

Finance and Resources Committee – 23 June 2009

March 2009 Management Accounts

Executive summary and recommendations

#### Introduction

#### Decision

The Council/Committee is requested to note the document. No decision is required.

#### **Background information**

The Consolidated Management Accounts for the 12 months ending 31 March 2009 are attached.

At the last meeting of the Finance and Resources Committee held on 23 April 2009, the Committee asked for a breakdown in the accounting treatment of the impairment on the properties. (per action point 14.5 public minutes). The attached appendix sets out the details of this.

Resource implications Nil

Financial implications Nil

#### **Appendices**

Appendix 1 - Consolidated Management Accounts for the 12 months ended 31 March 2009 and Variance Commentary for the 12 months ended 31 March 2009. Appendix 2 - Summary of the property impairment.

Date of paper 11 June 2009

Consolidated Management Accounts For the 12 months ended 31st March 2009

#### CONSOLIDATED ACCOUNTS TO 31 MARCH 2009 DETAILED SUMMARY

DETAILED SUMMARY					Annual
	Actual £	Budget £	Variance £	Variance %	Annual Budget £
INCOME					
Professions					
Arts Therapists	134,998	171,671	(36,673)	(21.36)	171,671
Biomedical Scientists	1,661,100	1,784,103	(123,003)	(6.89)	1,784,103
Chiropodists	887,511	897,345	(9,834)	(1.10)	897,345
Clinical Scientists	320,473	277,157	43,316	15.63	277,156
Dietitians	429,201	478,934	(49,733)	(10.38)	478,934
Occupational Therapists	2,230,139	2,213,873	16,266	0.73	2,213,873
Operating Department Practitioners	618,973	574,664	44,309	7.71	574,664
Orthoptists	102,089	92,632	9,457	10.21	92,631
Paramedics	1,024,029	971,173	52,856	5.44	971,173
Physiotherapists	3,300,962	3,266,868	34,094	1.04	3,266,870
Prosthetists & Orthotists	64,819	65,514	(695)	(1.06)	65,514
Radiographers	1,885,001	2,099,320	(214,319)	(10.21)	2,099,320
Speech and Language Therapists	890,782	836,348	54,434	6.51	836,348
Registration Income	13,550,077	13,729,602	(179,525)	(1.31)	13,729,602
Department of Health Capital Grant Released	0	0	0	0.00	0
Miscellaneous Income	(1,008)	0	(1,008)	0.00	0
TOTAL INCOME	13,549,069	13,729,602	(180,533)	(1.31)	13,729,602
EXPENDITURE		k prima k under Stand der Anders Standersongen kenne er bet i Standerson			······································
Demontra entre					
Departments	537,218	660,872	123,654	18.71	660,872
Approvals & Monitoring Chief Executive	285,880	277,563	(8,317)	(3.00)	277,563
Council, Committees & PLG	351,729	547,387	195,658	35.74	547,387
Communications	980,136	1,020,074	39,938	3.92	1,020,074
Facilities Manangement	940,616	909,684	(30,932)	(3.40)	909,684
Finance	625,419	570,454	(54,965)	(9.64)	570,454
Fitness to Practise	4,656,490	4,621,621	(34,869)	(0.75)	4,621,621
Human Resources & Partners	724,229	662,423	(61,806)	(9.33)	662,423
IT Department	1,088,729	1,136,657	47,927	4.22	1,136,657
Operations Office	426,964	375,095	(51,869)	(13.83)	375,095
Policy & Standards	277,645	384,074	106,428	27.71	384,074
President	50,952	49,433	(1,519)	(3.07)	49,433
Projects	212,320	262,631	50,311	19.16	262,631
Registration	1,551,418	1,714,259	162,841	9.50	1,714,259
Secretariat	215,935	292,536	76,601	26.19	292,536
Operating Expenses	12,925,680	13,484,761	559,081	4.15	13,484,762
SURPLUS / (DEFICIT) - Excl. Unrealised Gains/(Losses)	623,389	244,840	378,549	(154.61)	244,840
Impairment of Freehold Land and Buildings	(848,895)	0	(848,895)	0.00	0
Corporation Tax	5,889	0	5,889	0.00	0
Investment Income - Excl. Unrealised Gains/(Losses)	193,647	175,000	18,647	(10.66)	175,000
Investment - Unrealised Gains / (Losses)	(349,051)	0	(349,051)	0.00	0
SURPLUS / (DEFICIT)	(375,021)	419,840	794,861	(189.32)	419,840

#### CONSOLIDATED ACCOUNTS TO 31 MARCH 2009

### CONSOLIDATED DETAILED SUMMARY

	Actual £	Budget £	Variance £	Variance %	Annual Budget £
Consolidated Income					
Registration fees	762,727	466,766	295,961	63.41	466,766
Registration fees (part year)	90	0	90	0.00	0
Readmission fees	203,592	264,496	(60,904)	(23.03)	264,495
Renewal fees	11,352,036	11,833,698	(481,662)	(4.07)	11,833,699
International scrutiny fees	709,647	839,592	(129,945)	(15.48)	839,592
Confirmation letter fees	0	0	0	0.00	0
Grandparenting scrutiny fees & other	(215)	0	(215)	0.00	0
UK scrutiny fee/Graduated < 2 years	522,200	325,050	197,150	60.65	325,050
	13,550,077	13,729,602	(179,525)	(1.31)	13,729,602

#### **CONSOLIDATED ACCOUNTS TO 31 MARCH 2009**

#### **INVESTMENT & OTHER INCOME** CODE **Finance Director BUDGET MANAGER** Annual Budget Actual Budget Variance Variance £ % £ £ £ **Consolidated Income** 20,000 20,000 (10, 899)(54.50)9,101 Bank interest - Business Reserve 93,000 38.31 128,628 93,000 35,628 Bank interest - SIBA 0.00 0 0 0 Bond interest 62,000 14.17 70,783 62,000 8,783 Portfolio income (14,865) 0.00 (14, 865)0 P & L on disposal of investments (Realised) 10.66 175,000 193,647 🔝 175,000 18,647 0 (349,051) 0.00 (349,051) Gain or loss on unrealised investments

0

0

0

0

## CONSOLIDATED ACCOUNTS TO 31 MARCH 2009

OVERHEAD TOTAL

	Actual £	Budget £	Variance £	Variance %	Annual Budget £
Payroll					
Basic	3,530,876	3,724,470	193,593	5.20	3,724,470
Overtime	26,298	40,220	13,922	34.62	40,220
National Insurance	375,347	476,997	101,650	21.31	476,998
Pension costs	326,984	306,648	(20,336)	(6.63)	306,649
Medical insurance	1,328	1,200	(128)	(10.66)	1,200
Staff recruitment	210,072	135,215	(74,856)	(55.36)	135,215
Temporary staff	247,750	383,917	136,166	35.47	383,916
Payroll Contingency	2,750	15,000	12,250	81.67	15,000
-	4,721,405	5,083,668	362,262	7.13	5,083,668
Staff travelling and subsistence					
Fares	132,935	93,492	(39,443)	(42.19)	93,492
Car expenses and car park	1,282	1,500	218	14.51	1,500
Subsistence	64,877	61,180	(3,697)	(6.04)	61,180
Entertaining	2,674	500	(2,174)	(434.88)	500
Conferences	23,592	19,850	(3,742)	(18.85)	19,850
	225,361	176,522	(48,839)	(27.67)	176,522
Council and committee expenses					
Fees	203,415	219,542	16,127	7.35	219,542
Travelling and subsistence	138,811	159,112	20,301	12.76	159,112
Tax Cost (NI ER and PAYE)	-58,753	36,000	94,753	263.20	36,000
Conference expenses	12,225	25,400	13,175	51.87	25,400
Training	6,904	7,840		11.94	7,840
Professional Laison Groups	21,613	59,400	37,787	63.62	59,400
Elections and Appointments	61,249	76,900		20.35	76,900
Annual General Meeting	317	3,000		89.43	3,000
	385,780	587,194	201,414	34.30	587,194
Property services					
Business rates	72,851	108,000	35,149	32.55	108,000
Water	2,160	2,120	(40)	(1.89)	2,120
Electricity	5,708	45,000		87.32	45,000
Gas	11,628	8,000			8,000
Cleaning contractors	45,906	47,000		2.33	47,000
Cleaning materials	6,269	3,300			3,300
Waste disposal	12,921	15,000		13.86	15,000
Repairs and maintenance	34,054	20,576			20,576
Maintenance contracts	14,377	26,596		45.94	26,596
Security	23,152	32,300	5	28.32	32,300
Building Refurbishment	71,075	67,360	-		67,360
Property disposals	0	0	7	6	0
Property depreciation	52,994	42,000			42,000
	353,095	417,252	64,157	(24)	417,252

