Finance and Resources Committee – 10 February 2010

Budget for year 1 April 2010 to 31 March 2011

Executive summary and recommendations

Introduction

A copy of HPC's annual budget for the year ending 31 March 2011 is attached.

professions

Decision

The Finance and Resources is asked to agree the following:

- 1. Review the budget and to recommend any assumptions that should be amended.
- 2. Request the finance department to incorporate any changes into the budget and to present the revised budget to the next Finance and Resources committee meeting on 17 March 2010.

Background information

The budget for the year ending 31 March 2011 has been produced in accordance with the budget process and budget timetable. The budget has been prepared using the bottom up approach with each budget holder submitting their budget to the finance department for consolidation.

The budget incorporates a number of key assumptions, as follows:

- HPC will undertake 34 minor projects and 12 major projects including the FTP case management system.
- The register will open for Hearing Aid Dispensers (HAD) on 1 April 2010.
- There are planned to be 53 approval visits and 6 annual monitoring assessment days.
- 5 Professions (not including HAD) will commence a new 2 year cycle.
- It is expected we will instruct 583 FTP cases in 2010/11 (447 budgeted for 2009/10), including 240 cases from 2009/10. there will be 945 days of hearings (637 budgeted for 2009/10) (including reviews, appeals and ICP's)
- The number of employees will increase to 147 from 2009/10 budget total of 132, with a majority being recruited into Fitness to Practice department.
- The average salary increase is 1.50% (to be agreed by the Remuneration committee in their meeting on 4 March 2010).
- 90% attendance claim rate for council and committee meetings.
- There will be three professional Liaison Group meetings held during the year.

Date	Ver.	Dept/Cmte	Doc Type	Title	Status	Int. Aud.
2008-10-13	а	F&R	PPR	2010-11 Budget (Draft)	Draft	Private
					DD: None	BD: None

Resource implications

Budget holders time in creating and delivering the budget

Financial implications

HPC income and expenditure for financial year ending 31 March 2011

Appendices

Appendix One – Budget for the financial year ending 31 March 2011 Appendix Two – Commentary for budget for financial year ending 31 March 2011

Date of paper

29 January 2010

Budget For the year ended 31 March 2011

Version 5

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BUDGET FOR YEAR TO 31 MARCH 2011

Key Assumptions & Notes

- 1. HPC will undertake in 11 major projects including the FTP Case Management System. FTP case management system
- 2. The register will transfer for the Hearing Aid Dispensers on 1 April 2010
- 3. 6 professions will commence a new 2 year cycle
- 4. There will be 43 approval visit and 6 annual monitoring assessment days
- 5. The total number of FTP cases we will instruct will be on approximately 583 cases in 2010/11, inclu 240 cases for 08/09. There will be approx 945 days of hearings (including reviews, appeals and ICF
- 6. The number of employees will increase to 144 as at 31.03.11, an increase of 14 from 01.04.08
- 7. The average annual salary increase is 1.7% (to be agreed by the Remuneration Committee)

Budget v reforecast 2010-11v5

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ANNUAL BUDGET 2010/11

	Budget 2010/11	9 mth Reforecast	Difference	Variance
INCOME	£	£	£	%
Arts Therapists	212,046	189,417	22,629	11.95
Biomedical Scientists	1,804,921	1,753,981	50,940	2.90
Chiropodists	981,838	922,728	59,110	6.41
Clinical Scientists	353,502	342,787	10,715	3.13
Dietitians	553,616	518,152	35,464	6.84
Hearing Aid Dispensers	89,188	510,152	89,188	0.00
Occupational Therapists	2,502,429	2,352,908	149,521	6.35
Operating Department Practitioners	781,946	701,890	80,056	11.41
Orthoptists	99,984	97,559	2,425	2.49
Paramedics	1,206,263	1,107,190	99,073	8.95
Physiotherapists	3,696,137	3,284,861	411,276	12.52
Prosthetists & Orthotists	69,518	67,514	2,004	2.97
Practioner Psychologists	1,302,463	663,093	639,370	96.42
Radiographers	2,164,375	1,942,637	221,738	11.41
Speech and Language Therapists	1,016,233	978,402	37,831	3.87
		14,923,120		12.81
Registration Income	16,834,459	14,923,120	1,911,339	12.01
Cheque/credit card write offs	(3,000)	(3,000)	- - -	0.00
TOTAL INCOME	16,831,459	14,920,120	- 1,911,339	12.81
EXPENDITURE				
Departments				
Chair	49,433	49,433	0	0.00
Chief Executive	312,133	370,631	(58,497)	(15.78)
Council, Committees & PLG	399,758	384,948	14,810	3.85
Communications	1,125,173	1,096,052	29,122	2.66
Education	733,317	657,589	75,729	11.52
Facilities Manangement	873,704	872,075	1,629	0.19
Finance	647,966	601,323	46,644	7.76
Fitness to Practise	7,150,315	5,979,165	1,171,150	19.59
Human Resources	516,133	432,755	83,378	19.27
Human Resources Partners	387,919	326,343	61,576	18.87
IT Department	1,041,698	897,255	144,443	16.10
Operations Office	500,309	430,827	69,482	16.13
Policy & Standards	314,698	262,140	52,558	20.05
Major projects	283,375	322,178	(38,803)	(12.04)
Registration	1,607,243	1,800,783	(193,539)	(10.75)
Secretariat	252,738	266,818	(14,080)	(5.28)
Operating Expenses	16,195,914	14,750,313	1,445,601	9.80
	·		·	
SURPLUS / (DEFICIT)	635,544	169,806	3,356,940	1,976.92
Depreciation	547,248	366,473		
Adjusted surplus/(deficit)	88,296	(196,666)		

ANNUAL BUDGET 2010/11

Income by profession	2010-11 Budget £	9 mth Reforecast £	Variance £	Variance %
UK Gradauate security fee	493,216	677,581	(184,365)	(27.21)
Readmission fees	309,120	329,383	(20,263)	(6.15)
International scrutiny fees	529,368	601,440	(72,072)	(11.98)
Renewal fees	15,439,754	13,264,316	2,175,439	16.40
Grandparenting scrutiny fees	63,000	50,400	12,600	25.00
	16,834,458	14,923,120	1,911,338	12.81

ANNUAL BUDGET 2010/11

	Budget 2010/11	9mth Reforecast	Variance	~
	£	£		%
Payroll				
Basic pay	4,524,741	3,900,848	623,893	15.99
Overtime	51,953	57,078	(5,125)	(8.98)
National Insurance cost	526,073	424,842	101,231	23.83
Pension cost	319,738	307,979	11,759	3.82
Medical insurance	1,400	1,613	(213)	(13.21)
Staff recruitment	192,000	167,994	24,006	14.29
Temporary staff	151,752	262,177	(110,425)	(42.12)
Payroll contingency	15,000	18,000	(3,000)	(16.67)
, , ,	5,782,657	5,140,531	642,126	12.49
Staff travelling and subsistence				
Fares	143,536	124,045	19,491	15.71
Car expenses and car park	1,496	1,500	(4)	(0.27)
Subsistence	60,304	67,463	(7,159)	(10.61)
Entertaining	3,000	185	2,815	1,521.62
Conferences	11,850	7,916	3,934	49.70
	220,186	201,109	19,077	9.49
Council and committee overses				
Council and committee expenses Fees	175,664	142,591	22.072	23.19
Travelling and subsistence	119,888	116,934	33,073 2,954	23.19
Tax Cost (NI ER and PAYE)	36,000	36,695	(695)	(1.89)
Conference expenses	13,000	13,418	(418)	(3.12)
Training	8,600	571	8,029	1,406.13
Other Council Meetings	0,000	10,647	0,023	1,400.10
<u>other ocurion meetings</u>	353,152	320,856	32,296	10.07
		,	,	
Property services				
Business rates	107,000	82,935	24,065	29.02
Water	2,600	2,815	(215)	(7.64)
Electricity	33,000	49,439	(16,439)	(33.25)
Gas	12,000	(1,317)	13,317	(1,011.16)
Cleaning contractors	48,000	49,655	(1,655)	(3.33)
Cleaning materials	5,000	6,813	(1,813)	(26.61)
Waste disposal	16,000	11,561	4,439	38.40
Repairs and maintenance	25,000	20,302	4,698	23.14
Maintenance contracts	19,080	15,784	3,296	20.88
Security	40.000	39,129	871	2.23
Building Refurbishment	40,000			-
	55,450	54,154	1,296	2.39
Property depreciation			1,296 35,237 67,097	2.39 82.66 17.95

