Agenda Item 14 Enclosure 11 FRC 57/09

**Finance and Resources Committee** 

March 2009 management accounts

Charlotte Milner Financial Controller

To note

# health professions council

# Finance and Resources Committee – Thursday 23 April 2009

## March 2009 Management Accounts

Executive summary and recommendations

Introduction

### Decision

The Council/Committee is requested to note the document. No decision is required.

## **Background information**

Please note: These accounts are not final year end accounts and are subject to change.

Resource implications

Financial implications Nil

#### Appendices

Consolidated Management Accounts for the 12 months ended 31 March 2009.

Date of paper 22 April 2009

Consolidated Management Accounts For the 12 months ended 31st March 2009

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## CONSOLIDATED ACCOUNTS TO 31 MARCH 2009 DETAILED SUMMARY

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DETAILED SUMMARY					Annual
( and the second s	Actual	Budget	Variance	Variance	Budget
	Actual £	Budget £	£	%	£
INCOME	L	~	~		
INCOME					
Professions		•			
Arts Therapists	134,998	171,671	(36,673)		171,671
Biomedical Scientists	1,661,100	1,784,103	(123,003)	(6.89)	1,784,103
Chiropodists	887,511	897,345	(9,834)	(1.10)	897,345
Clinical Scientists	320,473	277,157	43,316	15.63	277,156
Dietitians	429,201	478,934	(49,733)	(10.38)	478,934
Occupational Therapists	2,230,139	2,213,873	16,266	0.73	2,213,873
Operating Department Practitioners	618,973	574,664	44,309	7.71	574,664
Orthoptists	132,619	92,632	39,987	43.17	92,631
Paramedics	1,024,029	971,173	52,856	5.44	971,173
Physiotherapists	3,225,307	3,266,868	(41,561)	(1.27)	3,266,870 65,514
Prosthetists & Orthotists	64,819	65,514	(695)	(1.06)	2;099,320
Radiographers	1,885,001	2,099,320	(214,319)	(10.21) 6.51	836,348
Speech and Language Therapists	890,782	836,348	54,434	0.01	
	13,504,952	13,729,602	(224,650)	(1.64)	13,729,602
registration Income	13,504,952	0	(224,000)	0.00	0
Department of Health Capital Grant Released	1,008		1,008	0.00	OT.
Miscellaneous Income	1,000		1,000	0.00	
-					
TOTAL MOONE	13,505,960	13,729,602	(223,642)	(1.63)	13,729,602
TOTAL INCOME	10,000,000		(,,	(,	
- EXPENDITURE		CHILDREN, MICHAELER			
Departments					70117888878888
Approvals & Monitoring	537,150		123,722	18.72	660,87/2
Chief Executive	286,165		(8,602)	(3.10)	277,563
Council, Committees & PLG	351,729		195,657	35.74	547,387
Communications	979,317		40,757	4.00	1,020,074 909,684
Facilities Manangement	925,374		(15,690)	(1.72)	570,454
Finance	629,426	Construction of the State of th	(58,972)	(10.34) (0.67)	4:621;621
Fitness to Practise	4,652,779	Lot water the second	(31,158)	(0.67)	
Human Resources & Partners	692,647		(30,224) 48,114	4.33	1,136,656
JT Department	1,088,542 426,962		(51,867)		CONTRACTOR AND A CONTRACTOR OF A
) perations Office	420,902	WIND ALL OF WELL AND ALL SEARCH	106,429	27.71	384,074
Policy & Standards	50,952	ACCOUNTS AND A STATE OF A ST	(1,519)		
President	211,945	<ul> <li>A second s</li></ul>	50,686	19.30	262,631
Projects	1,564,648		149,611	8.73	1,714,259
Registration Secretariat	215,93	Free and Group and the requirement of the second	76,601	26.19	292,536
Secretariat				-	
Operating Expenses	12,891,210	3 13,484,761	593,545	4.40	13,484,761
Obergring Experiese				_	
				-	
SURPLUS / (DEFICIT) - Excl. Unrealised Gains/(Losses)	614,744	4 244,841	369,903	(151.08)	244,841
Impairment of Freehold Land and Buildings	(867,51	5)	(867,515)	0.00	0.00
	<b>~~ * *</b>		20.440	0.00	000
Corporation Tax	30,41	9	30,419	0.00	
	(10,45	1)	(10,451)	0.00	0000
Interest payable	(10,45	'' St. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1.	(10,401)	, 0.00	
Investment Income - Excl. Unrealised Gains/(Losses)	190,84	6 <b>175,000</b> 4	15,846	(9.05)	175,000
mvestment - Unrealised Gains / (Losses)	(350,28	100 (100 11) WAARSTON PARK STATUS	(350,288)	• •	$V \sim 0.5$ where $0.00$ m $0.00$ m $0.00$ m $0.00$ m $1.0$
(* ····································					
SURPLUS / (DEFICIT)	(392,24	5) 419,841	812,086	(193.43	) 419,841
- •				_	