#### OVERHEAD TOTAL

	Actual £	Budget £	Variance £	Variance %	Annual Budget £
Office services					
Printing and stationery	430,146	463,023	32,877	7.10	463,023
Photocopying	12,113	3,600	(8,513)	(236.47)	3,600
Postage	105,153	59 <sub>1</sub> 447	(45,706)	(76.88)	59,447
Telephone	39,072	34,908	(4,164)	(11.93)	34,908
Mobile telephone	9,087	10,746	1,659	15.44	10,746
Couriers	16,302	6,000	(10,302)	(171.70)	6,000
Office equipment < £1000	41,654	15,000	(26,654)	(177.69)	15,000
Office equipment rental	6,395	4,317	(2,078)	(48.13)	4,317
Catering	84,734	55,454	(29,280)	(52.80)	55,454
Other office services	43,370	44,700	1,330	2,98	44,700
Room Hire	192,535	125,301	(67,234)	(53.66)	125,301
Office equipment disposals	0	0	0	0.00	0
Office equipment depreciation	24,844	25,198	354	1.41	25,198
Video Conferencing	0	7,500	7,500	100.00	7,500
-	1,005,405	855,193	(157,710)	(802)	855,193
Computer services					
Hardware < £1000	10,106	10,400	294	2.83	10,400
General Hardware support and maintenance	18,545	25,000	6,455	25.82	25,000
Software Purchases	115,831	39,000	(76,831)	(197.00)	39,000
General Software support & maintenance	70,014	57,500	(12,514)	(21.76)	57,500
NetRegulate Software support and maintenance	127,945	134,000	6,055	4.52	134,000
Managed Web/Internet services	130,452	156,000	25,548	16.38	156,000
Internet/3G	12,017	8,774	(3,243)	(36.96)	8,774
IT Consumerables	8,475	14,000	5,525	39.47	14,000
HPC Computer training	9,744	10,000	256	2.56	10,000
Other computer services costs	15,027	, 0	(15,027)	0.00	0
Offsite tape data archive	2,882	1,000	(1,882)	(188.19)	1,000
Specialist external support	3,483	5,000	Ì,518	30.35	5,000
IT Other Professional Fees	, 0	. 0	0	0.00	0
IT Hardware Disposals	517	0	(517)	0.00	0
Hardware depreciation	268,743	167,469	(101,274)	(60.47)	167,469
Secure hardware disposal	637	1,000	363	36.29	1,000
	794,416 🗑	629,143	(165,273)	(346)	629,143
Communications					
Campaigns	182,804	190,000	7,196	3.79	190,000
Annual Reports (Design, Distribute)	11,807	19,752	7,945	40.23	19,752
Brochures (Design, Distribute)	32,400	44,000	11,600	26.36	44,000
Listening Events	44,188	45,000	812	1.81	45,000
Market Research	16,326	65,000	48,674	74.88	65,000
Translations	11,928	10,000	(1,928)	(19.28)	10,000
Public Affiars & Stakeholder	60,412	65,000	4,588	7.06	65,000
Standards of Proficiency (Design, Prod, Dist)	300	0	(300)		0
Web Site Design	30,237	10,700	(19,537)	(182.59)	10,700
Marketing & Promotions	14,421	9,000	(5,421)	(60.23)	9,000
Conference & Exhibitions	37,912	55,000	17,088	31.07	55,000
General Events (Internal & External)	3,659	25,000		85.36	25,000
Media Relations	2,259	30,000		92.47	30,000
Registrant Welcome Pack	0	15,000		100.00	15,000
General Public Literature	13,421	40,000		66.45	40,000
Internal Communications	42,913	36,000	(6,913)		36,000
Bi-Annual opinion polling	0	0		0.00	0
	504,988	659,452	154,464	248.16	659,452