ANNUAL BUDGET 2010/11

	Budget 2010/11 £	9mth Reforecast £	Variance	%
Office services				
Printing and stationery	424,901	576,107	(151,206)	(26.25)
Photocopying	10,000	16,239	(6,239)	(38.42)
Postage	94,960	90,652	4,308	4.75
Telephone	50,000	38,601	11,399	29.53
Mobile telephone	10,854	9,243	1,611	17.43
Video Conferencing	5,000	750	4,250	566.67
Couriers	25,750	20,954	4,796	22.89
Office equipment < £1000	14,794	36,072	(21,278)	(58.99)
Office equipment rental	5,400	6,975	(1,575)	(22.58)
Catering	89,386	72,609	16,777	23.11
Other office services	32,800	9,427	23,373	247.94
Room Hire	243,891	178,575	65,316	36.58
Office equipment disposals	1,000	0	1,000	0.00
Office equipment depreciation	9,841	20,230	(10,389)	(51.35)
Video Conferencing	5,000	0	5,000	0.00
	1,023,577	1,076,434	(52,857)	(4.91)
O munuton comico c				
Computer services Hardware < £1000	14,350	16,153	(1,803)	(11.16)
General Hardward support and Miantenar	,	19,491	4,009	20.57
Software Licences	20,000	10,043	(10,043)	(100.00)
General software support and maintenand	-	71,216	16,084	22.58
NetRegulate software support and mainte		134.346	15.654	11.65
Managed Web/Internet services	295,000	243,476	51,524	21.16
Internet/3G	10,118	10,483	(365)	(3.48)
IT Consummerables	7,500	5,581	1,919	34.38
HPC Computer Training	0	0	0	0.00
Offsite tape data archive	1,520	1,760	(240)	(13.64)
Other computer services costs	0	0	0	0.00
Specialist external support	12,000	14,475	(2,475)	(17.10)
IT Hardware Disposals	1,500	5,307	(3,807)	(71.74)
Computer equipment deprecation Computer software deprecation	49,236 410,307	56,560 247,056	<mark>(7,324)</mark> 163,251	(12.95) 66.08
	1,062,331	835,947	226,384	27.08
	, ,	,-	- ,	
Communications				
Campaigns	215,000	190,898	24,102	12.63
Annual Reports (Design, Distribute)	13,000	15,642	(2,642)	(16.89)
Brochures Listening Events	84,500 48,000	84,536 39,981	<mark>(36)</mark> 8,019	<mark>(0.04)</mark> 20.06
Market Research	48,000 50,000	53.694	(3,694)	(6.88)
Translations	10,000	3,063	6,937	226.48
Public Affairs and Stakeholder	59,250	47,509	11,741	24.71
Standards of Proficiency (Prod, Dist)	13,200	9,200	4,000	43.48
Web Site Design	40,000	32,250	7,750	24.03
Marketing & Promotions	7,000	18,639	(11,639)	(62.44)
Conference & Exhibitions	50,000	40,586	9,414	23.20
General Events	18,400	3,168	15,232	480.81
Media Relations	25,000	22,527	2,473	10.98
Internal Communications	46,800	50,215	(3,415)	(6.80)
Student Information Packs	0	0	0	0.00
	680,150	611,908	68,242	11.15

ANNUAL BUDGET 2010/11

	Budget 2010/11 £	9mth Reforecast £	Variance	%
Partners				
Annual Monitoring	20,860	13,960	6,900	49.43
Appitude Tests	1,264	0	1,264	0.00
Approvals (Previously Visits)	92,520	80,617	11,903	14.76
CPD Assessors	98,805	124,651	(25,846)	(20.73)
Grandparenting Assessors	21,600	11,856	9,744	82.19
International Assessors	178,704	201,706	(23,002)	(11.40)
Major/Minor Change	9,360	8,540	820	9.60
Panels (Allowance & Travel)	1,666,800	1,465,007	201,793	13.77
Partners Recruitment	47,225	21,912	25,313	115.52
Partners Training	224,442	222,221	2,221	1.00
Registration Appeals (Fee & Travel)	24,300	8,009	16,291	203.41
Test of Competence (All Professions)	9,480	6,765	2,715	40.13
Witness cost	111,900	100,807	11,093	11.00
	2,507,260	2,266,051	241,209	10.64
		_,,	2,200	10101
Professional fees				
External Audit	50,000	63,262	(13,262)	(20.96)
Internal Audit	31,584	25,354	6,230	24.57
Legal advice	293,096	356,833	(63,737)	(17.86)
Legal expenses	2,830,125	2,204,444	625,681	28.38
Legal -Transcript Writer	334,988	377,498	(42,510)	(11.26)
Other professional fees	83,415	50,740	32,675	64.40
Other legal costs	30,000	133,935	(103,935)	(77.60)
ISO 9001 Certification	5,240	2,116	3,124	147.64
ISO 27001 Certification	18,206	0	18,206	0.00
Reward Data	10,000	9,817	183	1.86
Employee Assistence programme	9,000	6,964	2,036	29.24
Pension administration	27,400	4,160	23,240	558.65
Taxation advice	8,000	13,900	(5,900)	(42.45)
	3,731,054	3,249,023	482,031	14.84
			—	
Project Costs				
Major Projects	283,375	322,178	(38,803)	(12.04)
Small Projects	102,650	146,479	(43,829)	(29.92)
	386,025	468,657	(82,632)	(17.63)
-				
Specific departmental expenses	00.000	00.005	(7.005)	
Archive storage	22,000	29,625	(7,625)	(25.74)
Annual general meeting	11,750	1,195	10,555	883.26
Bank charges	78,000	79,557	(1,557)	(1.96)
Books and publications	492	99	393	396.97
Counselling	2,000	1,752	248	14.16
Disaster contingency plan	17,000	16,957	43	0.25
EMT training	7,500	13,699	(6,199)	(45.25)
Elections & Appointments	45,400	76,112	(30,712)	(40.35)
General insurance	35,000	34,274	726	2.12
Health and safety Legal insurance	11,520 35,000	12,220 31,500	<mark>(700)</mark> 625,681	<mark>(5.73)</mark> 28.38
Organisational Training	40,000	28,201	023,001	20.30
Personal Performance Consultancy	0	,	0	0.00
Professional Liaison Groups	41,760	28,777	12,983	45.12
Subscriptions	25,000		*	
Subscriptions to professional bodies	15,758	43,980	(28,222)	(64.17)
Training	167,597	174,427	(6,830)	(3.92)
	555,777	572,375	(16,598)	(2.90)
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ANNUAL BUDGET 2010/11

	Budget 2010/11	9mth Reforecast	Variance	
	£	£		%
OVERHEAD TOTAL	16,743,163	15,116,788	1,626,375	10.76

Health Professions Council Budget for year ending 31 March 2011 Project Expenditure

	Opex £	Capex £
Hearing Aid Dispensers Sharing Data with Electronic Staff Records Partner reviews FTP case management system Independent Safeguarding Authority Applicants Independent Safeguarding Authority Registrants Education Systems review Credit/debit card outsourcing Registrant publication preferences Fee Rise 2011 Small projects NetRegulate change requests	2 37,500 12,500 36,000 67,200 35,000 7,000 10,800 50,000 12,875 14,500 102,650 - - 386,025	± 45,000 35,000 563,057 45,000 - 130,000 - 35,000 - 122,400 112,000 1,087,457

<u>Health Professions Council</u> <u>Budget for year ending 31 March 2011</u> <u>Capital Expenditure</u>

	£
Project expenditure	1,087,457
Computer Equipment	
Laptops + PCs Server replacment Anti virus renewal £2500, Annual general spend of £10,000. Plus new 10	15,000 3,500
starters @ $£300 = £3000$.	15,500
Upgrade to SQL Server 2008. Software costs (£8,000) Implementing a virtualised infrastructure to consolidate the technical	8,000
infrastructure. VMWare (CAPITAL £2500)	<u>2,500</u> 44,500
	44,500
Buildings	
Purchase of additional office building	1,561,000
Office equipment	
2x Replacement copiers for FTP Xerox £6000 Replace colour photocopier Replace Park House Water tank Glazed Canopy for 22-26 Stannary Street Entrance Replace a/c units to Reception, IT Office and HR Meeting Room Refurbishment of link bridge	12,000 8,000 10,000 5,000 10,000 60,000
	105,000
Total Capital expenditure	2,797,956.50