#### CONSOLIDATED ACCOUNTS TO 31 MARCH 2009

#### CONSOLIDATED DETAILED SUMMARY

	Actual £	Budget £	Variance £	Variance %	Annual Budget £	
Consolidated Income						
Registration fees	751,055	466,766	284,289	60.91	466,766	
Registration fees (part year)	90	<u> </u>	90	0.00	0	
Readmission fees	203,592	264,496	(60,904)	(23.03)	264,495	
Renewal fees	11,318,583	11,833,698	(515,115)	(4.35)	11,833,699	
International scrutiny fees	709,647	839,592	(129,945)	(15.48)	839,592	
Confirmation letter fees	0	0	0	0.00	0	
Grandparenting scrutiny fees & other	-215	0	(215)	0.00	0	
UK scrutiny fee/Graduated < 2 years	522,200	325,050	197,150	60.65	325,050	
	13,504,952	13,729,602	(224,650)	(1.64)	13,7/29,602	,

## CONSOLIDATED ACCOUNTS TO 31 MARCH 2009

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#### **INVESTMENT & OTHER INCOME**

BUDGET MANAGER	Fina	nce Directo			
	Actual £	Budget £	Variance £	Variance %	Annual Budget £
Consolidated Income					
Bank interest - Business Reserve	9,101	20,000	(10,899)	(54.49)	20,000
Bank interest - SIBA	124,589	93,000	31,589	33.97	93,000
Bond interest	0	e O	0	0.00	<b>O</b>
Portfolio income	70,432	62,000	8,432	13.60	62,000
P & L on disposal of investments (Realised)	(13,277)	<u> </u>	(13,277)	0.00	
	190,846	175,000	15,846	9.05	175,000
Gain or loss on unrealised investments	(350,288)	Û.	(350,288)	0.00	0