#### OVERHEAD TOTAL

Partners         34,534         70,420         35,886         50.96         70,420           Partners Training         157,688         120,000         (37,688)         (31,41)         120,000           Partners Training         970,249         653,306         (116,943)         (13,70)         353,306           Approvals         80,138         (13,810)         23,472         22,65         103,610         23,472         22,65         103,610         23,472         22,65         103,610         24,456         287,980         43,434         15.08         287,980           Registration Appeals         24,033         22,800         (1,233)         (6,41)         22,800         1,22,800         1,22,800         1,22,800         1,22,800         1,22,800         1,22,800         1,22,800         1,22,800         1,22,800         1,22,800         1,22,800         1,22,800         1,22,800         1,22,800         1,22,800         1,20,04         1,24,215         1,200         1,57,927         1,57,927         1,57,927         1,57,927         1,57,927         1,57,927         1,57,927         1,57,927         1,57,927         1,57,927         1,57,927         1,57,927         1,57,927         1,57,927         1,57,927         1,57,927         1,57,927		Actual £	Budget £	Variance £	Variance %	Annual Budget £
Partners Recultment         34,534         70,420         55,868         60.96         70,420           Partners Training         157,888         120,000         67,688         (31,41)         120,000           Parels (Allwance & Travel)         970,249         953,306         (116,943)         (13,70)         653,308           Approvals         80,138         103,610         23,472         22,85         103,610           Assessors fees (All Professions)         74,044         15,928         8,824         55.40         15,928           Registration Appeals         24,033         22,800         (1,233)         (5,41)         22,800           Annual Monitoring         10,811         16,710         6.093         36,50         16,710           Major Minor Change         6,479         11,200         4,721         42,15         11,200           Aptitude tests         121,220         282,631         50,311         19,16         262,631           Smail Projects         91,827         156,570         68,743         45,66         160,570           Smail Projects         9,500         492         98,30         5500         22,400           Auditors' fees         57,521         48,760         16,710	Partners					
Partners Training         157.688         120.000         (37.688)         (31.41)         120.000           Panels (Allowance & Travel)         970.245         863.306         (116.943)         (13.70)         653.306           Approvals         80.138         103.610         23.472         22.65         103.810           Assessors fees (All Professions)         244.546         287.980         43.434         15.08         287.980           Registration Appeals         10.611         16.710         6.099         36.50         16.710           Annual Monitoring         0.471         1.200         4.721         42.15         11.200           Aptitude tests         0         5.792         100.00         5.792         100.00         5.792           Aptitude tests         0         5.792         100.00         5.792         100.00         5.792           Small Projects         212.320         282.631         50.311         19.16         282.631           Small Projects         212.320         282.631         50.311         19.16         282.631           Small Projects         21.2320         282.631         50.311         19.16         282.631           Small Projects         21.2320 <td< td=""><td></td><td>34,534</td><td>70,420</td><td>35,886</td><td>50.96</td><td>70,420</td></td<>		34,534	70,420	35,886	50.96	70,420
Panels (Allowance & Travel )         970.249         653.306         (116.943)         (13.70)         653.306           Approvals         80,138         103.610         23.472         22.65         103.610           Assessors fees (All Professions)         7.104         15.928         8.824         55.40         15.928           Registration Appeals         24.033         22.800         (12.33)         65.41         12.2800           Annual Monitoring         10.611         16.710         6.099         36.50         16.710           Major/Minor Change         6.479         11.200         4.721         42.15         11.200           CPD assessments         52.542         71.200         4.721         42.15         11.200           Approvalis         24.157.927         1.578.946         (8.981)         (0.57)         1.457.8946           Project Costs         Major Projects         212.320         262.631         50.311         19.16         252.631           Small Projects         214.147         413.201         119.054         64.81         413.201           Specific departmental expenses         7.521         48.760         (7.449)         (13.18         55.000           Bank charges         62.249			and a second		(31.41)	120,000
Approvals         80.138         103.610         23.72         22.65         103.610           Assessors fees (All Professions)         244.546         287.980         43.434         15.08         237.880           Registration Appeals         24.033         22.800         (1.233)         (5.41)         22.800           Annual Monitoring         10.611         16.710         6.099         35.50         16.710           Major/Minor Change         6.479         11.200         4.721         42.15         11.200           OCPD assessments         0         5.792         5.792         100.00         5.792           Aptitude tests         0         5.792         100.00         5.792         1.570.946           Project Costs         11.507.927         1.578.946         (6.931)         (0.57)         1.573.946           Smail Projects         212.320         282.631         50.311         19.16         282.631           Smail registres         67.521         48.760         (7.44)         113.054         64.81         413.201           Specific departmental expenses         62.249         55.000         (7.249)         (1.18)         55.000           Archive storage         1.97         3.000			Program Sunday of the Strange Strange State and Property State		(13.70)	853,306
Assessors fees (All Professions)         244,646         287,980         287,980         287,980           Test of Competence (All Professions)         7,104         15,928         8,824         65,40         15,928           Registration Appeals         24,033         22,800         (1,233)         (5,41)         12,800           Annual Monitoring         10,611         16,710         6,099         36,50         17,110           Major/Minor Change         6,473         11,200         4,721         42,15         11,200           Aptitude tests         0         5,792         100,00         5,792         100,00         5,792           Major Projects         212,320         262,631         50,311         9,16         262,631           Small Projects         212,320         262,631         50,311         9,16         262,631           Small Projects         212,320         262,631         50,311         19,16         262,631           Small Projects         212,320         262,631         50,311         19,16         262,631           Small Projects         21,232         22,400         (1,855)         8,28)         22,400           Archive storage         7,514         46,760         8,761		20538		•	22.65	103,610
Test of Competence (All Professions)       7,104       15,922       8,24       55,40       15,928         Registration Appeals       24,033       22,800       (1,233)       (5,41)       22,800         Annual Monitoring       10,611       16,710       6,099       36,50       16,710         Major/Minor Change       6,479       11,200       4,721       42,15       11,200         OPD assessments       0       5,792       5,792       100,00       5,792         Aptitude tests       0       5,792       100,00       5,792         Major Projects       212,320       262,631       50,311       19,16       262,631         Small Projects       212,320       262,631       50,311       19,16       262,631         Small Projects       21,255       22,400       (1,855)       (8,28)       22,400         Auditors' fees       57,521       48,760       (8,761)       (17,97)       48,760       80       22,400         Bank charges       62,249       55,000       (7,249)       (13,18)       55,000       500       500       500       60       20,400       40,000       12,000       48,30       10,000       10,000       500       402       98,	••	·	and the second		15.08	287,980
Registration Appeals         24 033         22 800         (1,233)         (5,41)         22,800           Annual Monitoring         10,611         16,710         6,099         36,50         16,710           Major/Minor Change         6,479         11,200         4,721         42,15         11,200           CPD assessments         52,542         71,200         18,658         26,20         71,200           Aptitude tests         5792         100,00         5,792         100,00         5,792           Major Project         538         212,320         262,631         50,311         19,16         262,631           Small Projects         214,320         119,054         64,81         413,201         119,054         64,81         413,201           Specific departmental expenses         7,521         48,760         (8,761)         (17,97)         48,760           Auditors' fees         57,521         48,760         (8,761)         (17,97)         48,700           Bank charges         62,249         55,000         (7,249)         (13,18)         55,000           Conselling         1,197         3000         1,083         53,31         7,500           Disaster contingency plan         16,872			Contraction of the second state of the second		55.40	
Annual Monitoring Major/Minor Change         10,611         16,710         6,099         36,50         16,710           Aptitude tests         0,479         11,200         4,721         42,15         11,200           Aptitude tests         0,5792         5,792         100,00         5,792           Project Costs         1,587,927         1,578,946         (0,57)         1,578,946           Major Projects         212,320         262,631         50,311         19,16         262,631           Small Projects         212,320         262,631         50,311         19,16         262,631           Small Projects         214,47         413,201         119,054         64,81         413,201           Specific departmental expenses         24,255         22,400         (1,855)         (6,28)         22,400           Auditors fees         6,279         55,000         (7,249)         (13,18)         55,000           Boks and publications         9         500         492         98,30         500           Conselling         1,197         3,000         1,803         60,12         3,000           Disas and publications         9         500         492         98,30         500           <	•	13029	A State of States of States and States States States States		(5.41)	22,800
Major/Minor Change         6,479         11,200         4,721         42,15         11,200           CPD assessments         52,542         71,200         18,658         26,20         71,200           Aptitude tests         52,542         71,200         18,658         26,20         71,200           Aptitude tests         1,577,927         1,578,946         (6,981)         (0.57)         1,578,946           Project Costs         81,827         150,570         68,743         45,66         150,570           Small Projects         212,320         262,631         50,311         19,16         262,631           Specific departmental expenses         24,255         22,400         (1,855)         (6,28)         22,400           Archive storage         24,255         22,400         (1,855)         (6,28)         22,400           Auditors' fees         57,521         49,760         (8,761)         (17,97)         49,760           Bank charges         62,249         55,000         72,49         98,30         500           Conselling         1,197         3,000         18,31         5,750         2,443         35,31         7,500           Disaster contingency plan         16,872         12,000	•					16,710
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0 $5.792$ $5.792$ $100.00$ $5.792$ <b>Project Costs</b> 1,587,927         1,578,946         (8,981) $(0.57)$ 1,578,946           Major Projects         212,320         262,631         50,311         19.16         262,631           Small Projects         212,320         262,631         50,311         19.16         262,631           Auditors' fees         212,320         262,631         50,311         19.16         262,631           Auditors' fees         57,521         48,760         (8,761)         (17,97)         48,760           Bank charges         62,249         55,000         (7,249)         (13.18)         55,000           Conselling         1,197         3000         1,803         60,12         3,000           Disaster contingency plan         16,872         12,000         (4,872)         (40.60)         12,000           EMT Training         4,852         7,500         2,648         35,31         7,500           General insurance         32,049         45,200         13,161         29,10         45,200           Health and safety         18,273         14,770         (3,463)         (23,45)         14,770 <td>•</td> <td></td> <td></td> <td></td> <td>26.20</td> <td>71,200</td>	•				26.20	71,200
InstructionTroject CostsMajor Projects $212,320$ $262,631$ $50,311$ $19,16$ $252,631$ Small Projects $212,320$ $262,631$ $50,311$ $19,16$ $252,631$ Specific departmental expenses $41,827$ $150,670$ $68,743$ $45.66$ $150,570$ Auditors' fees $24,255$ $22,400$ $(1,855)$ $(8.28)$ $22,400$ Back charges $62,249$ $55,000$ $(7,249)$ $(13.18)$ $55,000$ Books and publications $9$ $500$ $492$ $98,30$ $5000$ Conselling $1,197$ $3,000$ $1,803$ $60.12$ $3,000$ Disaster contingency plan $16,872$ $12,000$ $(4,872)$ $(40.60)$ $12,000$ EMT Training $48,52$ $7,500$ $2648$ $35.31$ $7,500$ General insurance $32,049$ $45,200$ $13,151$ $29.10$ $45,200$ Heath and safety $18,233$ $14,770$ $(3,463)$ $(23.45)$ $14,770$ Miscellaneous Expenses $-160$ $0$ $160$ $0.00$ $0$ Internal Audit $27,004$ $28,620$ $1,616$ $5.65$ $28,620$ Legal axince $13,875$ $40,000$ $21,625$ $54.06$ $40,000$ Legal axince $13,875$ $40,000$ $21,625$ $54.06$ $40,000$ Legal axince $13,875$ $40,000$ $21,625$ $54.06$ $40,000$ Legal axince $13,875$ $40,000$ $21,625$ $54.$		Ser ora			100.00	5,792