HEALTH PROFESSIONS COUNCIL ANNUAL BUDGET 2010/11 Fee Rates

		Budget 2009-10
All fees and allow	ances increase from 1 April 2009.	£
Fees	Full Year Registration (Graduates)	53
	Full Year Registration (Non Graduates)	53
	Readmission	115
	Renewal	76
	Renewal - Graduate	38
	International Scrutiny Fees	420
	Grandparenting Scrutiny Fees	420
Allowances	Day Rates	
(VAT Inclusive)	Council	310
	Panel Memebers	180
	Approvals (Visits)	180
	Legal Assessor	580
	CPD Assessors	140
	Per Case	
	International Assessors	72
	Grandparenting Assessors	72
	Annual Monitoring & Major / Minor Change	72
	CPD Assessors	20

Budget 2010-11

£

53	
53	
115	
76	
38	
420	
420	

31	0
18	80
18	80
58	80
14	-0

72	
72	
72	
20	

Health Professions Council Registrant Numbers Year to 31 March 2011

		New registrants							
	Bal b/fwd (Base)	Graduates Registratior	International Registrations	Readmission	Grand- parenting	Total New registrants	Deregistered	Bal c/fwd	Yr on Yr Chg %
Art Therapists	2,743	175	5	52	-	232	(105)	2,870	4.6%
Biomedical Scientists	22,799	641	161	171		973	(342)	23,430	
Chiropodists	12,919	398	17	246	-	661	(492)	13,088	1.3%
Clinical Scientists	4,483	122	32	34	-	188	(67)	4,604	2.7%
Dietitians	7,112	358	78	107	-	543	(213)	7,442	4.6%
Hearing Aid Dispensers*	1,430	140	10	20		170	(40)	1,560	
Occupational Therapists	31,342	1,534	192	235	-	1,961	(470)	32,833	4.8%
Operating Department Practitioners	10,202	659	5	194	-	858	(389)	10,671	4.6%
Orthopists	1,304	48	1	10	-	59	(20)	1,343	3.0%
Paramedics	15,525	743	24	116	-	883	(233)	16,175	4.2%
Physiotherapists	45,162	2,269	403	860	-	3,532	(1,721)	46,973	4.0%
Practitioner Psychologists	15,547	500	62	389	150	951	(777)	15,871	2.1%
Prosthetists & Orthotists	902	38	1	7	-	46	(14)	934	3.5%
Radiographers	26,320	1,247	179	197	-	1,623	(395)	27,548	4.7%
Speech and Language Therapists	12,668	612	90	95	-	797	(190)	13,275	4.8%
Total	210,458	9,484	1,260	2,733	150	13,477	(5,468)	218,617	3.9%

* Register transferred from 1 April 2010

COST CENTRE	Chair
CODE	PRE
BUDGET MANAGER	Anna van der Gaag

	Budget 2010-11	Reforecast 2009-10	Variance
	£	£	£
F	07.000	07 000	0
Fees	37,200	37,200	0
Travelling and subsistence	5,400	5,400	0
Conference Expenses	3,000	3,000	
Council & Committee	45,600	45,600	0
Other Professional Fees	3,000	3,000	0
Mobile telephone	833	833	0
Specific Departmental Costs	3,833	3,833	0
DEPARTMENTAL TOTAL	49,433	49,433	0

COST CENTRE	CHIEF EXECUTIVE			
CODE	CEX			
BUDGET MANAGEF	Marc Seale			
		Budget	Reforecast	
		2010-11	2009-10	Variance
		£	£	£
	Basic pay	185,228	182,132	3,096
	National insurance cost	24,212	21,852	2,360
	Pension cost	30,563	30,752	(189)
	Medical insurance	1,400	1,613	(213)
	Payroll	241,403	236,349	5,054
	Fares	15,000	12,950	2,050
	Subsistence	6,000	5,915	85
	Entertaining	3,000	185	2,815
	Conferences	2,000	1,703	297
	Travel & Subsistence	26,000	20,753	5,247
	Mobile telephone	360	611	(251)
	Printing & Stationary		12	
	Office Services	360	623	(251)
	Internet/3G	270	493	(223)
	Computer Services	270	493	(223)
	Computer Services	270	495	(223)
	Training	5,000	219	4,782
	Legal Advice	15,000	94,868	(79,868)
	Other Professional fees	15,000	2,604	12,396
	Subscriptions to professional bodies	1,600	1,025	575
	EMT Training	7,500	13,699	(6,199)
	Specific Departmental Costs	44,100	112,413	(68,313)
	· ·	-		
	DEPARTMENTAL TOTAL	312,133	370,631	(58,720)

Variance %
1.7% 10.8% (0.6%) (13.2%) 2.1%
15.8% 1.4% 1520.7% <u>17.4%</u> 25.3%
(41.1%)
(40.3%)
0.0%
2188.3% (84.2%) 476.1% 56.2% (45.2%) (60.8%)
(15.8%)

COST CENTRE	COMMUNICATIONS]			
CODE	СОМ				
BUDGET MANAGER	Jacqueline Ladds				
				- 1	
		Budget	Reforecast		., .
		2010-11	2009-10	Variance	Variance
		£	£	£	
	Basic pay	342,982	307,139	35,843	11.7%
	Overtime	1,000	2,000	(1,000)	(50.0%)
	National insurance cost	40,586	33,237	7,349	22.1%
	Pension cost	19,556	21,122	(1,566)	(7.4%)
	Temporary Staff	0	26,611	(26,611)	(100.0%)
	Payroll	404,123	390,108	14,015	3.6%
	Fares	26,100	29,042	(2,942)	(10.1%)
	Subsistence	15,400	20,054	(4,654)	(23.2%)
	Travel & Subsistence	41,500	49,096	(7,596)	(15.5%)
	Printing and stationery	8,000	7,427	573	7.7%
	Mobile Phone	1,000	1,851	(851)	(46.0%)
	Couriers	23,000	18,253	4,747	26.0%
	Office Services	32,000	27,531	4,469	16.2%
	Onice Services	52,000	27,551	4,403	10.2 /0
	Internet & 3G	1,000	1,632	(632)	(38.7%)
	Computer Services	1,000	1,632	(632)	(38.7%)
				, <i>, ,</i>	
	Campaigns	215,000	190,898	24,102	12.6%
	Annual Reports (Design, Distribute)	3,000	2,584	416	16.1%
	Brochures	72,500	80,243	(7,743)	(9.6%)
	Listening Events	48,000	39,981	8,019	20.1%
	Market Research	40,000	47,944	(7,944)	(16.6%)
	Translations	10,000	3,063	6,937	226.5%
	Public Affairs and Stakeholder	59,250	47,509	11,741	24.7%
	Web	40,000	32,250	7,750	24.0%
	Marketing & Promotions	7,000	18,639	(11,639)	(62.4%)
	Conferences & Exhibitions	50,000	40,586	9,414	23.2%
	Media Relations	25,000	22,527	2,473	11.0%
	Internal Communications	46,800	50,215	(3,415)	(6.8%)
	Communications	616,550	576,439	40,111	7.0%
		0	3,248	(2 240)	(100.0%)
	Legal Advice Other Professional fees	0	3,248	(3,248)	· · · · · · · · · · · · · · · · · · ·
	Professional Fees	0	374	(374) (3,621)	(100.0%) (200.0%)
		0	3,021	(3,021)	(200.0%)
	Training	5,000	15,528	(10,528)	(67.8%)
	Subscriptions	25,000	32,096	(7,096)	(22.1%)
	Specific Departmental Costs	30,000	47,624	(17,624)	(37.0%)
		,		(,)	(2
	DEPARTMENTAL TOTAL	1,125,173	1,096,052	29,122	2.7%

