director of Human Resources were of a poor guality in the first round of advertising. The position has therefore been sourced through agencies which provided a far better response. Candidates will be interviewed on 5 November by Robert Clegg, Anna van der Gaag, Marc Seale and Larissa Foster.

The Secretary to Council vacancy was advertised in October in the Sunday Times newspaper. This received a good response and interviews will be conducted on 14 November 2008 with the interview panel consisting of Eileen Thornton, Kelly Webster (Human Resources Manager), Marc Seale and Anna van der Gaag.

Due to the increasing workload in the Policy and Standards Department and the fact that there is a vacant post with Rachel Tripp on maternity leave that was not filled, a 12 month contract Policy Manager is currently being recruited. The post will report to Michael Guthrie and Rachel Tripp is coming in for the interviews.

Sarah Giles, Team Administrator in the Communications Department has resigned to return to her home country. This post was advertised on 27 October and interviews will be held in November.

Neil Cohen commenced in October as a Customer Services Manager. Marianne Lawrence, Customer Services Manager in the Registrations Department has resigned. This post will be advertised on 10 November 2008.

Four Registration Advisors posts were advertised and filled in October. These were for vacancies that arose due to a variety of reasons (for example backfilling posts where Registrations Advisors have been seconded internally). Four new Registration Advisors will start at the end of November.

Kathryn Neuschafer, Partner Manager, is taking six months of maternity leave from 21 November. Following advertising of an internal secondment opportunity, Deborah Dawkins (Registrations Advisor) was appointed to the post for six months. Deborah has been heavily involved in Registration Assessor training, CPD Assessor training, and other partner work in the past, and many of the partners already know her which will ensure a good level of customer service in Kathryn's absence.

#### Page 1 of 2

Status

DD: None

Final

Date Ver. 2008-10-30 а

Dept/Cmte

Doc Type Title

PPR

Finance and Resources Committee Report Nov 08

Int. Aud. Internal RD: None

### **Changes to Reporting Structure**

Abigail Creighton, Head of Education, has had a change in job title and reporting structure. Her title is now Director of Education, and she is now member of the Executive Management Team, reporting to Marc Seale (the post formerly fell under the Operations Directorate, reporting to Greg Ross-Sampson). This was effective on 6 October 2008.

Steve Hall, Facilities Manager, and his team also had a change in reporting structure on the above date. He now reports to Greg Ross-Sampson, Director of Operations (he formerly reported to Simon Leicester, Director of Finance).

## Training

Kelly Webster, Human Resources Manager, conducted three internal training sessions on the management on probationary employees during the week commencing 27 October 2008. All managers attended and the training sessions were rated highly by attendees.

#### Page 2 of 2

Int. Aud.

Internal

RD: None

| <b>Date</b> | Ver. | Dept/Cmte | <b>Doc Type</b> | Title                           | Status   |
|-------------|------|-----------|-----------------|---------------------------------|----------|
| 2008-10-30  | a    | HRD       | PPR             | Finance and Resources Committee | Final    |
|             |      |           |                 | Report Nov 08                   | DD: None |