Project Costs Major Projects         212,320         262,631         50,311         19,16         262,631           Small Projects         81,827         150,670         68,743         45,66         150,570           Specific departmental expenses         24,255         22,400         (1,855)         (8,28)         22,400           Auditors' fees         57,521         48,760         (8,761)         (17,97)         48,760           Bank charges         62,249         55,000         (7,249)         (13,18)         55,000           Books and publications         9         500         492         98,30         500           Conselling         1,197         3,000         1,603         61,2         3,000           Disaster contingency plan         16,872         12,000         (4,872)         (40,60)         12,000           EMIT Training         4,852         7,500         2,648         35,31         7,500           General insurance         32,049         45,200         13,151         29,10         45,200           Internal Audit         27,004         28,620         1,616         5,65         28,620           Legal advice         18,375         40,000         21,62,500         14,770		1.587.927		(8,981)	(0.57)	1,578,946
Major Projects $212,320$ $222,631$ $50,311$ $19,16$ $222,631$ Small Projects $81,827$ $150,570$ $68,743$ $45,66$ $150,570$ Specific departmental expensesArchive storage $294,147$ $413,201$ $119,054$ $64.81$ $413,201$ Auditors' fees $57,521$ $48,760$ $(1,855)$ $(8.28)$ $22,400$ Bank charges $62,249$ $55,000$ $(7,249)$ $(13,18)$ $55,000$ Books and publications $9$ $5000$ $492$ $98.30$ $5000$ Conselling $1,197$ $3,000$ $1,803$ $60.12$ $3,000$ Disaster contingency plan $16,872$ $12,000$ $(4,872)$ $(40.60)$ $12,000$ EMT Training $4,852$ $7,500$ $2,648$ $35.31$ $7,500$ General insurance $32,049$ $45,200$ $13,151$ $29.10$ $45,200$ Inegal advice $32,049$ $45,200$ $1,616$ $565$ $28,620$ Legal advice $380,861$ $299,260$ $(81,601)$ $(27.27)$ $299,260$ Legal advice $18,375$ $40,000$ $21,625$ $54.06$ $40,000$ Legal ansurance $18,375$ $40,000$ $21,625$ $54.06$ $40,000$ Legal active $39,488$ $7,000$ $3,652$ $42,201$ $35,200$ Other professional fees $50,239$ $35,200$ $(15,039)$ $(42,72)$ $35,200$ Other legal costs $62,156$ $62,200$ $3,764$ $60,555$ <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td></t<>						
Major Projects $212,320$ $222,631$ $50,311$ $19,16$ $222,631$ Small Projects $81,827$ $150,570$ $68,743$ $45,66$ $150,570$ Specific departmental expensesArchive storage $294,147$ $413,201$ $119,054$ $64.81$ $413,201$ Auditors' fees $57,521$ $48,760$ $(1,855)$ $(8.28)$ $22,400$ Bank charges $62,249$ $55,000$ $(7,249)$ $(13,18)$ $55,000$ Books and publications $9$ $5000$ $492$ $98.30$ $5000$ Conselling $1,197$ $3,000$ $1,803$ $60.12$ $3,000$ Disaster contingency plan $16,872$ $12,000$ $(4,872)$ $(40.60)$ $12,000$ EMT Training $4,852$ $7,500$ $2,648$ $35.31$ $7,500$ General insurance $32,049$ $45,200$ $13,151$ $29.10$ $45,200$ Inegal advice $32,049$ $45,200$ $1,616$ $565$ $28,620$ Legal advice $380,861$ $299,260$ $(81,601)$ $(27.27)$ $299,260$ Legal advice $18,375$ $40,000$ $21,625$ $54.06$ $40,000$ Legal ansurance $18,375$ $40,000$ $21,625$ $54.06$ $40,000$ Legal active $39,488$ $7,000$ $3,652$ $42,201$ $35,200$ Other professional fees $50,239$ $35,200$ $(15,039)$ $(42,72)$ $35,200$ Other legal costs $62,156$ $62,200$ $3,764$ $60,555$ <t< td=""><td>Project Costs</td><td></td><td></td><td></td><td></td><td></td></t<>	Project Costs					
Small Projects         81,827         150,570         68,743         45,66         150,570           Specific departmental expenses         234,147         413,201         119,054         64,81         413,201           Specific departmental expenses         24,255         22,400         (1,855)         (8.28)         22,400           Auditors' fees         57,521         48,760         (8,761)         (17.97)         48,760           Books and publications         9         50.00         492         98.30         5000           Conselling         1,197         3,000         1,803         60.12         3,000           Disaster contingency plan         16,872         12,000         (4,872)         (40.60)         12,000           EMT Training         4,852         7,500         2,648         35.31         7,500           General insurance         32,049         45,200         13,151         29.10         145,200           Health and safety         18,233         14,770         (3,463)         (27.77)         299,260           Legal expenses         -160         0         160         0.00         0           Ical advice         38,375         400,000         21,225         54.06		212,320	262,631	50,311	19.16	262,631
$\begin{array}{c c c c c c c c c c c c c c c c c c c $	• •	• W3253			45.66	150,570
Specific departmental expenses         24,255         22,400         (1,855)         (8,28)         22,400           Auditors' fees         57,521         48,760         (8,761)         (17.97)         48,760           Bank charges         62,249         55,000         (7,249)         (13,18)         55,000           Books and publications         9         500         492         98.30         500           Disaster contingency plan         16,872         12,000         (4,872)         (40,60)         12,000           EMT Training         4,852         7,500         2,648         35.31         7,500           General insurance         32,049         45,200         13,151         29.10         45,200           Health and safety         18,233         14,770         (3,463)         (23,45)         14,770           Miscellaneous Expenses         -160         0         160         0.00         0           Internal Audit         27,004         28,620         1,616         5.65         28,620           Legal expenses         1,801,608         1,762,500         (39,108)         (22,22)         1,762,500           Legal insurance         18,375         40,000         21,625         54.06	official introjecto				64.81	413,201
Archive storage $24,255$ $22,400$ $(1,855)$ $(8.28)$ $22,400$ Auditors' fees $57,521$ $48,760$ $(8,761)$ $(17.97)$ $48,760$ Bank charges $62,249$ $55,000$ $(7,249)$ $(13.18)$ $55,000$ Books and publications $9$ $500$ $492$ $98.30$ $500$ Conselling $1,197$ $3,000$ $1,803$ $60.12$ $3.000$ Disaster contingency plan $16,872$ $12,000$ $(4,872)$ $(40.60)$ $12,000$ EMT Training $4,852$ $7,500$ $2,648$ $35.31$ $7,500$ General insurance $32,049$ $45,200$ $13,151$ $29.10$ $45,200$ Health and safety $18,233$ $14,770$ $(3,463)$ $(23.45)$ $14,770$ Miscellaneous Expenses $-160$ $0$ $160$ $0.00$ $0$ Legal advice $380,861$ $299,260$ $(81,601)$ $(27.27)$ $299,260$ Legal expenses $1,801,608$ $1,762,500$ $(39,108)$ $(2.22)$ $1,762,500$ Legal expenses $1,801,608$ $1,762,500$ $(39,108)$ $(2.22)$ $1,762,500$ Legal octs $50,239$ $35,200$ $(15,039)$ $(42,72)$ $35,200$ Other professional fees $50,239$ $35,200$ $(15,039)$ $(42,72)$ $35,200$ Other legal costs $62,156$ $110,000$ $47,844$ $43.49$ $110,000$ Pension administration $15,049$ $25,200$ $10,151$ $40.28$ $25,200$		· · · · · · · · · · · · · · · · · · ·				
Archive storage $24,255$ $22,400$ $(1,855)$ $(8.28)$ $22,400$ Auditors' fees $57,521$ $48,760$ $(8,761)$ $(17.97)$ $48,760$ Bank charges $62,249$ $55,000$ $(7,249)$ $(13.18)$ $55,000$ Books and publications $9$ $500$ $492$ $98.30$ $500$ Conselling $1,197$ $3,000$ $1,803$ $60.12$ $3.000$ Disaster contingency plan $16,872$ $12,000$ $(4,872)$ $(40.60)$ $12,000$ EMT Training $4,852$ $7,500$ $2,648$ $35.31$ $7,500$ General insurance $32,049$ $45,200$ $13,151$ $29.10$ $45,200$ Health and safety $18,233$ $14,770$ $(3,463)$ $(23.45)$ $14,770$ Miscellaneous Expenses $-160$ $0$ $160$ $0.00$ $0$ Legal advice $380,861$ $299,260$ $(81,601)$ $(27.27)$ $299,260$ Legal expenses $1,801,608$ $1,762,500$ $(39,108)$ $(2.22)$ $1,762,500$ Legal expenses $1,801,608$ $1,762,500$ $(39,108)$ $(2.22)$ $1,762,500$ Legal octs $50,239$ $35,200$ $(15,039)$ $(42,72)$ $35,200$ Other professional fees $50,239$ $35,200$ $(15,039)$ $(42,72)$ $35,200$ Other legal costs $62,156$ $110,000$ $47,844$ $43.49$ $110,000$ Pension administration $15,049$ $25,200$ $10,151$ $40.28$ $25,200$	Specific departmental expenses					
Auditors' fees         57,521         48,760         (8,761)         (17.97)         48,760           Bank charges         62,249         55,000         (7,249)         (13.18)         55,000           Books and publications         9         500         492         98.30         500           Conselling         1,197         3,000         1,803         60.12         3,000           Disaster contingency plan         18,872         12,000         (4,872)         (40.60)         12,000           EMT Training         4,852         7,500         2,648         35.31         7,500           General insurance         32,049         45,200         13,151         29.10         45,200           Health and safety         18,233         14,770         (3,463)         (23.45)         14,770           Miscellaneous Expenses         -160         0         160         0.00         0           Internal Audit         27,004         28,620         1,616         5.65         28,620           Legal advice         380,861         299,260         (81,601)         (27.27)         299,260           Legal arburance         18,375         40,000         21,625         54.06         40,000	• •	24,255	22,400	(1,855)	(8.28)	22,400
Bank charges         62,249         55,000         (7,249)         (13.18)         55,000           Books and publications         9         500         492         98.30         500           Conselling         1,197         3,000         1,803         60.12         3,000           Disaster contingency plan         16,872         12,000         (4,872)         (40.60)         12,000           EMT Training         4,852         7,500         2,648         35.31         7,500           General insurance         32,049         45,200         13,151         29.10         45,200           Health and safety         18,233         14,770         (3,463)         (23.45)         14,770           Miscellaneous Expenses         -160         0         160         0.00         0           Internal Audit         27,004         28,620         1,616         565         28,620           Legal advice         380,861         299,260         (81,601)         (27.27)         299,260           Legal insurance         18,375         40,000         21,625         54.06         40,000           Legal advice         256,697         351,627         94,930         27.00         351,627			48,760	(8,761)	(17.97)	48,760
Books and publications         9         500         492         98.30         500           Conselling         1,197         3,000         1,803         60.12         3,000           Disaster contingency plan         16,872         12,000         (4,872)         (40.60)         12,000           EMT Training         4,852         7,500         2,648         35.31         7,500           General insurance         32,049         45,200         13,151         29.10         45,200           Health and safety         18,233         14,770         (3,463)         (23.45)         14,770           Miscellaneous Expenses         -160         0         160         0.00         0           Internal Audit         27,004         28,620         1,616         5.65         28,620           Legal advice         380,861         299,260         (81,601)         (27.27)         299,260           Legal insurance         18,375         40,000         21,625         54.06         40,000           Legal -Transcript Writer         256,697         351,627         94,930         27.00         351,627           Other legal costs         62,156         110,000         47,844         43.49         110,000 <td></td> <td>4 mil. 7 Mil</td> <td>55,000</td> <td>(7,249)</td> <td>(13.18)</td> <td>55,000</td>		4 mil. 7 Mil	55,000	(7,249)	(13.18)	55,000
Conselling         1,197         3,000         1,803         60.12         3,000           Disaster contingency plan         16,872         12,000         (4,872)         (40.60)         12,000           EMT Training         4,852         7,500         2,648         35.31         7,500           General insurance         32,049         45,200         13,151         29.10         45,200           Health and safety         18,233         14,770         (3,463)         (23.45)         14,770           Miscellaneous Expenses         -160         0         160         0.00         0           Internal Audit         27,004         28,620         1,616         5.65         28,620           Legal advice         380,861         299,260         (81,601)         (27.27)         299,260           Legal insurance         18,375         40,000         21,625         54.06         40,000           Legal -Transcript Writer         256,697         351,627         94,930         27.00         351,627           Other professional fees         50,239         35,200         (15,039)         (42.72)         35,200           Other legal costs         62,156         110,000         47,844         43.49	÷	1000	500	492	98.30	500
Disaster contingency plan         16,872         12,000         (4,872)         (40,60)         12,000           EMT Training         4,852         7,500         2,648         35,31         7,500           General insurance         32,049         45,200         13,151         29,10         45,200           Health and safety         18,233         14,770         (3,463)         (23,45)         14,770           Miscellaneous Expenses         -160         0         160         0.00         0           Internal Audit         27,004         28,620         1,616         5.65         28,620           Legal advice         380,861         299,260         (81,601)         (27.27)         299,260           Legal insurance         18,375         40,000         21,625         54,06         40,000           Legal insurance         18,375         40,000         21,625         54,06         40,000           Legal costs         50,239         35,200         (15,039)         (42,72)         35,200           Other legal costs         62,156         110,000         47,844         43.49         110,000           Pension administration         2,446         6,200         3,754         60,55         6	•	1,197	3,000	1,803	60.12	3,000