COST CENTRE	COUNCIL AND COMMITTEES				
CODE	COU	_			
BUDGET MANAGER	Louise Hart				
		Budget	Reforecast		
		2010-11	2009-10	Variance	Variance
		3	3	£	%
	Council - Fees	66,358	45,044	21,314	47.39
	Council - Travel and subsistence	61,539	52,622	8,917	16.99
	Council - Conference	10,000	10,418	(418)	(4.0%
	Council - Training	8,600	571	8,029	1407.19
	Council -Taxation	36,000	36,695	(695)	(1.9%
	Other Meetings		10,647		
	C C	182,497	155,997	37,147	23.8
	Catering	5,866	6,851	(985)	(14.4%
	Office Services	5,866	6,851	(985)	(14.4%
	Other Professional fees	1,200	396	804	0.0
	Professional fees	1,200	396	804	0.0
	Elections & Appointments	45,400	76,112	(30,712)	(40.4%
	Annual General Meeting	11,750	1,195	10,555	883.0
	Professional Liaison Group	41,760	28,777	12,983	45.1
	Specific Departmental Costs	98,910	106,084	(7,174)	(6.8%
	Fees (FTP Committee)	8,370	7.046	1,324	18.8
	· · · · · · · · · · · · · · · · · · ·	,	7,046	,	
	Travel and subs (FTP Committee)	5,901	8,333	(2,432) 204	(29.2%
	Fees (Education & Training Committee) Travel and subs (Education)	21,204 14,732	21,000 20,684	(5,952)	1.0 (28.8)
	Fees (Education Panels)	3,100	20,004	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	(20.05 0.0
	,	'	-	3,100	0.0
	Travel and subs (Education Panels)	2,500	-	2,500	13.1
	Fees (Finance & Resources Committee)	22,320	19,735	2,585	-
	Travel and subs (F&R Committee)	20,615	19,446	1,169	6.0
	Fees (Audit Committee)	3,720	5,146	(1,426)	(27.7%
	Travel and subs (Audit Comm)	2,253	2,546	(293)	(11.5%
	Fees (Communications Committee)	5,022	6,200	(1,178)	(19.0%
	Travel and subs (Communications Comm)	1,548	5,485	(3,937)	(71.8%
	Council Meetings	111,285	115,621	(4,336)	(3.7%
	DEPARTMENTAL TOTAL	399,758	384,948	25,457	6.6

COST CENTRE	DEPRECIATION			
CODE	DEP			
BUDGET MANAGER	Gary Butler			
		Budget 2010-11	Reforecast 2009-10	Variance
		£	£	£
	Property Deprecation	77,864	42,627	35,237
	Property Services	77,864	42,627	35,237
	Office Equipment deprecation	9,841	20,230	(10,389)
	Office Services	9,841	20,230	(10,389)
	Computer equipment deprecation	49,236	56,560	(7,324)
	Computer software deprecation	410,307	247,056	163,252
	Computer Services	459,543	303,616	155,928
	DEPARTMENTAL TOTAL	547,247	366,473	180,775

Variance
<u>82.7%</u> 82.7%
(51.4%) (51.4%)
(12.9%) 66.1%
51.4%
49.3%

COST CENTRE	Education
CODE	EDU
BUDGET MANAGER	Abigail Gorriage

	Budget	Reforecast		
	2010-11	2009-10	Variance	Variance
	£	£	£	%
Basic pay	402,781	364,147	38,634	10.6%
National insurance cost	46,815	38,593	8,222	21.3%
Pension cost	26,604	35,025	(8,421)	(24.0%)
Temporary staff	28,000	22,111	5,889	26.6%
Payroll	504,199	459,876	44,323	9.6%
Fares	19,640	18,092	1,548	8.6%
Subsistence	18,930	11,957	6,973	58.3%
Conferences	1,600	792	808	102.0%
Staff Travel & Subsistence	40,170	30,842	9,328	30.2%
Stall Travel & Subsistence	40,170	50,042	9,520	50.276
Profession Specifc training	5,100	0	5,100	0.0%
Council & committee fees	5,100	0	5,100	0.0%
Printing and stationery	19,450	17,576	1,874	10.7%
Postage	4,960	0	4,960	0.0%
Room Hire	4,000	2,872	1,128	39.3%
Catering	2,200	810	1,390	171.5%
Mobile telephone	1,584	1,070	514	48.0%
Office Services	32,194	22,328	9,866	44.2%
Internet/3G	2,449	577	1,872	324.4%
	2,449	577	1,872	324.4%
	, -		,-	
Approvals (Previously Visits)	92,520	80,617	11,903	14.8%
Annual Monitoring	20,860	13,960	6,900	49.4%
Major/Minor Change	9,360	8,540	820	9.6%
Partners	122,740	103,117	19,623	19.0%
Legal Advice	10,000	5,381		0.0%
Professional Fees	10,000	5,381	0	0.0%
Small project costs		18,489		
Project costs		18,489		
Subscriptions to professional bodies	1,159	77	1,082	1405.2%
Training	15,306	16,901	(1,595)	(9.4%)
Specific Departmental Costs	16,465	16,978	(1,533)	(3.0%)
• • • • • • • • • • • • • • • • • • • •				(
DEPARTMENTAL TOTAL	733,317	657,589	75,729	11.5%

COST CENTRE	FACILITIES MANAGEMENT				
CODE	ADM				
BUDGET MANAGER	Stephen Hall				
					T
		Budget	Reforecast	Vaulauraa	Varianaa
		2010-11	2009-10	Variance	Variance
		£	£	£	
	Basic pay	151,440	148,909	2,531	1.7%
	Overtime pay	4,000	3,833	167	4.3%
	National insurance cost	16,852	15,227	1,625	10.7%
	Pension cost	24,987	22,947	2,040	8.9%
	Temporary Staff	8,000	10,000	(2,000)	(20.0%)
	Payroll	205,279	200,916	4,363	2.2%
				.,	
	Fares	2,496	2,500	(4)	(0.2%)
	Car expenses and car park	1,496	1,500	(4)	(0.3%)
	Subsistence	250	56	194	345.6%
	Conferences		175		
	Travel & Subsistence	4,242	4,232	185	4.4%
	Business rates	107,000	82,935	24,065	29.0%
	Water	2,600	2,815	(215)	(7.6%)
	Electricity	33,000	49,439	(16,439)	(33.3%)
	Gas	12,000	- 1,317	13,317	(1011.3%)
	Cleaning contractors	48,000	49,655	(1,655)	(3.3%)
	Cleaning materials	5,000	6,813	(1,813)	(26.6%)
	Waste disposal	16,000	11,561	4,439	38.4%
	Repairs & maintenance	25,000	20,302	4,698	23.1%
	Maintenance contracts	19,080	15,784	3,296	20.9%
	Security	25,000	39,129	(14,129)	(36.1%)
	Building Refurbishment	55,450	54,154	1,296	2.4%
	Property Services	348,130	331,270	16,860	5.1%
	Mobile telephone	504	505	(1)	(0.2%)
	Printing and stationery	40,000	30,728	9,272	30.2%
	Photocopying	10,000	16,239	(6,239)	(38.4%)
	Postage	90,000	90,652	(652)	(0.7%)
	Telephone	0	38,601	(38,601)	(100.0%)
	Couriers	100	43	57	131.7%
	Office equipment < £1000	14,794	36,072	(21,278)	(59.0%)
	Office equipment rental	5,400	6,975	(1,575)	(22.6%)
	Catering	17,000	11,583	5,417	46.8%
	Other office services	32,800	9,427	23,373	248.0%
	Office equipment disposals	1,000		1,000	0.0%
	Room Hire	83,991	42,135	41,856	99.3%
	Office Services	295,589	282,959	12,630	4.5%
				((======()
	Internet/3G	252	866	(614)	(70.9%)
	Computer Services	252	866	(614)	(70.9%)
	Other Professional Fees	5,000	-	5,000	100.0%
	Legal Advice	0	2,243	(2,243)	100.0%
	Porfessional fees	5,000	2,243	2,758	100.0%
		-			
	Books and publications	492	99	393	397.0%
	General insurance	0	34,274	(34,274)	(100.0%)
	Health and safety	11,520	12,220	(700)	(5.7%)
	Training	3,000	2,750	250	9.1%
	Subscriptions to professional bodies	200	246	(46)	(18.7%)
	Specific Departmental Costs	15,212	49,589	(34,377)	(69.3%)
	DEDADTMENTAL TOTAL	070 704	070.075	1 000	0.00/
	DEPARTMENTAL TOTAL	873,704	872,075	1,629	0.2%