#### CONSOLIDATED ACCOUNTS TO 31 MARCH 2009

	Actual £	Budget £	Variance £	Variance %	Annual Budget £
Payroll	يعمر			84	
Basic	3,529,855	3,724,470	194,615	5.23	3,724,470
Overtime	26,298	40,220	13,922	34.62	40,220
National Insurance	375,347	476,997	101,650	21.31	476,997
Pension costs	326,984	306,649	(20,335)	(6.63)	306,649
Medical insurance	1,328	1,200	(128)	(10.66)	1,200 135,215
Staff recruitment	182,164	135,215 383,916	(46,949) 136,166	(34.72) 35.47	383,916
Temporary staff	247,750 2,750	15,000	12,250	81.67	15,000
Payroll Contingency	4,692,476	5;083;667	391,191	7.70	
Staff travelling and subsistence					
Fares	134,673	93,492	(41,181)	(44.05) 🕅	98,3
Car expenses and car park	1,282	1,500	218	14.51 🦉	1,500.
Subsistence	62,440	61,180	(1,260)	(2.06)	61,180
Entertaining	2,674	500	(2,174)	(434.88)	
Conferences	23,592	19 850	(3,742)	(18.85)	1,9,850
	224,662	176;522]	(48,140)	(27.27)	176 522
Council and committee expenses	<b>P</b>		40.407	7 95 🕅	2119,542
Fees	203,415	219.542	16,127	7.35 § 12.19	159,112
Travelling and subsistence	139,711	159,112	19,400	263.20	36,000
Tax Cost (NI ER and PAYE)	(58,753)	36,000 25,400	94,753 13,175	51.87	25,400
Conference expenses	12,225	7,840	936	11.94	7,840
Training	6,904 21,613	59,400	37,787	63.62	59,400
Professional Laison Groups	61,249	76,900	15,651	20.35	76,900
Elections and Appointments	317	3,000	2,683	89.43	3,000
Annual General Meeting	386,680	587,194	200,513		587,194
Property services					
Business rates	72,851	108/000	35,149	32.55	108,
Water	2,160	<b>42</b> 120	(40)		2,1
Electricity	5,708	45,000	39,292	87.32	401000
Gas	11,628	<u>'8,000</u>	(3,628)	(45.34)	т 6 8(000) 47,000 -
Cleaning contractors	45,906	47,000	1,094	2.33	3,300
Cleaning materials	6,269	3,300	(2,969)	(89.98) 13.86	15.000
Waste disposal	12,921	15,000	2,079	¥	20,576
Repairs and maintenance	37,791	+ 20,576	(17,215)	45.94	26,596
Maintenance contracts	14,377	26,596	12,219 9,148	45.94 28.32	32,300
Security	23,152	32,300. 67,360	(3,715)		67,360
Building Refurbishment	71,075	, , , , , , , , , , , , , , , , , , ,		0.00	0,000
Property disposals	0 42,200				42/000.
Property depreciation	346,039	417,252		(17)	
			<u> </u>		

**OVERHEAD TOTAL** 

### OVERHEAD TOTAL

(	Actual £	Budget £	Variance £	Variance %	Annual Budget £
Office services	~	-	-		-
Printing and stationery	430,135 🕻	463,023	32,888	7.10	463,023
Photocopying	12,002	3,600/	(8,402)	(233.38)	3,600
Postage	105,153	59,447	(45,706)	(76.88)	59,447
Telephone	39,072	34,908.	(4,164)	(11.93) 🦉	34,908
Mobile telephone	9,087	10,746	1,658	15.43 🎽	10,746
Couriers	16,302	6,000	(10,302)	(171.70) 🕅	6,000
Office equipment < £1000	41,767	15,000	(26,76 <u>7</u> )	(178.45)	15,000
Office equipment rental	6,395	4,317	(2,078)	(48.13)	4,317
Catering	84,734	55,454	(29,280)	(52.80)	55,454
Other office services	32,502	44,700	12,198	27.29	44.700
Room Hire	192,636	125,301	(67,335)	(53.74)	1 <b>25,301</b>
Office equipment disposals	0	<u>0</u>	0	0.00	
Video Conferencing	0	7.500	7,500	100.00	7,500
	997,828	855,193	(150,135)	(788)	855,193
Computer services Hardware < £1000	10,106	10;400	294	2.83	10,400
General Hardware support and maintenance	18,545	25,000	6,455	25.82	25,000
Software Licences	115,831	39,000	(76,831)	(197.00)	39,000
General Software support & maintenance	70,014	57,50D	(12,514)	(21.76)	57,500
NetRegulate Software support and maintenance	127,945	134,000	6,055	<b>4.52</b>	134,000
Managed Web/Internet services	130,452	156,000	25,548	16.38	156,000
Internet/3G	12,017	8 7774	(3,243)	(36.96)	8,774
IT Consumerables	8,475	14,000	5,525	39.47	14,000
HPC Computer training	9,744	10,000	256	2.56	10,000
Other computer services costs	15,027		(15,027)	0.00	, Ó
Offsite tape data archive	2,882	1,000	(1,882)	(188.19)	1,000
Specialist external support	3,483	5,000	1,518	30.35	5,000
IT Other Professional Fees	0		0	0.00	() (O
IT Hardware Disposals	481	( <b>0</b> )	(481)		0
Hardware & Software depreciation	268,592	167,469	(101,123)		167,469
Secure hardware disposal	<u> </u>	<u>1,000</u> 629,143	<u>363</u> (165,086)	36.29 (346)	<u> </u>
		023,045	(100,000)	(040)	
Communications					
Campaigns	182,804	190,000	7,196	3.79	190;000
Annual Reports (Design, Distribute)	11,807	19,752	7,945	40.23	t <b>9,75</b> 2
Brochures (Design, Distribute)	32,400	44,000	11,600	26.36	44,000
Listening Events	44,188	45,000	812	1.81	45,000
Market Research	16,326	65,000	48,674	74.88	65,000
Translations	11,928	10,000	(1,928)		10,000
Public Affiars & Stakeholder	60,412	65,000	4,588	2	
Standards of Proficiency (Design, Prod, Dist)	300		(300)	7.	<u> </u>
Web Site Design	29,438	10,700			t0,700
Marketing & Promotions	14,421	9,000			9,000 (55,000
Conference & Exhibitions	37,912	56,000 25,000	•	84.88	25,000
General Events (Internal & External)	3,781 2,259	* 30,000		92.47	30,000
Media Relations Registrant Welcome Pack	2,259	15,000	15,000	100.00	1/5,000
General Public Literature	13,421	40,000			40,000
Internal Communications	42,913	36,000	(6,913)	6	36,000
Bi-Annual opinion polling	,0.10	. 0			0
	504,311	659,452		255.14	659,452
		the second s			