EMT Training         4,852         7,500         2,648         35.31         7,500           General insurance         32,049         45,200         13,151         29.10         45,200           Health and safety         18,233         14,770         (3,463)         (23.45)         14,770           Miscellaneous Expenses         -160         0         160         0.00         0           Internal Audit         27,004         28,620         1,616         5.65         28,620           Legal advice         380,861         299,260         (81,601)         (27.27)         299,260           Legal insurance         18,375         40,000         21,625         54.06         40,000           Legal costs         62,156         110,000         47,844         43.49         110,000	-	16,872	12,000	(4,872)	(40.60)	12,000
General insurance         32,049         45,200         13,151         29.10         45,200           Health and safety         18,233         14,770         (3,463)         (23,45)         14,770           Miscellaneous Expenses         -160         0         160         0.00         0           Internal Audit         27,004         28,620         1,616         5.65         28,620           Legal advice         380,861         299,260         (81,601)         (27.27)         299,260           Legal expenses         1,801,608         1,762,500         (39,108)         (2.22)         1,762,500           Legal insurance         18,375         40,000         21,625         54.06         40,000           Legal -Transcript Writer         256,697         351,627         94,930         27.00         351,627           Other professional fees         50,239         35,200         (15,039)         (42.72)         35,200           Other legal costs         62,156         110,000         47,844         43.49         110,000           Pension administration         15,049         25,200         10,151         40.28         25,200           Personal Performance Consultancy         3,948         7,000         3		4,852	7,500	2,648	35.31	7,500
Health and safety       18,233       14,770       (3,463)       (23.45)       14,770         Miscellaneous Expenses       -160       0       160       0,00       0         Internal Audit       27,004       28,620       1,616       5.65       28,620         Legal advice       380,861       299,260       (81,601)       (27.27)       299,260         Legal expenses       1,801,608       1,762,500       (39,108)       (2.22)       1,762,500         Legal insurance       18,375       40,000       21,625       54.06       40,000         Legal -Transcript Writer       256,697       351,627       94,930       27.00       351,627         Other professional fees       50,239       35,200       (15,039)       (42.72)       35,200         Other legal costs       62,156       110,000       47,844       43.49       110,000         Pension administration       15,049       25,200       10,151       40.28       25,200         ISO 9001 Certification       2,446       6,200       3,754       60.55       6,200         Reward Data       14,865       9,000       (5,865)       (65.17)       9,000         Subscriptions to professional bodies       33,482	•		45,200	13,151	29.10	45,200
Miscellaneous Expenses         -160         0         160         0.00         0           Internal Audit         27,004         28,620         1,616         5.65         28,620           Legal advice         380,861         299,260         (81,601)         (27.27)         299,260           Legal expenses         1,801,608         1,762,500         (39,108)         (2.22)         1,762,500           Legal insurance         18,375         40,000         21,625         54.06         40,000           Legal -Transcript Writer         256,697         351,627         94,930         27.00         351,627           Other professional fees         50,239         35,200         (15,039)         (42.72)         35,200           Other legal costs         62,156         110,000         47,844         43.49         110,000           Pension administration         15,049         25,200         10,151         40.28         25,200           ISO 9001 Certification         2,446         6,200         3,754         60.55         6,200           Reward Data         14,865         9,000         (5,865)         (65.17)         9,000           Subscriptions to professional bodies         33,482         34,304         82		1.64	14,770	(3,463)	(23.45)	14,770
Internal Audit         27,004         28,620         1,616         5.65         28,620           Legal advice         380,861         299,260         (81,601)         (27.27)         299,260           Legal expenses         1,801,608         1,762,500         (39,108)         (2.22)         1,762,500           Legal insurance         18,375         40,000         21,625         54.06         40,000           Legal -Transcript Writer         256,697         351,627         94,930         27.00         351,627           Other professional fees         50,239         35,200         (15,039)         (42.72)         35,200           Other legal costs         62,156         110,000         47,844         43.49         110,000           Pension administration         15,049         25,200         10,151         40.28         25,200           Personal Performance Consultancy         3,948         7,000         3,052         43.60         7,000           ISO 9001 Certification         2,446         6,200         3,754         60.55         6,200           Reward Data         14,865         9,000         (5,865)         (65.17)         9,000           Subscriptions to professional bodies         33,482         34,3	•		0	160	0.00	0
Legal advice380,861299,260(81,601)(27.27)299,260Legal expenses1,801,6081,762,500(39,108)(2.22)1,762,500Legal insurance18,37540,00021,62554.0640,000Legal -Transcript Writer256,697351,62794,93027.00351,627Other professional fees50,23935,200(15,039)(42.72)35,200Other legal costs62,156110,00047,84443.49110,000Pension administration15,04925,20010,15140.2825,200Personal Performance Consultancy3,9487,0003,05243.607,000ISO 9001 Certification2,4466,2003,75460.556,200Reward Data14,8659,000(5,865)(65.17)9,000Subscriptions to professional bodies33,48234,3048222.4034,304Taxation advice16,3182,000(14,318)(715.88)2,000Training3,053,1563,084,19131,0361.013,084,191	•	27,004	28,620	1,616	5.65	28,620
Legal expenses1,801,6081,762,500(39,108)(2.22)1,762,500Legal insurance18,37540,00021,62554.0640,000Legal -Transcript Writer256,697351,62794,93027.00351,627Other professional fees50,23935,200(15,039)(42.72)35,200Other legal costs62,156110,00047,84443.49110,000Pension administration15,04925,20010,15140.2825,200Personal Performance Consultancy3,9487,0003,05243.607,000ISO 9001 Certification2,4466,2003,75460.556,200Reward Data14,8659,000(5,865)(65.17)9,000Subscriptions to professional bodies33,48234,3048222.4034,304Taxation advice16,3182,000(14,318)(715.88)2,000Training153,032164,15011,1186.77164,1503,053,1563,084,19131,0361.013,084,191		380,861	299,260	(81,601)	(27.27)	299,260
Legal insurance       18,375       40,000       21,625       54.06       40,000         Legal -Transcript Writer       256,697       351,627       94,930       27.00       351,627         Other professional fees       50,239       35,200       (15,039)       (42.72)       35,200         Other legal costs       62,156       110,000       47,844       43.49       110,000         Pension administration       15,049       25,200       10,151       40.28       25,200         Personal Performance Consultancy       3,948       7,000       3,052       43.60       7,000         ISO 9001 Certification       2,446       6,200       3,754       60.55       6,200         Subscriptions to professional bodies       33,482       34,304       822       2.40       34,304         Taxation advice       16,318       2,000       (14,318)       (715.88)       2,000         Training       153,032       164,150       11,118       6.77       164,150		1,801,608	1,762,500	(39,108)	(2.22)	1,762,500
Legal -Transcript Writer256,697351,62794,93027.00351,627Other professional fees50,23935,200(15,039)(42.72)35,200Other legal costs62,156110,00047,84443.49110,000Pension administration15,04925,20010,15140.2825,200Personal Performance Consultancy3,9487,0003,05243.607,000ISO 9001 Certification2,4466,2003,75460.556,200Reward Data14,8659,000(5,865)(65.17)9,000Subscriptions to professional bodies33,48234,3048222.4034,304Taxation advice16,3182,000(14,318)(715.88)2,000Training3,053,1563,084,19131,0361.013,084,191		18,375	40,000	21,625	54.06	40,000
Other professional fees         50,239         35,200         (15,039)         (42.72)         35,200           Other legal costs         62,156         110,000         47,844         43.49         110,000           Pension administration         15,049         25,200         10,151         40.28         25,200           Personal Performance Consultancy         3,948         7,000         3,052         43.60         7,000           ISO 9001 Certification         2,446         6,200         3,754         60.55         6,200           Reward Data         14,865         9,000         (5,865)         (65.17)         9,000           Subscriptions to professional bodies         33,482         34,304         822         2.40         34,304           Taxation advice         16,318         2,000         (14,318)         (715.88)         2,000           Training         3,053,156         3,084,191         31,036         1.01         3,084,191	+	256,697	351,627	94,930	27.00	351,627
Other legal costs         62,156         110,000         47,844         43.49         110,000           Pension administration         15,049         25,200         10,151         40.28         25,200           Personal Performance Consultancy         3,948         7,000         3,052         43.60         7,000           ISO 9001 Certification         2,446         6,200         3,754         60.55         6,200           Reward Data         14,865         9,000         (5,865)         (65.17)         9,000           Subscriptions to professional bodies         33,482         34,304         822         2.40         34,304           Taxation advice         16,318         2,000         (14,318)         (715.88)         2,000           Training         153,032         164,150         11,118         6.77         164,150	÷ .	50,239	35,200	(15,039)	(42.72)	35,200
Pension administration       15,049       25,200       10,151       40.28       25,200         Personal Performance Consultancy       3,948       7,000       3,052       43.60       7,000         ISO 9001 Certification       2,446       6,200       3,754       60.55       6,200         Reward Data       14,865       9,000       (5,865)       (65.17)       9,000         Subscriptions to professional bodies       33,482       34,304       822       2.40       34,304         Taxation advice       16,318       2,000       (14,318)       (715.88)       2,000         Training       3,053,156       3,084,191       31,036       1.01       3,084,191	•	62,156	110,000	47,844	43.49	110,000
Personal Performance Consultancy       3,948       7,000       3,052       43.60       7,000         ISO 9001 Certification       2,446       6,200       3,754       60.55       6,200         Reward Data       14,865       9,000       (5,865)       (65.17)       9,000         Subscriptions to professional bodies       33,482       34,304       822       2.40       34,304         Taxation advice       16,318       2,000       (14,318)       (715.88)       2,000         Training       153,032       164,150       11,118       6.77       164,150		15,049	25,200	10,151	40.28	
ISO 9001 Certification       2,446       6,200       3,754       60.55       6,200         Reward Data       14,865       9,000       (5,865)       (65.17)       9,000         Subscriptions to professional bodies       33,482       34,304       822       2.40       34,304         Taxation advice       16,318       2,000       (14,318)       (715.88)       2,000         Training       153,032       164,150       11,118       6.77       164,150         3,053,156       3,084,191       31,036       1.01       3,084,191		3,948	7,000	3,052	43.60	7,000
Reward Data       14,865       9,000       (5,865)       (65.17)       9,000         Subscriptions to professional bodies       33,482       34,304       822       2.40       34,304         Taxation advice       16,318       2,000       (14,318)       (715.88)       2,000         Training       153,032       164,150       11,118       6.77       164,150         3,053,156       3,084,191       31,036       1.01       3,084,191	•	2,446	6,200	3,754	60.55	6,200
Subscriptions to professional bodies       33,482       34,304       822       2.40       34,304         Taxation advice       16,318       2,000       (14,318)       (715.88)       2,000         Training       153,032       164,150       11,118       6.77       164,150         3,053,156       3,084,191       31,036       1.01       3,084,191			9,000	(5,865)		
Taxation advice         16,318         2,000         (14,318)         (715.88)         2,000           Training         153,032         164,150         11,118         6.77         164,150           3,053,156         3,084,191         31,036         1.01         3,084,191		33,482	34,304			
Training         153,032         164,150         11,118         6.77         164,150           3,053,156         3,084,191         31,036         1.01         3,084,191	· ·	16,318			(715.88)	a series and and place and place and a series of the
3,053,156 <b>3,084,191</b> 31,036 1.01 <b>3,084,191</b>		153,032	164,150	11,118	6.77	
OVERHEAD TOTAL 12,925,680 13,484,762 559,083 4.15 13,484,762					1.01	3,084,191
	OVERHEAD TOTAL	12,925,680	13,484,762	559,083	4.15	13,484,762