COST CENTRE	FINANCE
CODE	FIN
BUDGET MANAGER	Gary Butler

	Budget	Reforecast		
	2010-11	2009-10	Variance	Variance
	£	£	£	
Basic pay	290,376	275,647	14,729	5.3%
Overtime pay	1,200	1,186	14	1.2%
National insurance cost	34,680	30,478	4,202	13.8%
Pension cost	23,534	24,640	(1,106)	(4.5%)
Temporary staff	13,452	23,183	(9,731)	(42.0%)
Payroll	363,242	355,134	8,108	2.3%
Fares	1 900	1 000	(20)	(1 10/)
	1,800	1,820	(20)	(1.1%)
Subsistence Travel & Subsistence	1,020	1,379	(359)	(26.0%)
Travel & Subsistence	2,820	3,199	(379)	(11.8%)
Printing and stationery	5,200	5,612	(412)	(7.3%)
Room Hire	2,500	445	2,055	461.5%
Mobile phone	720	388	332	85.3%
Couriers	2,500	2.607	(107)	(4.1%)
Office Services	10,920	9,053	1,867	20.6%
	10,020	0,000	1,007	20.070
Systems support	0	14,832	(14,832)	(100.0%)
Internet/3G	0	449	(449)	(100.0%)
Computer Services	0	15,281	(15,281)	(100.0%)
Other Professional Fees	20,000	20,416	(416)	(2.0%)
Legal Advice	1,000	1,883	(883)	(46.9%)
Internal Audit	31,584	25,354	6,230	24.6%
External Audit Fees	50,000	63,262	(13,262)	(21.0%)
Pension Administration	27,400	4,160	23,240	558.6%
Taxation Advice	8,000	13,900	(5,900)	(42.4%)
Professional Fees	137,984	128,975	9,009	7.0%
Small project costs	10,000	0	10,000	0.0%
Project costs	10,000	0	10,000	0.0%
	10,000	Ū	10,000	0.070
Bank charges	78,000	79,557	(1,557)	(2.0%)
Subscriptions to professional bodies	1,500	1,078	422	39.1%
Training	8,500	9,046	(546)	(6.0%)
Gerenal Insurance	35,000	0	35,000	0.0%
Specific Departmental Costs	123,000	89,681	33,319	37.2%
DEPARTMENTAL TOTAL	647,966	601,323	46,644	7.8%

COST CENTRE	FITNESS TO PRACTISE]			
CODE	LEG				
BUDGET MANAGER	Kelly Johnson]			
		Budget 2010-11	Reforecast 2009-10	Variance	Variance
		£	£	£	
	Pasia pau	1 000 474	900,565	307,908	34.2%
	Basic pay Overtime	1,208,474 15,000	900,565 7,791	307,908 7,209	34.2% 92.5%
	National insurance cost	,		43,932	92.5% 46.5%
	Pension cost	138,439	94,506 38,565	,	46.5% 41.1%
	Temporary staff	54,411 36,000	49,160	15,846 (13,160)	(26.8%)
	Payroll	1,452,323	1,090,588	361,736	33.2%
	Fayron	1,452,525	1,090,500	301,730	33.2%
	Fares	51,800	33,802	17,998	53.2%
	Subsistence	0	9,701	(9,701)	(100.0%)
	Conferences		233		
	Travel & Subsistence	51,800	43,735	8,297	19.0%
	Convity	15 000	0	15 000	0.00/
	Security	<u>15,000</u> 15,000	0	15,000 15,000	0.0%
	Property Services	15,000	U	15,000	0.0%
	Printing and stationery	94,260	64,153	30,107	46.9%
	Room Hire	147,800	132,075	15,725	11.9%
	Video conferencing	5,000	750	4,250	0.0%
	Catering	65,200	53,365	11,835	22.2%
	Mobile Phone	4,000	1,168	2,832	242.4%
	Office Services	316,260	251,512	64,748	25.7%
		0.000			07.00/
	Internet/3G	2,000	1,010	990	97.9%
	Computer Services	2,000	1,010	990	97.9%
	Panels (Fee & Travel)	1,666,800	1,465,007	201,793	13.8%
	Registration Appeals (Fee & Travel)	24,300	8,009	16,291	203.4%
	Witness	111,900	100,807	11,093	11.0%
	Partners	1,803,000	1,573,823	229,177	14.6%
		.,,	-,	,	
	Annual Reports (Design, Distribute)	10,000	13,058	(3,058)	(23.4%)
	Brochures (Design, Prod, Distribute)	12,000	4,293	7,707	179.5%
	Communications	22,000	17,351	4,649	26.8%
		010 000	100.000	00 700	
	Legal Advice	216,096	182,298	33,798	18.5%
	Other Legal Costs	30,000	133,935	(103,935)	(77.6%)
	Disc Trans Writer Legal Expenses	334,988 2,805,125	377,498 2,188,377	<mark>(42,510)</mark> 616,748	(11.3%)
	Professional Fees	3,386,209	2,882,109	504,100	<u>28.2%</u> 17.5%
	FIDIESSIONAL FEES	3,300,209	2,002,109	504,100	17.3%
	Small Project costs	10,000	32,238	(22,238)	(69.0%)
	Project Costs	10,000	32,238	(22,238)	(69.0%)
	Counselling	2,000	1,752	248	14.1%
	Legal insurance	35,000	31,500	3,500	11.1%
	Staff training	54,723	53,535	1,188	0.0%
	Subscriptions to professional bodies Specific Departmental Costs	91,723	<u>12</u> 86,799	4,936	5.7%
	opeonie Departmental Ousis	91,720	00,799	4,930	5.1 %
	DEPARTMENTAL TOTAL	7,150,315	5,979,165	1,171,150	19.6%

COST CENTRE	HUMAN RESOURCES				
CODE	HUM				
BUDGET MANAGER	Teresa Haskins				
		Budget 2010-11	Reforecast 2009-10	Variance	Variance
		3	£	£	
	Basic pay	145,535	127,193	18,342	14.4%
	Overtime	501	82	419	513.1%
	National insurance cost	17,611	14,383	3,227	22.4%
	Pension cost	7,192	4,825	2,367	49.1%
	Staff recruitment	192,000	167,994	2,307	49.1% 14.3%
		3,500	907	24,008	286.0%
	Temporary Staff			-	
	Payroll Contingency Payroll	15,000 381,338	18,000 333,383	(3,000) 47,956	<u>(16.7%)</u> 14.4%
	Payroll	301,330	333,303	47,900	14.470
	Fares	1,500	502	998	199.0%
	Subsistence	600	484	116	23.9%
	Travel & Subsistence	2,100	986	1,114	113.0%
		2,100	500	1,114	115.078
	Printing and stationery	800	505	295	58.5%
	Courier charges	150	51	99	194.1%
	Room Hire	0	340	(340)	(100.0%)
	Mobile telephone	495	426	69	16.2%
	Office Services	1,445	1,322	123	9.3%
		.,e	.,•==	.20	0.070
	Systems support	0	0	0	0.0%
	Internet/3G	300	395	(95)	(24.0%)
	Computer Services	300	395	(95)	(24.0%)
	Other Professional Fees	39,200	23,692	15,508	65.5%
	Legal Advice		2,573		
	Legal Expenses	25,000	16,067	8,933	55.6%
	Employee Assistance Programme	9,000	6,964	2,036	29.2%
	Reward Data	10,000	9,817	183	1.9%
	Professional Fees	83,200	59,112	26,660	45.1%
	Subscriptions to professional bodies	2,750	1,924	826	43.0%
	Training	,	,		43.0% (32.7%)
	5	5,000	7,433	(2,433)	· · · · · ·
	Organisational Training Specific Departmental Costs	40,000 47,750	28,201 37,557	<u>11,799</u> 10,193	<u>41.8%</u> 27.1%
	Specific Departmental Costs	41,100	31,331	10,193	21.1%
	DEPARTMENTAL TOTAL	516,133	432,755	83,378	19.3%
		510,100	.02,100	00,070	10.070