|                           | 2007    |        |         |          |          |        |        |         |          | 2008    |          |          |          |          |         |       |       |       |     |     |     | 2009 |     |     | 2005/6 | 2006/7   | 2007/8 | 2008/0 |
|---------------------------|---------|--------|---------|----------|----------|--------|--------|---------|----------|---------|----------|----------|----------|----------|---------|-------|-------|-------|-----|-----|-----|------|-----|-----|--------|----------|--------|--------|
|                           | Apr     | May    | Jun     | Jul      | Aug      | Sep    | Oct    | Nov     | Dec      | Jan     | Feb      | Mar      | Apr      | May      | Jun     | Jul   | Aug   | Sep   | Oct | Nov | Dec |      | Feb | Mar |        |          |        |        |
| EMPLOYEES                 | 7.01    | may    | oun     | UUI      | nug      | 000    |        |         | 200      | Vuii    | 100      | mai      | 7.61     | may      | Uun     | oui   | nug   | 000   | 00. |     | 200 | oun  | 100 | mai |        | <u> </u> | ··     |        |
| Total Employees           | 82      | 86     | 87      | 90       | 94       | 94     | 97     | 95      | 98       | 102     | 106      | 107      | 110      | 116      | 119     | 121   | 120   | 118   |     |     |     |      |     |     | 78     | 79       | 107    | 118    |
| Full-time                 | 78      | 82     | 84      | 87       | 91       | 91     | 94     | 92      | 95       | 99      | 103      | 104      | 107      | 113      | 116     | 118   | 117   | 115   |     |     |     |      |     |     | 73     | 75       |        |        |
| Part-time                 | 4       | 4      | 3       | 3        | 3        | 3      | 3      | 3       | 3        | 3       | 3        | 3        | 3        | 3        | 3       | 3     | 3     | 3     |     |     |     |      |     |     | 5      | 4        | 3      | 3      |
| FTE                       | 80      | 84     | 85      | 89       | 93       | 93     | 95.5   | 93.5    | 96.5     | 100.5   | 101.5    | 106      | 109      | 115      | 118     | 120   | 119   | 116.5 |     |     |     |      |     |     | 76     | 77       | 105.5  | 117    |
| Permanent                 | 79      | 81     | 87      | 79       | 90       | 90     | 93     | 90      | 90       | 96      | 96       | 101      | 106      | 110      | 113     | 116   | 116   | 114   |     |     |     |      |     |     | 74     | 78       | 101    | 114    |
| Starters (Permanent)      | 5       | 4      | 2       | 5        | 3        | 3      | 4      | 0       | 3        | 4       | 7        | 2        | 6        | 7        | 4       | 3     | 0     | 0     |     |     |     |      |     |     | 6      | 46       | 42     | 0      |
| Leavers (Permanent)       | 2       | 1      | 3       | 0        | 3        | 1      | 2      | 3       | 1        | 0       | 1        | 0        | 3        | 3        | 1       | 1     | 2     | 2     |     |     |     |      |     |     | 3      | 20       | 17     | 12     |
| Turnover%YTD(Perm)        | 27.71   | 27.27  | 27.97   | 27.57    | 30.7     | 27.41  | 29.18  | 26.37   | 26.09    | 23.32   | 22.97    | 19.03    | 19.65    | 21.28    | 18.72   | 19.14 | 17.75 | 18.37 |     |     |     |      |     |     | *      | 30       | 26     | 19     |
| Fixed-Term Contracts      | 3       | 3      | 0       | 1        | 4        | 4      | 4      | 5       | 8        | 8       | 7        | 5        | 4        | 6        | 8       | 5     | 4     | 4     |     |     |     |      |     |     | 4      | 1        | 5      | 4      |
| Starters (Fixed-Term)     | 1       | 0      | 0       | 1        | 4        | 0      | 0      | 1       | 3        | 1       | 0        | 2        | 0        | 3        | 2       | 0     | 0     | 0     |     |     |     |      |     |     |        | 1        | 2      | 0      |
| Leavers (Fixed-Term)      | 0       | 0      | 2       | 1        | 0        | 0      | 0      | 0       | 0        | 0       | 1        | 4        | 1        | 0        | 0       | 1     | 0     | 0     |     |     |     |      |     |     |        | 1        | 4      | 0      |
| Turnover % YTD (Reg)      | 15.43   | 16.49  | 17.5    | 17.28    | 15.82    | 14.4   | 9.43   | 9.257   | 7.925    | 7.756   | 8.65     | 7.38     | 6.175    | 6.02     | 4.886   | 5.719 | 6.537 | 6.417 |     |     |     |      |     |     | *      | 13       | 6      | 24     |
| Agency Days               | 129     | 169    | 304     | 282      | 353      | 253    | 200    | 251     | 174      | 189     | 192      | 246      | 199      | 253      | 69      | 27    | 44    | 0     |     |     |     |      |     |     | 95     | 2,590    | 2,742  | 592    |
| % work days lost to sick  | 2       | 4      | 4       | 5        | 4        | 3      | 3      | 3       | 2        | 5       | 5        | 2        | 5        | 3        | 4       | 3     | 2     | 3     |     |     |     |      |     |     | *      | 4        | 3      | 3      |
| O.H. Refs                 | 0       | 1      | 0       | 2        | 2        | 2      | 1      | 3       | 2        | 4       | 1        | 1        | 2        | 1        | 2       | 1     | 4     | 3     |     |     |     |      |     |     | 0      | 18       | 19     | 3      |
| CONTRACTORS               |         |        |         |          |          |        |        |         |          |         |          |          |          |          |         |       |       |       |     |     |     |      |     |     |        | 1        |        |        |
| TOTAL                     | 2       | 2      | 2       | 2        | 2        | 2      | 2      | 2       | 2        | 2       | 2        | 2        | 2        | 2        | 2       | 2     | 1     | 1     |     |     |     |      |     |     | 2      | 2        | 2      | 1      |
| Full-time                 | 2       | 2      | 2       | 2        | 2        | 2      | 2      | 2       | 2        | 2       | 2        | 2        | 2        | 2        | 2       | 2     | 1     | 1     |     |     |     |      |     |     | 2      | 2        | 2      | 1      |
| Part-time                 | 0       | 0      | 0       | 0        | 0        | 0      | 0      | 0       | 0        | 0       | 0        | 0        | 0        | 0        | 0       | 0     | 0     | 0     |     |     |     |      |     |     | 0      | 0        | 0      | 0      |
| FTE                       | 2       | 2      | 2       | 2        | 2        | 2      | 2      | 2       | 2        | 2       | 2        | 2        | 2        | 2        | 2       | 2     | 1     | 1     |     |     |     |      |     |     | 2      | 2        | 2      | 1      |
| Starters                  | 0       | 0      | 0       | 0        | 0        | 0      | 0      | 0       | 0        | 0       | 0        | 0        | 0        | 0        | 0       | 0     | 0     | 0     |     |     |     |      |     |     | 0      | 0        | 0      | 0      |
| Leavers                   | 0       | 0      | 0       | 0        | 0        | 0      | 0      | 0       | 0        | 0       | 0        | 0        | 0        | 0        | 0       | 0     | 0     | 0     |     |     |     |      |     |     | 0      | 0        | 0      | 0      |
| TOTAL C & E               | 84      | 88     | 89      | 92       | 96       | 96     | 99     | 97      | 100      | 104     | 108      | 109      | 112      | 118      | 121     | 123   | 121   | 119   |     |     |     |      |     |     | 80     | 81       | 109    | 119    |
| FTE: Full-time equivalent | O.H.Rei | s: Occ | upation | al healt | h referr | als NO | TE: Co | ntracto | rs are N | IOT inc | luded in | n the to | otal num | ber of e | employe | es    |       |       |     |     |     |      |     |     |        |          |        |        |

For "FYE" and "YTD" sick-days total is for whole year or year to date

Fixed-Term Contract employees are not included in the overall turnover figure so it accurately reflects the number of permanent employees leaving

\* Changes to report data requested from April 2006 onwards