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CONSOLIDATED BALANCE SHEE	ΞT			
as at 31 March 2009	А	ctual	Ac	tual
	31 Ma	arch 2009	31 March 200	
	£	£	£	£

#### FIXED ASSETS

### Tangible fixed assets

Land & buildings, at cost or valuation Depreciation Net book value	2,636,853 0	2,636,853	3,090,000 0	3,090,000
Computer Equipment, at cost Depreciation Net book value	3,212,850 (2,289,134)	923,716	2,658,339 (2,032,094)	626,245
Office furniture and equipment, at cost Depreciation Net book value	406,348 (372,679)	33,669	387,804 (347,835)	39,969
Total tangible fixed assets		3,594,238		3,756,214
Investments		1,347,418		1,528,047
TOTAL FIXED ASSETS	_	4,941,655	<u></u>	5,284,260
CURRENT ASSETS				
Debtors Prepayments Bank balances and cash	51,847 302,360 5,341,865 5,696,072		80,898 132,307 <u>4,899,109</u> 5,112,314	
CURRENT LIABILITIES Amounts falling due within one year				
Creditors and accrued expenses	2,615,425		2,102,639	
WORKING CAPITAL		3,080,647		3,009,675
DEFERRED INCOME				
Registration fees in advance Retention fees in advance	262,884 6,843,185	(7,106,069)	175,734 6,693,458	(6,869,191)
NET ASSETS		916,233		1,424,744
Represented by:				
General Funds Revaluation reserve Surplus/(Deficit) for the period	-	1,077,308 213,946 (375,021) <b>916,233</b>		1,979,272 421,746 (976,274) <b>1,424,744</b>

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#### HEALTH PROFESSIONS COUNCIL CONSOLIDATED ACCOUNTS TO 31 MARCH 2009

#### CAPITAL EXPENDITURE

From 1st April 2008	8 - 31 March 2009	F			,
			Budget		Annual
		Actual	YTD	Variance	Budget £
		£	£	£	<u> </u>
Major Investment (£	50K+ Individual Item)				
Office Services	Renovation work to 22-26 Stannery Street. Phase 1 Renovation work to 22-26 Stannery Street. Phase 2	539,690 116,853	0 422,875	(539,690) 306,022	0 422,875
Sub Tota	l l	656,543	422,875	(233,668)	422,875
<u>Minor Investment (le</u>	ss than £50K individually)				
Information Technology	PC/technology refresh	35,420	45,000	9,580	45,000
	Server replacements/upgrades	15,703	6,000	(9,703)	6,000
	Upgrade switches	5,227	20,000	14,773	20,000
	New/replacement laptops	7,888	12,000	4,112	12,000
					as a three point abhao shi a abhao shi a
Office Services	Replacement B & W Copier	4,488	6,000	1,512	6,000
	CCTV	14,055	0	(14,055)	0
		82,781	89,000	(6,219)	89,000
Contingency		0	0	0	0) 
<u>Major Projects</u>		502,491	552,088	49,597	552,088
Total Capital Expe	nditure	1,241,816	1,063,963	(190,290)	1,063,963

From 1st April 2008 - 31 March 2009

Note: Total 22-26 Stannary Street Phase 1 project spend is £1,758,996 compared to a total budget of £1,639,000 (total spent in 2007-08 £1,219,306)

#### HEALTH PROFESSIONS COUNCIL CONSOLIDATED ACCOUNTS TO 31 MARCH 2009

### Project reporting

#### From 1st April 2008 - 31 March 2009

		Actual £	YTD Budget £	Variance £	Annual Budget £
Project numbe	r				
· · · · · · · · · · · · · · · · · · ·	Capital Expenditure				
		336,155	300000	(36,155)	300000
MP34	Online renewals	2,000	2000	(00,100)	2000
MP30	Fees Rise 2009	40,126	30000	(10,126)	30000
MP32 MP3	Equality & Diversity Registration of the Practitioner Psychologists	30,405	15000	(15,405)	15000
MP3 MP4	Registration of Hearing Aid dispensers	00,100	15000	15,000	15000
IVI# 4	Independent Safeguarding Authority	0	21000	21,000	21000
MP33	FTP registrations system statuses rationalisation	65,718	63800	(1,918)	63800
INE 33	Contingency	0	100000	100,000	100000
MP27	Finance System Upgrade	11,903	5288	(6,615)	5288
MP28	NetRegulate Access Rights	9,083	0	(9,083)	0
Wit 20	PRS Remediation Project	7,101	0	(7,101)	0
	Total Capital Expenditure	502,491	552,088	49,597	552,088
	Operating Expenditure				
MP34	Online renewals	17,168	22,100	4,932	22100
MP30	Fees Rise 2009	4,148	14,500	10,352	14500
MP32	Equality & Diversity	8,283	9,528	1,245	9528
MP3	Registration of the Practitioner Psychologists	143,938	156,468	12,530	156468
MP4	Registration of Hearing Aid dispensers	30,140	19,160	(10,980)	19160
	Independent Safeguarding Authority	0	40,875	40,875	40875
MP33	FTP registrations system statuses rationalisation	0	0	0	0
MP27	Finance System Upgrade	2,627	0	(2,627)	0
MP28	NetRegulate Access Rights	0	0	0	0
	PRS Remediation Project	6,016	0	(6,016)	U. Director de de la distriction
		040.000	262.624	50,311	262,631
	Total Operating Expenditure	212,320	262,631	50,311	204,031

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### CONSOLIDATED ACCOUNTS TO 31 MARCH 2009

### CASH FLOW STATEMENT From 1st April 2008 - 31 March 2009

Surplus /(deficit) over expenditure	623,389
Depreciation charge for the year of tangible fixed assets	346,581
(Increase)/decrease in debtors & prepayments	(141,002)
Increase/(decrease) in creditors (CGT and VAT Tax not included)	531,395
Increase /(decrease) in deferred income	236,878
Net cash In/(out)flow from operating activities	1,597,240
Return on investments and servicing of finance	
Investment Income (Excluding realised gains & losses)	208,512
Taxation	(12,719)
Capital expenditure and financial investments	
Purchase of tangible assets	(1,241,816)
Disposal of tangible assets	521
Purchase of investments	(498,165)
Proceeds from sale of investments	314,876
Financing	
Income from DOH	74,307
Increase/(decrease) in Cash	442,756
Cash at 31 March 2008	4,899,109
Cash at 31 March 2009	5,341,865
Cash Movement	442,756