CODE BUDGET MANAGER ITD Guy Gaskins BuDGet MANAGER Guy Gaskins 2010-11 2009-10 Variance Variance E E E E E % Basic pay Overtime pay 222,179 218,816 3,363 1,5% Overtime pay 222,275 4,724 (1,472) (3,12%) National insurance cost 27,288 24,352 2,936 12,1% Pension cost 20,151 20,008 14.2 0.7% Temporary Staff 49,200 47,144 2056 4.4% Payroll 322,069 315,045 7,024 2.2% Fares 1,000 1,888 888 47,0% Subsistence 4,000 4,370 370 8.5% Printing & stationery 300 282 (18 (6.4%) Mobile phone 2,160 1,044 10.043 (10.2%) General Hardware support and maintenance 0 10,043 (10.043) (10.043)	COST CENTRE	INFORMATION TECHNOLOGY				
Budget Budget Reforecast 2010-11 Variance Variance E E E E E E S Basic pay Overtime pay 3,252 4,724 (1,472) (31,25%) National insurance cost 27,288 24,352 2,936 (21,27%) Temporary Staff 49,200 47,144 2,066 4.4% Payroll 322,069 315,045 7,024 2,2% Fares 1,000 1,888 888 47,0% Subsistence 3,000 2,848 (518) (20,0%) Printing & stationery 300 282 (18) (6,4%) Mobile phone 2,160 1,4350 16,153 (18,03) (11,2%) General Hardware support and maintenance 87,300 134,346 15,654 11,7% Managed Web & Internet services 7,500 24,307 11,344 (11,18) (63,4%) Commerables 7,500 5,581 1,919 3,44% 5,654 1,7%	CODE	ITD				
$\begin{tabular}{ c c c c c c c c c c c c c c c c c c c$	BUDGET MANAGER	Guy Gaskins				
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E E E E % Basic pay Overtime pay National insurance cost 222,179 218,816 3,363 1.5% Overtime pay 3,252 4,724 (1,472) (31,2%) National insurance cost 27,288 24,352 2,936 12.1% Pension cost 20,151 20,008 142 0.7% Temporary Staff 49,200 47,144 2.056 4.4% Payroll 322.069 315,045 7.024 2.2% Fares 1,000 1,888 888 47.0% Subsistence 3,000 2.482 (518) (20.9%) Travel & Subsistence 3,000 2.482 (118) (6.4%) Mobile phone 2,160 1,060 (1,100) (10.38%) Colorent Purchase 0 10,061 (1,001) (10.038%) General Hardware support and maintenance 87,300 56,344 30.916 54.4% Netregulate software support and maintenance 15,000 134,346 15,654			0		Varianaa	Varianaa
Basic pay Overtime pay 222,179 218,016 3,363 1.5% Overtime pay 3,252 4,724 (1,472) (31,2%) National insurance cost 27,288 24,352 2,936 12,1% Pension cost 20,151 20,006 142 0.7% Temporary Staff 49,200 47,144 2,056 4.4% Payroll 322,069 316,045 7,024 2.2% Fares 1,000 1,886 888 47,0% Subsistence 4,000 4,370 370 8.5% Printing & stationery 300 282 (18) (6.4%) Mobile phone 2,160 1,060 (1,100) (10,38%) Internet/3G 2,349 3,336 (987) (29.6%) Hardware < 1100 14,350 16,153 (18,03) (11,2%) General Hardware support and maintenance 87,300 56,384 30,916 54.8% Nataged Web & Internet services 7,500 5,581 1,919 34		L				
Overtime pay National insurance cost 3,252 4,724 (1,472) (31,2%) (31,2%) National insurance cost 27,288 24,352 2,336 12,1% Pension cost 20,0151 20,006 142 0.7% Temporary Staff 49,200 47,144 2,056 4.4% Payroll 322,069 315,045 7,024 2.2% Fares 1,000 1,888 888 47,0% Subsistence 4,000 4,370 370 8.5% Printing & stationery 300 282 (18) (6.4%) Mobile phone 2,160 1,060 (1,100) (103,8%) Laternet/3G 2,349 3,336 (987) (29,6%) Hardware < 1000 14,350 16,153 (1803) (11,2%) General Hardware support and maintenance 87,300 56,384 30,916 54,8% Netregulate software support and maintenance 7,500 56,344 30,916 54,8% Netregulate software support 12,000 <t< th=""><th></th><th></th><th>2</th><th>£</th><th>£</th><th>70</th></t<>			2	£	£	70
Overtime pay National insurance cost 3,252 4,724 (1,472) (31,2%) (31,2%) National insurance cost 27,288 24,352 2,336 12,1% Pension cost 20,0151 20,006 142 0.7% Temporary Staff 49,200 47,144 2,056 4.4% Payroll 322,069 315,045 7,024 2.2% Fares 1,000 1,888 888 47,0% Subsistence 4,000 4,370 370 8.5% Printing & stationery 300 282 (18) (6.4%) Mobile phone 2,160 1,060 (1,100) (103,8%) Laternet/3G 2,349 3,336 (987) (29,6%) Hardware < 1000 14,350 16,153 (1803) (11,2%) General Hardware support and maintenance 87,300 56,384 30,916 54,8% Netregulate software support and maintenance 7,500 56,344 30,916 54,8% Netregulate software support 12,000 <t< th=""><th></th><th>Basic pay</th><th>222 179</th><th>218,816</th><th>3 363</th><th>1.5%</th></t<>		Basic pay	222 179	218,816	3 363	1.5%
National insurance cost 27,288 24,352 2,936 12,1% Pension cost 20,151 20,008 142 0.7% Temporary Staff 49,200 47,144 2,056 4.4% Payroll 322,069 315,045 7,024 2.2% Fares 1,000 1,888 888 47.0% Subsistence 3,000 2,482 (518) (20,9%) Travel & Subsistence 4,000 4,370 370 8.5% Printing & stationery 300 282 (18) (6.4%) Mobile phone 2,160 1,060 (1,100) (10.38%) Internet/3G 2,349 3,336 (987) (29.6%) Hardware support and maintenance 23,500 19,441 4,009 20.6% General Hardware support and maintenance 87,300 56,384 30.916 54.8% Managed Web & Internet services 7,500 5,581 1.919 34.4% Specialist external support 12,000 14.475 (24			,	· ·	,	
Pension cost Temporary Staff 20,151 20,008 142 0.7% 0.49,200 Payroll 322,099 315,045 7,024 2.2% Fares 1,000 1,888 888 47.0% Subsistence 3,000 2,482 (518) (20.9%) Travel & Subsistence 4,000 4,370 370 8.5% Printing & stationery 300 282 (18) (6.4%) Mobile phone 2,160 1,060 (1,100) (103.8%) 2,460 1,342 (1,118) (83.3%) Hardware < £1000 14,350 16,153 (18,03) (11.2%) General Hardware support and maintenance 23,500 19,491 4,009 20.6% Software Purchase 0 10,043 (10.043) (100.0%) (11.2%) General software support and maintenance 27,500 55,581 1,919 34.4% Netregulate software support and maintenance 7,500 5,581 1,919 34.4% Optistie data archive 1,520		1 5	,	· ·	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	· · · · · ·
Temporary Staff 49,200 47,144 2,056 4,4% Payroll 322,069 315,045 7,024 2,2% Fares 1,000 1,888 888 47,0% Subsistence 3,000 2,482 (518) (20,9%) Travel & Subsistence 4,000 4,370 370 8.5% Printing & stationery 300 282 (18) (6.4%) Mobile phone 2,160 1,060 (1,100) (103,8%) Internet/3G 2,349 3,336 (987) (29,6%) Hardware < £1000						
Payroll 322.069 315,045 7,024 2.2% Fares 1,000 1,888 888 47.0% Subsistence 3.000 2,482 (518) (20.9%) Travel & Subsistence 4.000 4,370 370 8.5% Printing & stationery 300 282 (18) (6.4%) Mobile phone 2,160 1,060 (1.100) (103.8%) Liternet/3G 2,349 3,336 (987) (29.6%) Hardware < £1000 14,350 16,153 (1.803) (11.2%) General Ardware support and maintenance 23,500 19,491 4,009 20.6% Netregulate software support and maintenance 87,300 56,384 30,916 54.8% General software support 12,000 134,346 15,654 11.7% Maaged Web & Internet services 295,000 243,476 51,524 21.2% Offsite data archive 1,520 1,760 (240) (13.6%) Greial software support 12,000		Temporary Staff			2.056	
Fares 1,000 1,888 888 47.0% Subsistence 3,000 2,482 (518) (20.9%) Travel & Subsistence 4,000 4,370 370 8.5% Printing & stationery 300 282 (18) (6.4%) Mobile phone 2,160 1,060 (1.100) (103.8%) 2,460 1,342 (1.118) (83.3%) Internet/3G 2,349 3,336 (987) (29.6%) Hardware < £1000			1		,	
Subsistence 3,000 2,482 (518) (20.9%) Travel & Subsistence 4,000 4,370 370 8.5% Printing & stationery 300 282 (18) (6.4%) Mobile phone 2,160 1,060 (1,100) (103.8%) 2,460 1,342 (1,118) (83.3%) Internet/3G 2,349 3,336 (987) (29.6%) Hardware < £1000 14,350 16,153 (1,803) (11.2%) General Hardware support and maintenance 23,500 19,491 4,009 20.6% Software Purchase 0 10,043 (10.043) (100.0%) General software support and maintenance 87,300 56,384 30,916 54.8% Nanaged Web & Internet services 295,000 243,476 51,524 21.2% IT Consummerables 7,500 5,581 1.919 34.4% Specialist external support 12,000 14,475 (2,475) (17,1%) Offsite data archive 1,520 1,760 <th></th> <th>· -</th> <th>,</th> <th>,</th> <th>,</th> <th></th>		· -	,	,	,	
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Printing & stationery Mobile phone 300 282 (18) (6.4%) 1,060 1,100 (103.8%) 2,160 1,060 (1,100) (103.8%) 2,460 1,342 (1,118) (83.3%) 2,349 3,336 (987) (29.6%) Hardware < £1000		Subsistence	3,000	2,482	(518)	(20.9%)
Mobile phone 2,160 1,060 (1,100) (103.8%) Internet/3G 2,460 1,342 (1,118) (83.3%) Internet/3G 2,349 3,336 (987) (29.6%) Hardware < £1000		Travel & Subsistence	4,000	4,370	370	8.5%
Mobile phone 2,160 1,060 (1,100) (103.8%) Internet/3G 2,460 1,342 (1,118) (83.3%) Internet/3G 2,349 3,336 (987) (29.6%) Hardware < £1000		-				