#### OVERHEAD TOTAL

	Actual £	Budget £	Variance £	Variance %	Annual 🦓 Budget £
Partners					and the second
Partners Recruitment	34,534	70,420	35,886	50.96	70,420
Partners Training	156,460	120,000	(36,460)	(30.38)	120,000
Panels (Allowance & Travel )	968,788	853,306	(115,482)	(13.53)	853,306
Approvals	79,807	103,610	23,803	22.97 🥁	103,610
Assessors fees (All Professions)	257,776	287,980	30,204	10.49	287,980
Test of Competence (All Professions)	7,104	15,928	8,824	55.40	15,928
Registration Appeals	24,033	22,800	(1,233)	(5.41)	22,800
Annual Monitoring	10,611	16,710	6,099	36.50	16,710
Major/Minor Change	6,409	11 <b>.200</b>	4,791	42.77 📳	11,200
CPD assessments	52,542	71,200	18,658	26.20	71,200
Aptitude tests	0	<u></u>	5,792	100.00	5,792
	1,598,065	1,678,946	(19,119)	(1.21) 隰	1,578,946
Project Costs					
Major Projects	211,945	262,631	50,686	19.30	262,6311
Small Projects	81,827	150,670	68,743	45.66	150,520
-	293,772	413,201	119,429	64.95	413.
Specific departmental expenses	24,255	22,400	(1,855)	(8.28)	22,400
Archive storage	24,255 60,396	48,760	(11,636)	(23.86)	48,760
Auditors' fees	62,249	55,000	(7,249)	(13.18)	55:000
Bank charges	02,249	600	492	98.30	500
Books and publications	1,197	3,000	1,803	60.12	3,000
Conselling	16,872	12,000	(4,872)	(40.60)	12,000
Disaster contingency plan	4,852	7,500	2,648	35.31	7,500
EMT Training	32,049	45,200	13,151	29.10	45,200
General insurance	18,233	14,7740	(3,463)	(23.45)	14,77.0
Health and safety	2,094	0	(2,094)	0.00	0
Miscellaneous Expenses	27,004	28,620	1,616	5.65	28,620
Internal Audit	380,626	299,280	(81,366)	68	299,260
	1,798,788	1,762,500	(36,288)	102	1.762,500
Legal expenses	18,375	40,000	21,625	54.06	40,000
Legal insurance	256,697	364 627	94,930	27.00	351,627
Legal -Transcript Writer	50,239	35,200	(15,039)	1992	35,200
Other professional fees Other legal costs	62,156	10000	47,844	43.49	110
Pension administration	15,049	25,200	10,151	40.28	25
Personal Performance Consultancy	3,948	7,000	3,052	43.60	7,00D
ISO 9001 Certification	2,446	6,200	3,754	60.55	6,200
Reward Data	14,865	9,000	(5,865)	(65.17)	9,000
Subscriptions to professional bodies	33,482	34,304	822	2.40	34,304
Taxation advice	13,443	2,000	(11,443)	(572.13)	2,000
Training	153,831	164,150	10,319	6.29	164,150
	3,053,154	3,084,191	31,037	1.01	3,084,19/
OVERHEAD TOTAL	12,891,216	13 (184 7761)	593,545	4.40	<u>13/4047.61</u>