£

### HPC CONSOLIDATED Cash Flow: April 08 - March 09

	Mar on la	ADDU	MAY	JUNE	JÜLY	AUGUST	SEPT	ОСТ	NOV	DEC	JAN	FEB	MAR
	Mar-08	APRIL	Street, along whet bearings	(Shight County County County County of	00025500	4,579,333	4,287,567	5,676,731	5,897,353	5,057,772	4,560,903	5,056,852	4,440,216
Dpening Balance 1st		4,899,109	5,049,403	4,307,764	3,785,816	4,0/3,000	4,201,301		0,001,000	0,001,177		Real Control of the	
<u>Receipts</u>	10 100 100 100 100 100 100 100 100 100			國法保密	1018-0-0	NGC 154 (B) (S)	ooli oo barah	(3) (B) (2) (3) (3)	in granna de				
		99000 (B. 1908)		4 4 6 4 4 6 5	1 0 10 01 1	1,174,160	1,167,481	1,199,540	1,144,887	1,057,632	1,147,702	1,147,894	1,235,165
Registration Income		1,097,883	964,628	1,164,492	1,048,614		54,165	3,902	4,304	14,455	35,188	2,629	21,692
nvestment Income	1	2,894	1,155	17,173	44,732	6,223 3,613	50,000	13,325	6,011	50,000	143	57,013	(21,671)
ivestment Sales		34,557	44,098	38,427	39,360	<b>刘马驾驶侍望放浪我迎现</b> 到		66,099	(718,082)	(586,298)	NOT STREET, ST	(523,414)	896,475
Deferred Income Movements		502,815	(476,522)	(393,029)	588,402	(403,725)	1,079,741	00,099	(718,082)	(380,290) 0	204,410	(323,414)	000,410
ank Loan		0	0	0	0	0	0		0	0	0	3,645	(7,633)
Aiscellaneous Income		0	0	0	0	0	2,980	0	U.	- Specific Alexandre		3,045	(1,000)
	2	and the second second	oga di kuji oja da		and the second second		0.054.067	4 000 000	437,120	535,789	1,387,449	687,767	2,124,028
fotal Cash Receipts		1,638,149	533,359	827,063	1,721,108	780,271	2,354,367	1,282,866	437,120	350,709	1,307,449	007,707	2,124,020
Payments_			10.48.52.157.6				10.00.00.00.0	COURSE (SHI			10.00	NUR BURN	nden (Belden Geral)
Operational		的动动动动	65.60/82/036.6	802-5420			nig sole dire	n se	0.25.57.50.410				se and a second second
						044.040	4 007 500	4 450 400	993,011	1,061,588	834,964	1,104,221	1,657,167
xpenditure		607,778	1,416,461	1,291,553	851,018	944,310	1,007,508	1,156,100			(33,926)		(40,410)
epreciation		24,477	(73,630)	(24,196)	(25,323)	(25,247)	(18,462)	(25,841)	110000100000/A346/A96604486664444	SPECIFICATION STATES AND STATES	(53,920) (516)	表示:P\$(Add ())(2)(2)(2)(2)(2)(2)(2)(2)(2)(2)(2)(2)(	(975,917)
ged Cred / Accrual Movement	s	292,023	(21,602)	168,837	69,779	(69,628)	(56,728)	(48,604)	232,790	(343,325)	STATISTICS STATISTICS AND	(4) 用約2件因素2016年程11	95,204
ebtor Movements		225,068	(61,848)	(92,719)	(10,571)	(28,012)	(42,086)	(21,641)	27,408	276,577	20,230	(246,608)	95,204
				2012 2012 2012 2012 2012 2012 2012 2012		0.011		4 000 044	4 045 400	960,920	820,752	1,047,108	736,044
ayments to Creditors		1,149,346	1,259,381	1,343,475	884,903	821,423	890,232	1,060,014	1,215,109	900,920	020,732	1,047,100	730,044
		dimension and the		12 23 30 3 S	的感情的情况	1080281-09 offer	ave to be the	201 (9 (R) (9 ()	azas lande den	-36-36-59-56-4		andread of a dev	
Exceptional													
Capital Expenditure		201,444	(16,892)	36,136	10,984	92,722	138,267	(8,215)	72,303	12,699	58,910	169,842	473,616
Capital Write-off		0.01	0	0	0	0	0	0	(7,507)	11111111111222002851128511285124	6,986	0	0
investment Purchases		137,065	32,509	43,706	31,704	157,892	(63,296)	10,445	(3,204)	ON CONTRACTOR OF A LEGAL	4,852	87,453	ula contra O
Loan Repayments		0	0	0	0	0	0	0	0	0	0	0	0
DOH Income		0	0	(74,307)	0	0	0	0	0	0	0	0	0
faxation		0	0.0.00	0	0	0	0	0	0	0	0	0	12,719
		New States			aking han				Manufa Shuthuland		in the second states of		and the second second
otal Payments		1,487,855	1,274,998	1,349,010	927,591	1,072,037	965,203	1,062,244	1,276,701	1,032,658	891,500	1,304,403	1,222,379
													ensertes (1850 au 1955)
Closing Balance	4,899,109	5,049,403	4,307,764	3,785,816	4,579,333	4,287,567	5,676,731	5,897,353	5,057,772	4,560,903	5,056,852	4,440,216	5,341,865

Aged Creditors	800,652	1,291,264	1,312,866	1,144,029	1,074,250	1,143,878	1,200,606	1,249,210	1,016,420	1,359,745	1,360,261	1,138,763	402,719	
Accruals	782,635												A Charles of the second s	
Budgeted Expenditure 05/06														

Deferred Income Movements - () Some income from deferred income and cash has already been received. If positive, cash received in advance and not recognised as income in current month. Depreciation - Cash paid for fixed assets incurred in previous months make depreciation a non cash item, so is taken off the current month expenditure.

Aged Creditor Movements - () Denotes an increase in aged creditors from the previous month and is taken off the current month expenditure as they haven't been paid. Vice versa for a positive figure. Debtor Movements - If positive, debtors/prepayments have been paid without all being recognised in the I & E Account, so must be added to the expenditure for the month, Vice versa for a negative figure.

#### Appendix 1

### HEALTH PROFESSIONS COUNCIL

### CONSOLIDATED MANAGEMENT ACCOUNTS FOR THE 12 MONTHS ENDED 31 MARCH 2009 VARIANCE COMMENTARY

#### INTRODUCTION

These accounts were compared to budget version 7, which was agreed by the Council on 27th March 2008. The format of the management accounts is the same as the last financial year.

#### DETAILED SUMMARY

At the end of the financial year, we budgeted a surplus after unrealised gains, of  $\pounds$ 420K compared to 2008's budgeted surplus of  $\pounds$ 235K. The actual result for year was a deficit of  $\pounds$ 375K after unrealised gains; an unfavourable variance of  $\pounds$ 795K. Included in this deficit is impairment to the Freehold land and buildings of  $\pounds$ 849K, which relates to the refurbishment work done on 22-26 Stannary Street and the general decline in property market values over the last twelve months.

Income totalled £13,549K with overheads at £12,925K thus giving the operating surplus before investments of £623K.

#### INCOME

Registration income is £180K below budget. Of this, the renewal fee is £482K below budget. The main reason for the renewal fee unfavourable variance is that at the beginning of the current year we budgeted registrant numbers of 180,160 compared to an actual of 178,715, a difference of 1445 registrants. Also, £83K of income relating to the Dietitians renewal fee was recognised in the prior financial year due to an error in the income model. To elaborate, income had been recognised a month early in 2007/2008 and therefore 3 months Dietitians renewal fee income relating to 2008/2009 was recognised in the previous financial year. The income is reconciled to NetRegulate on a monthly basis, in accordance with the Audit Findings Report.

Registration fees are showing a favourable variance of £296K. This is due to a higher amount of renewal fees being received at a discounted rate (Graduate renewal fees received in their first 2 years of registration). This partly offsets the unfavourable variance in the renewal fees. There is an £130K unfavourable variance relating to international scrutiny fee income due to lower than excepted number of applications is being received.

The investment income is £19K above budget, mostly in interest earned on the SIBA balance. There is also an unfavourable variance of £349K relating to the unrealised loss on investment portfolio value, due to the general decline in equity/bond market values over the last twelve months.

#### DEPARTMENTS

Total Departmental expenditure for the year is £12,926K which is £559K below budget. The main under spends are in: Approvals and Monitoring, Secretariat Council and Committees, Registrations and the Policy and Standards departments.

#### Appendix 1

The favourable variance of £124K in the Approvals and Monitoring department is mainly due to the number of visits being down on what was budgeted for. 70 visits were budgeted for with 43 visits done.

The under spend of £196K in the Council, Committees and PLG department is due to the average attendance lower than was budgeted for at Council and Committee meetings. In addition, three PLG's are budgeted for when only one has taken place during the year. The provision for council and committee tax due relating to 2002/2003 has also been reversed, totalling £90K, which is now the standard HMRC enquiry period of six years.