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Internet/3G 2.349 3.336 (987) (29.6%) Hardware < £1000		Mobile phone	2,160	1,060	(1,100)	(103.8%)
Hardware < £100014,35016,153(1,803)(11.2%)General Hardware support and maintenance23,50019,4914,00920.6%Software Purchase010,043(10,043)(100.0%)General software support and maintenance87,30056,38430,91654.8%Netregulate software support and maintenance150,000134,34615,65411.7%Managed Web & Internet services295,000243,47651,52421.2%IT Consummerables7,5005,5811,91934.4%Specialist external support12,00014,475(2,475)(17.1%)Offsite data archive1,5201,760(240)(13.6%)IT Hardware Disposals1,5005,307(3.807)0.0%Telephone50,000-50,0000.0%Computer Services645,019510,350134,66926.4%Legal Advice53,15056,810(3,660)(6.4%)Project Costs53,15056,810(3,660)(6.4%)Project costs53,15056,810(3,660)(6.4%)Training9,4004,0265,374133.5%Subscriptions to Professional Bodies60095505531.6%Specific Departmental Costs0.0004,1215,879142.7%			2,460	1,342	(1,118)	(83.3%)
Hardware < £1000						
General Hardware support and maintenance 23,500 19,491 4,009 20.6% Software Purchase 0 10,043 (10,043) (100.0%) General software support and maintenance 87,300 56,384 30,916 54.8% Netregulate software support and maintenance 150,000 134,346 15,654 11.7% Managed Web & Internet services 295,000 243,476 51,524 21.2% IT Consummerables 7,500 5,581 1,919 34.4% Specialist external support 12,000 14,475 (2,475) (17.1%) Offsite data archive 1,520 1,760 (240) (13.6%) IT Hardware Disposals 1,500 5,307 (3,807) 0.0% Telephone 50,000 - 50,000 0.0% Computer Services 645,019 510,350 134,669 26.4% Legal Advice 5,000 5,217 (217) (4.2%) Project Costs 53,150 56,810 (3,660) (6.4%) Pr			,		· · · ·	(29.6%)
Software Purchase 0 10,043 (10,043) (100.0%) General software support and maintenance 87,300 56,384 30,916 54.8% Netregulate software support and maintenane 150,000 134,346 15,654 11.7% Managed Web & Internet services 295,000 243,476 51,524 21.2% IT Consummerables 7,500 5,581 1,919 34.4% Specialist external support 12,000 14,475 (2,475) (17.1%) Offsite data archive 1,520 1,760 (240) (13.6%) IT Hardware Disposals 1,500 5,307 (3,807) 0.0% Telephone 50,000 - 50,000 0.0% Computer Services 645,019 510,350 134,669 26.4% Legal Advice 5,000 5,217 (217) (4.2%) Project Costs 53,150 56,810 (3,660) (6.4%) Project costs 53,150 56,810 (3,660) (6.4%) Training 9						
General software support and maintenance 87,300 56,384 30,916 54.8% Netregulate software support and maintenan 150,000 134,346 15,654 11.7% Managed Web & Internet services 295,000 243,476 51,524 21.2% IT Consummerables 7,500 5,581 1,919 34.4% Specialist external support 12,000 14,475 (2,475) (17.1%) Offsite data archive 1,520 1,760 (240) (13.6%) IT Hardware Disposals 1,500 5,307 (3,807) 0.0% Computer Services 645,019 510,350 134,669 26.4% Legal Advice 5,000 5,217 (217) (4.2%) Professional Fees 53,150 56,810 (3,660) (6.4%) Project Costs 53,150 56,810 (3,660) (6.4%) Project costs 53,150 56,810 (3,660) (6.4%) Project costs 53,150 56,810 (3,660) (6.4%) Subscriptions			,	· ·	,	
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Managed Web & Internet services 295,000 243,476 51,524 21.2% IT Consummerables 7,500 5,581 1,919 34.4% Specialist external support 12,000 14,475 (2,475) (17.1%) Offsite data archive 1,520 1,760 (240) (13.6%) IT Hardware Disposals 1,500 5,307 (3,807) 0.0% Telephone 50,000 - 50,000 0.0% Computer Services 645,019 510,350 134,669 26.4% Legal Advice 5,000 5,217 (217) (4.2%) Project Costs 53,150 56,810 (3,660) (6.4%) Project Costs 53,150 56,810 (3,660) (6.4%) Training 9,400 4,026 5,374 133.5% Subscriptions to Professional Bodies 600 95 505 531.6% Specific Departmental Costs 10,000 4,121 5,879 142.7%			87,300			
IT Consummerables 7,500 5,581 1,919 34.4% Specialist external support 12,000 14,475 (2,475) (17.1%) Offsite data archive 1,520 1,760 (240) (13.6%) IT Hardware Disposals 1,500 5,307 (3,807) 0.0% Telephone 50,000 - 50,000 0.0% Computer Services 645,019 510,350 134,669 26.4% Legal Advice 5,000 5,217 (217) (4.2%) Project Costs 53,150 56,810 (3,660) (6.4%) Project costs 53,150 56,810 (3,660) (6.4%) Training 9,400 4,026 5,374 133.5% Subscriptions to Professional Bodies 600 95 505 531.6% Specific Departmental Costs 10,000 4,121 5,879 142.7%						
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Offsite data archive 1,520 1,760 (240) (13.6%) IT Hardware Disposals 1,500 5,307 (3.807) 0.0% Telephone 50,000 - 50,000 0.0% Computer Services 645,019 510,350 134,669 26.4% Legal Advice 5,000 5,217 (217) (4.2%) Professional Fees 53,150 56,810 (3,660) (6.4%) Project Costs 53,150 56,810 (3,660) (6.4%) Training 9,400 4,026 5,374 133.5% Subscriptions to Professional Bodies 600 95 505 531.6% 10,000 4,121 5,879 142.7%						
IT Hardware Disposals 1,500 5,307 (3,807) 0.0% Telephone 50,000 - 50,000 0.0% Computer Services 645,019 510,350 134,669 26.4% Legal Advice 5,000 5,217 (217) (4.2%) Professional Fees 53,150 56,810 (3,660) (6.4%) Project Costs 53,150 56,810 (3,660) (6.4%) Training 9,400 4,026 5,374 133.5% Subscriptions to Professional Bodies 600 95 505 531.6% 10,000 4,121 5,879 142.7%			12,000	14,475	(2,475)	(17.1%)
Telephone 50,000 - 50,000 0.0% Computer Services 645,019 510,350 134,669 26.4% Legal Advice 5,000 5,217 (217) (4.2%) Professional Fees 53,150 56,810 (3,660) (6.4%) Project Costs 53,150 56,810 (3,660) (6.4%) Training 9,400 4,026 5,374 133.5% Subscriptions to Professional Bodies 600 95 505 531.6% 10,000 4,121 5,879 142.7%				1,760	(240)	
Computer Services 645,019 510,350 134,669 26.4% Legal Advice 5,000 5,217 (217) (4.2%) Professional Fees 5,000 5,217 (217) (4.2%) Project Costs 53,150 56,810 (3,660) (6.4%) Project costs 53,150 56,810 (3,660) (6.4%) Training 9,400 4,026 5,374 133.5% Subscriptions to Professional Bodies 600 95 505 531.6% 10,000 4,121 5,879 142.7%		•		5,307	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
Legal Advice 5,000 5,217 (217) (4.2%) Professional Fees 5,000 5,217 (217) (4.2%) Project Costs 53,150 56,810 (3,660) (6.4%) Project costs 53,150 56,810 (3,660) (6.4%) Training 9,400 4,026 5,374 133.5% Subscriptions to Professional Bodies 600 95 505 531.6% Specific Departmental Costs 10,000 4,121 5,879 142.7%			,	-	,	
Professional Fees 5,000 5,217 (217) (4.2%) Project Costs 53,150 56,810 (3,660) (6.4%) Project costs 53,150 56,810 (3,660) (6.4%) Training 9,400 4,026 5,374 133.5% Subscriptions to Professional Bodies 600 95 505 531.6% 10,000 4,121 5,879 142.7%		Computer Services	645,019	510,350	134,669	26.4%
Professional Fees 5,000 5,217 (217) (4.2%) Project Costs 53,150 56,810 (3,660) (6.4%) Project costs 53,150 56,810 (3,660) (6.4%) Training 9,400 4,026 5,374 133.5% Subscriptions to Professional Bodies 600 95 505 531.6% 10,000 4,121 5,879 142.7%		Legal Advice	5 000	5 217	(217)	(1.2%)
Project Costs 53,150 56,810 (3,660) (6.4%) Project costs 53,150 56,810 (3,660) (6.4%) Training 9,400 4,026 5,374 133.5% Subscriptions to Professional Bodies 600 95 505 531.6% Specific Departmental Costs 10,000 4,121 5,879 142.7%						(4.2%)
Project costs 53,150 56,810 (3,660) (6.4%) Training 9,400 4,026 5,374 133.5% Subscriptions to Professional Bodies 600 95 505 531.6% Specific Departmental Costs 10,000 4,121 5,879 142.7%			0,000	•,=	(=)	(/)
Training 9,400 4,026 5,374 133.5% Subscriptions to Professional Bodies 600 95 505 531.6% Specific Departmental Costs 10,000 4,121 5,879 142.7%		Project Costs	53,150	56,810	(3,660)	(6.4%)
Subscriptions to Professional Bodies60095505531.6%Specific Departmental Costs10,0004,1215,879142.7%		Project costs	53,150	56,810	(3,660)	(6.4%)
Subscriptions to Professional Bodies60095505531.6%Specific Departmental Costs10,0004,1215,879142.7%		-			·	· ·
Specific Departmental Costs 10,000 4,121 5,879 142.7%		Training	9,400	4,026	5,374	133.5%
		Subscriptions to Professional Bodies				
DEPARTMENTAL TOTAL 1,041,698 897,255 144,443 16.1%		Specific Departmental Costs	10,000	4,121	5,879	142.7%
DEPARTMENTAL TOTAL 1,041,698 897,255 144,443 16.1%						
		DEPARTMENTAL TOTAL	1,041,698	897,255	144,443	16.1%