CONSOLIDATED BALANCE SHEET as at 31 March 2009			
	31 Ma	arch 2009	
(	£	£	

Actual 31 March 2008 £ £

### FIXED ASSETS

## Tangible fixed assets

Land & buildings, at cost or valuation Depreciation Net book value	2,627,136 0	2,627,136	3,090,000	3,090,000
Computer Equipment, at cost Depreciation Net book value	3,212,850 (2,288,947)	923,904	2,658,339 (2,032,094)	626,245
Office furniture and equipment, at cost Depreciation Net book value	406,348 (375,879)	30,469	387,804 (347,835)	39,969
Total tangible fixed assets		3,581,508		3,756,214
Investments		1,347,419		1,528,047
TOTAL FIXED ASSETS		4,928,926		5,284,260
CURRENT ASSETS				
Debtors Prepayments Bank balances and cash	52,388 298,321 5,341,865 5,692,574		80,898 132,307 <u>4,899,109</u> 5,112,314	
CURRENT LIABILITIES Amounts falling due within one year				
Creditors and accrued expenses	2,571,296		2,102,639	
		3,121,278		3,009,675
DEFERRED INCOME				
Registration fees in advance Retention fees in advance	274,556 6,876,638	(7,151,194)	175,734 6,693,458	(6,869,191)
NET ASSETS		899,010		1,424,744
Represented by:				
General Funds Revaluation reserve Surplus/(Deficit) for the period	-	1,077,308 213,946 (392,245) <b>899,010</b>		1,979,272 421,746 <u>(976,274</u> <b>1,424,744</b>

#### HEALTH PROFESSIONS COUNCIL CONSOLIDATED ACCOUNTS TO 31 MARCH 2009

#### CAPITAL EXPENDITURE

From 1st April 2008 - 31 March 2009

From 1st April 2008	- 31 March 2009	Actual £	Budget YTD £	Variance £	Annual Budget £
Major Investment (£5	0K+ Individual Item)				
Office Services	Renovation work to 22-26 Stannery Street. Phase 1 Renovation work to 22-26 Stannery Street. Phase 2	547,515 107,135	0 4 <u>22</u> ,875	(547,515) 315,740	0 422,875
Sub Tota	1	654,650	422,875	(231,775)	422,875
Minor Investment (le	ss than £50K individually)				
Information Technology	PC/technology refresh	35,500	45,000	9,500	45,000
	Server replacements/upgrades	12,777	6:000	(6,777)	61000
	Upgrade switches	5,227	20,000	14,773	20(000 .0
	New/replacement laptops	10,814	12,008	1,186	12,000
Office Services	Replacement B & W Copier	4,488	6,000	1,512	6,000
	ссту	14,055	0	(14,055)	
				_	
		82,861	89,000	(6,140)	89,000
Contingency		0	. 0	0	0
Major Projects		502,491	552,088	49,597	552,088
Total Capital Expe	nditure	1,240,002	. 1063,963	(188,318)	1,063,963

Note: Total 22-26 Stannary Street project spend is £1,766,821 compared to a total budget of £1,639,000 (total spent in 2007-08 £1,219,306)