The favourable variance of £77K in the Secretariat department is due to the deferment in data protection work until 2009/2010 and various positions being vacant during the year.

The Policy and Standards department under spend of £106K is due to the delay in market research and general events being delayed until the following financial year.

The under spend of £162K in the Registration department is due to the salary saving of various staff leaving during the year and the downturn in the international assessor fees.

#### OVERHEADS

Below is an explanation of some of the main favourable and unfavourable variances:

#### Payroll costs

Payroll costs show a favourable variance of  $\pounds$ 362K. Basic Pay shows a favourable variance of  $\pounds$ 194K and National Insurance shows a favourable variance of  $\pounds$ 102K. This is due to some budgeted positions being vacant during the year due to staff leaving or positions not being appointed in the prior year. For example, in the Registrations, Secretariat, Communications and Fitness to Practise departments. The under spend in Temporary staff of £136K is mainly due to the Director of Operations now appointed as a permanent member of staff and the UAT temporary staff costs transferred to the capital expenditure budget. This is offset with the overspend of £75K in Staff recruitment due to a higher number of replacement positions being advertised and recruited for during the year than was budgeted for, including 4 directors positions.

#### Staff travelling and subsistence

This shows an unfavourable variance of £49K. This is mainly due to the Chief Executive travelling more frequently to Scotland and attending more working groups and conferences. There is also more travel being done by the Communications department due to staff attending more conferences and external events, than was budgeted for.

#### Council and committee expenses

This shows a favourable variance of £201K. There is an under spend of £16K in Council and Committee fees and £20K in travelling and subsistence. This is due to lower meeting attendance than expected. The Professional Liaison Groups shows an under spend of £37K. This is due to 3 groups being budgeted for in the year when only one group is taking place. There is an under spend of £94K in the council and committee tax is due to the provision relating to 02/03 being reversed.

#### Property services

This shows a favourable variance of £64K. Of this, £35K relates to business rates following the recent re-rating of HPC premises by the valuation office on behalf of Lambeth Council. There is also a favourable variance of £39K in Electricity. This is due to a refund received of £35K from the electricity company in respect to overpayments made in the previous financial year.

#### Office services

This shows an unfavourable variance of £158K, mainly due to variances in office equipment <£1,000 of £27K, room hire of £67K, catering of £29K and postage of £46K. The over spend in other office services and office equipment <£1,000 is due to the delay in completing the 22-26 Stannary Street project and the purchase of equipment for the new building. The overspend in room hire of £46K is due to storage costs at Red Devil Storage not budgeted for and additional hearings being held away from Park House. The over spend of £29K in catering is also mainly due to more hearings being held away from Park House. The over spend of £46K in postage is due to a budget estimation error.

#### Computer Services

This shows an unfavourable variance of £165K. Of this £15K relates to unfavourable variance in other computer services. These are costs relating to the cabling for 22-26 Stannary Street, which were budgeted in the previous financial year. The unfavourable difference of £77K relating to Software purchases includes a provision for additional Microsoft licence costs due to their change in policy. This is offset against a favourable variance of £25K in managed web/internet services which is due to a budget estimation error. The depreciation overspend of £101K is a budget estimation error and is due to some projects completing in the first half of the year. No deprecation was budgeted for in this year on these projects.

#### Communications

This shows a favourable variance of £154K. The residual budget of £8K in Annual reports is due to the Stationery Office printing the annual report reducing costs to HPC. The under spend on General events of £21K, Market research of £49K, Media Relations of £28K and Registrant Welcome Pack of £15K are due to work being delayed into the following financial year. The over spend of £20K relating to Web site design is due to the redesign of the website.

#### Partners

This shows an unfavourable variance of £9K. The favourable variance in assessor's fees of £43K is due to less applications being received and is a permanent difference. There is an under spend of £36K in partner recruitment due to a budget estimation error. There is also an over spend of £38K in Partner training due to a budget estimation error. The overspend of £117K relating to Panels cost is due to an increase in the number of hearings held in the last quarter of the year and an increase in partner travel done, due to more hearings being held in London.

#### Auditors' fees

This shows an unfavourable variance of £9K. This is due to the additional audit done to audit the opening balances prepared under IFRS. This is a permenant difference.

#### Legal Advice

This shows an unfavourable variance of £82K due to disbursements being higher than was budgeted for due to the increase in number of hearings held.

#### Legal Expenses

This shows an unfavourable variance of £39K due to additional work done in respect to the Section 60 and new professions. This also includes additional FTP case work done.

#### Legal – Transcript Writers

This shows a favourable variance of £95K. This is due to the length of hearings being shorter than budgeted for and therefore their time required in hearings is shorter.

#### Taxation Advice

The year to date accounts show an unfavourable variance of £14K, which is due to VAT advice relating to the deregistration of 22-26 Stannary Street Limited.

#### PROJECTS

There is an unfavourable operating expense variance of £50K relating to major projects. This includes a favourable variance of £41K, which relates to the Independent Safeguarding Authority project which has been delayed into the next financial year. There is a £10K favourable variance which relates to the Fees Rise 2009 project, due to a saving in the printing in the consultation.

Note that grant funding of £74K from the Department of Health, for the Practitioner Psychologists project has been received in June 2008 and is shown within the general funds on the balance sheet.

There is a favourable capital expense variance of £50K relating to major projects. The capital expenditure of £502K relates to NetRegulate Access Rights, Online Renewals, FTP statuses, Equality and Diversity and the new Finance System Upgrade projects. The over spend of £9K on the NetRegulate Access Rights project was due to a delay in the scheduling of the Application Server project. To elaborate, the entire budget for the NetRegulate Access Rights project was approved in the previous financial year. The overspend on the Equality and Diversity project of £10K is due to DSL not including VAT on the original quote and the UAT budget transferred from the IT opex budget. The over spend of £15K on the Practitioner Psychologists project is due to the due to a budget estimation error and can be offset with the under spend on the Hearing Aid Council project. The over spend on the online renewals project of £36K is due to a budget estimation error.

£540K has been spent this year in relation to the 22-26 Stannary Street project phase 1, which includes work delayed from the previous financial year. The total spend to date on this project is £1,759K against a budget of £1,639K. Due to Phase 2 being delayed until the next financial year there is a saving of £306K, with £117K being spent in this financial year. There is an over spend of £14K in relation to the CCTV, due to the delay in the building project and the budget being allocated in the prior financial year.

### BALANCE SHEET

The main movements in the balance sheet since the beginning of the year were an increase in creditors, increase in debtors and an increase in deferred income. The net impact of these movements was an increase in the cash balance of £443K.

Working capital was  $\pounds$ 3,081K showing HPC continues to be in a stable financial position. The Net Assets are  $\pounds$ 916K including the Accumulated Fund of  $\pounds$ 702K and the Revaluation Reserve of  $\pounds$ 214K. The Accumulated Fund comprised  $\pounds$ 1,003K at the beginning of the financial year plus the net deficit for the year to date plus the funding from the Department of Health.

#### CASH FLOW

The Cash Flow statement indicates a net increase in cash of £443K from 1 April 2008 to the end of March 2009. This is mainly due to the increase in creditors and increase in deferred income during the period and the YTD operating surplus generated

The net increase or decrease in cash when compared to the accounting surplus or deficit can be significantly different. To arrive at the cash movement, non cash items such as depreciation are removed and balance sheet movements taken into consideration.

### CONCLUSION

Overall, at the end of the year to 31 March 2009 we had an operating surplus before investments of  $\pounds$ 623K against a budgeted surplus of  $\pounds$ 245K. HPC continues to be in a stable financial position.

Charlotte Milner Financial Controller June 2009

#### Health Professions Council Year ended 31 March 2009 Summary of the Property Impairment

	£
Property Value as at 31 March 2008	3,090,000
Expenditure during 2008/10 relating to phase 1	539,690
	3,629,690
Valuation as at 31 March 2009	2,520,000
Total Impairment write down	1,109,690
<b>Total impairment made up of:</b> Impairment income and expenditure account Movement on revaluation reserve Depreciation	859,690 207,800 42,200
	1,109,690

#### Extracts from accounts for year ending 31 March 2009

	Park house & 20 Stannary St	22-26 Stannary St	<u>Group</u>
Property			
NBV 1.04.08	1,970,000	1,120,000	3,090,000
Depreciation	(27,200)	(15,000)	(42,200)
Revaluation	(207,800)		(207,800)
Impairment I&E		(320,000)	(320,000)
NBV 31.03.09	1,735,000	785,000	2,520,000
			0
Revaluation reserve			
B/fwd 01.04.08	421,746	0	421,746
Movement	(207,800)	0	(207,800)
C/fwd 31.03.09	213,946		213,946

#### Impairment in Income and Expenditure account

Expenditure 2008/09		(539,690)	(539,690)
Impairment		(320,000)	(320,000)
·	0	(859,690)	(859,690)

Due to there being no revaluation reserve remaining for 22/26 Stannary Street Limited, the impairment of £320,000 relating to the change in the property value is debited to the income and expenditure account. In the consolidated accounts for the Health Professions Council the revaluation reserve brought forward relates to Park House and 20 Stannary Street and therefore the change in property value of £207,800 on these properties can be debited though the revaluation reserve.