## HEALTH PROFESSIONS COUNCIL CONSOLIDATED ACCOUNTS TO 31 MARCH 2009

#### **Project reporting**

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From 1st April 2008 - 31 March 2009

om 1st Ap	rii 2008 - 31 March 2009		YTD		Annual
		Actual £	Budget £	Variance £	Budget £
	-		<u>.</u>		
oject number			2000 g 24d		
	Capital Expenditure				
		336,155	300,000	(36,155)	300,00
MP34	Online renewals	2,000	2,000	0	2,00
MP30	Fees Rise 2009	40,126	30,000	(10,126)	30,00
MP32	Equality & Diversity	30,405	15,000	(15,405)	15,00
MP3	Registration of the Practitioner Psychologists	0	1.6 mar 1 1 1 2 1	15,000	15,00
MP4	Registration of Hearing Aid dispensers	õ	21,000	21,000	21,00
	Independent Safeguarding Authority	65,718	63,800	(1,918)	63,80
MP33	FTP registrations system statuses rationalisation	0	100,000	100,000	100,00
	Contingency	11,903	5,288	(6,615)	-5,28
MP27	Finance System Upgrade	9,083		(9,083)	
MP28	NetRegulate Access Rights	7,101		(7,101)	
	PRS Remediation Project	7,101		Ó	
			<u> </u>		at in a
	Total Capital Expenditure	502,491	652,088	49,597	652;08
	Operating Expenditure				
			1.		
				0.040	22,10
MP34	Online renewals	12,458	22,100		14,5
MP30	Fees Rise 2009	2,545			
MP32	Equality & Diversity	2,706			9,5
MP3	Registration of the Practitioner Psychologists	178,190			156,4 19,16
MP4	Registration of Hearing Aid dispensers	7,403			
1001 -7	Independent Safeguarding Authority	0	- 600 00 00 00 00 00 00 00 00 00 00 00 00	-	40,87
MP33	FTP registrations system statuses rationalisation	0	The Barris Contract of the second		
MP27	Finance System Upgrade	2,627		(2,627)	
MP28	NetRegulate Access Rights	0		0	
()() <u>2</u> 9	PRS Remediation Project	6,016	, i i i i i i i i i i i i i i i i i i i	(6,016)	
	Total Operating Expenditure	244 846	262,631	50,686	262,63

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## **CONSOLIDATED ACCOUNTS TO 31 MARCH 2009**

## CASH FLOW STATEMENT From 1st April 2008 - 31 March 2009

	-
Surplus /(deficit) over expenditure	614,744
Depreciation charge for the year of tangible fixed assets	338,836
(Increase)/decrease in debtors & prepayments	(137,504)
Increase/(decrease) in creditors (CGT and VAT Tax not included)	468,658
Increase /(decrease) in deferred income	282,003
Net cash In/(out)flow from operating activities	1,566,736
Return on investments and servicing of finance	
Investment Income (Excluding realised gains & losses)	204,122
Capital expenditure and financial investments	
Purchase of tangible assets	(1,240,002)
Disposal of tangible assets	12,220
Purchase of investments	(506,004)
Proceeds from sale of investments	341,828
Financing	
Income from DOH	74,307
Interest payable	(10,451)
Increase/(decrease) in Cash	442,756
	4 800 400
Cash at 31 March 2008	4,899,109 5,341,865
Cash at 31 March 2009	0,341,003
Cash Movement	442,756

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## HPC CONL LIDATED Cash Flow: April 08 - March 09

··· ·	Mar-08	APRIL	MAY	JUNE	JULY	AUGUST	SEPT	OCT	NOV	DEC	JAN	FEB	MAR	
Opening Balance 1st		4,899,109	5,049,403	4,307,764	3,785,816	4;579,333	4,287,567	5,676,731	5,897,353	5,047,321	4,550,452	5,058,100	4,433,625	<u>_</u>
Receipts									The second s					
							방법 이 가지	ان مراکز _ الاصور الرکز			4 44 400	1,147,894	1,190,040	
Registration Income		1,097,883	964,628	Contraction of the second s	1,048,614	. 1,174,160	1,167,481	1,199,540	1,144,887	1,057,632 14,455	1,147,702 35,188	2,629	17,302	
Investment Income		2,894	1\155	17,173	44,732	6,223	54,165	3,902	4,304 6,011	50,000	143	57,013	5,281	
Investment Sales		34,557	44,098	38,427	39,360	3,613;	50,000	13,325		(586,298)	204,416	(523,414)	941,600	
Deferred Income Movements		502,815	(476,522)	(393,029)	588,402	(403,725)	1,079,741	66,099	(718,082)	(000,290)	204,410	(023,717)	0	
Bank Loan		0	<u>0</u>	0	0	0	0	0	Sec. 9	U	U	3,645	(5,617)	
Miscellaneous Income		Û.	0	0	. O	0	2,980	0	2 <b>0</b> 1	0		3,043	(3,017)	
		A Lass and					2,354,367	1,282,866	437,120	535,789	1,387,449	687,767	2,148,606	14,333,913
Total Cash Receipts		1,638,149	533,359	827,063	1,721,108	780,271	2,304,30(	1,202,000	431,120,	000,100				
Payments														
Operational					i di Constanti di Co Constanti di Constanti di Constanti Constanti di Constanti									
Evenediture		607,778	1,416,461	1,291,553	851,018	944,310	1,007,508	1,156,100	993,011	1,061,588	834,964	1.104,221	1,620,770	
Expenditure		24,477	(73,630)	(24,196)	(25,323)			(25,841)	(38,100)	(33,920)	(33,926)	(32,003)	(32,665)	
Depreciation Aged Cred / Accrual Movement		292:023	(21,602)	168,837	69,779	(69,628)	(56,728)	(48,604)	1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1	(343,325)	(516)	221,498	(907,228)	
Debtor Movements	3	225,068	(61,848)	(92,719)	(10,571)	(28,012)	(42,086)	(21,641)		276,577	20,230	(246,608)	89.271	
Debtor Movements									A					
Payments to Creditors		1,149,346	1,259,381	1,343,475	884,903	821,423	890,232	1,060,014	1,215,109	960,920	820,752	1,047,108	770,148	
Eventional			t, o ald source in Marine in the		hand the second									
Exceptional		201,444	(16,892)	36.136	10,984	92,722	138,267	(8,215)	72,303	12,699	58,910	169,842	471,802	]
Capital Expenditure Capital Write-off			0		0	== آن	0	0	(7,507)	Ó	(4,713)	0	0	
Investment Purchases		137,065	32,509	43,706	31,704	157,892	(63,295)	10,445	(3,204)	59,039	4,852	95,292	(1,584)	
		137,003 D	52,503		0	0	0	0	0	0	0	0	0	
Loan Repayments		0	i i i i i i i i i i i i i i i i i i i	(74,307)	Sec. as we we	Ŏ	o.	0	0	. 0.	0	0	0	
DOH Income				0	0	1	0	0	10,451	0	0	<b>0</b>	0	
Total Payments		1,487,855	1,274,998	1,349,010	927,591	1,072,037	965,203	1,062,244	1,287,152	1,032,658	879,801	1,312,242	1,240,366	
		in an in					ار بر المراجع المراجع المراجع المراجع							<b></b>
Closing Balance	4.899,109	5,049,403	4.307.764	3,785,816	4,579,333	4,287,557	5,676,731	5,897,353	5,047,321	4,550,452	5,058,100	4,433,625	5,341,865	<u> </u>

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Aged Creditors	800.652	1,291,264	1.312.866	1,144,029	1,074,250	1,143,878	1,200,606	1,249,210	1,016,420	1,359,745	1,360,261	1,138,763	368,615	
Accruais	782,635		.,											
Budgeted Expenditure 05/06														
		1. 2. 2					Contains and	AL SALE A		Start A		184		

Deferred Income Movements - () Some income from deferred income and cash has already been received. If positive, cash received in advance and not recognised as income in current month.

Depreciation - Cash paid for fixed assets incurred in previous months make depreciation a non cash item, so is taken off the current month expenditure.

Aged Creditor Movements - () Denotes an increase in aged creditors from the previous month and is taken off the current month expenditure as they haven't been paid. Vice versa for a positive figure. Debtor Movements - If positive, debtors/prepayments have been paid without all being recognised in the I & E Account, so must be added to the expenditure for the month, Vice versa for a negative figure.