COST CENTRE	OPERATIONS OFFICE
CODE	DEP
BUDGET MANAGER	Greg Ross-Sampson

	Budget	Reforecast	Variance	Variance
l	2010-11	2009-10	Variance	Variance
	£	£	3	%
Papia nov	319,628	270,803	48,825	18.0%
Basic pay National insurance cost	319,628	31.078	48,825 8.309	26.7%
Pension cost	39,387 32,370	30,901	1,470	4.8%
Perision cost Payroll	391,385	332.782	58,604	17.6%
Faylon	391,305	332,702	56,004	17.0%
Fares	5,400	7,772	(2,372)	(30.5%)
Subsistence	3,650	5,657	(2,007)	(35.5%)
Conferences	500	552	(52)	(9.4%)
Travel & Subsistence	9,550	13,981	(4,431)	(31.7%)
-		, , ,		<u>`</u>
Printing & Stationery	500	560	(60)	(10.7%)
Mobile phone	1,080	487	593	121.6%
Office services	1,580	1,047	533	50.9%
Internet & 3G	748	949	(201)	(21.2%)
Computer Services	748	949	(201)	(21.2%)
	10.000			
Legal Advice	10,000	15,794	(5,794)	(36.7%)
ISO 9001 Certification	5,240	2,116	3,124	147.6%
ISO 27001 Certification - Info security	18,206	0	18,206	100.0%
BS 25999 Certification - Business Co	-	0	0	100.0%
Professional Fees	33,446	17,910	15,536	86.7%
Small project costs	15,000	0	15,000	100.0%
Project Costs	15,000	0	15,000	100.0%
	10,000	Ŭ	10,000	100.070
Disaster contingency plan	17,000	16,957	43	0.3%
Archive storage	22,000	29,625	(7,625)	(25.7%)
Subscriptions to professional bodies	800	179	621	347.7%
Training	8,800	17,398	(8,598)	(49.4%)
Specific Departmental Costs	48,600	64,158	(15,558)	(24.2%)
DEPARTMENTAL TOTAL	500,309	430,827	69,482	16.1%

COST CENTRE	HR - PARTNERS
CODE	HUM
BUDGET MANAGER	Kathryn N

	Budget 2010-11	Reforecast 2009-10	Variance
	2010-11 £	2009-10 £	variance £
	£	£	L
Basic pay	86,628	68,723	17,906
Overtime		161	
National insurance cost	9,849	6,808	3,041
Pension cost	2,426	0	2,426
Temporary Staff	3,600	3,393	207
Payroll	102,502	79,084	23,579
Fares	500	211	289
Subsistence	250	149	101
Travel & Subsistence	750	360	390
Printing and stationery	3,000	1,767	1,233
Office Services	3,000	1,767	1,233
Onice Services	3,000	1,707	1,200
Partners Recruitment & Interviews	47,225	21,912	25,313
Partners Training	224,442	222,221	2,221
Partners	271,667	244,133	27,534
	5 000	040	4 754
Legal advice	5,000	249	4,751
Training	5,000	750	4,250
Subscriptions to professional bodies	0	0	0
Specific Departmental Costs	10,000	999	9,001
DEPARTMENTAL TOTAL	387,919	326,343	61,576
		020,010	01,010

Variance
26.1%
44.7%
100.0%
6.1%
29.8%
137.5%
67.8%
108.6%
69.8%
69.8%
115.5%
1.0%
11.3%
1908.0%
566.7%
0.0%
901.0%
18.9%

COST CENTRE	POLICY & STANDARDS			
CODE	POL			
BUDGET MANAGER	Michael Guthrie			
		Budget 2010-11	Reforecast 2009-10	Variance
		£	£	£
	Basic pay	150,899	133,767	17,132
	Overtime	3,000	948	2,052
	National insurance cost	18,126	13,807	4,319
	Pension cost	12,069	19,451	(7,382)
	Temporary staff	0	6,684	(6,684)
	Payroll	184,094	174,657	9,437
	Fares	13,000	10,295	2,705
	Subsistence	6,000	5,077	2,703 923
	Conferences	3,750	1,524	2,226
	Travel & Subsistence	22,750	16,896	5,854
		22,750	10,000	0,004
	Fees	5,270	1,220	4,050
	Travel & subsistence	3,400	2,418	982
	Council & Committee	8,670	3,638	5,032
		,	,	,
	Printing & Stationary	34,750	32,303	2,447
	Mobile phone	1,534	363	1,171
	Room Hire	1,000	707	293
	Office Services	37,284	33,373	3,911
	Internet & 3G	0	347	(347)
	Computer Services	0	347	(347)
	Other density of Dusfision and Dist		0.000	4 000
	Standards of Proficiency (Prod, Dist)	13,200	9,200	4,000
	General Events (Internal & External) Research	18,400 10,000	3,168 5,750	15,232 4,250
	Communications	41,600	18,118	23,482
	Communications	41,000	10,110	23,402
	Legal Advice	7,000	2,794	4,206
	Professional Fees	7,000	2,794	4,206
		.,	_,	.,200
	Training	10,600	9,617	983
	Subscriptions to professional bodies	2,700	2,700	0
	Specific Departmental Costs	13,300	12,317	983
	-			
	DEPARTMENTAL TOTAL	314,698	262,140	52,558
		0	0	

Variance		
12.8% 0.0% 31.3% (38.0%) (100.0%) 5.4%		
26.3% 18.2% 146.0% 34.6%		
332.0% 40.6% 138.3%		
7.6% 322.5% 0.0% 11.7%		
(100.0%) (100.0%)		
43.5% 480.8% 73.9% 129.6%		
150.6% 150.6%		
10.2% 0.0% 8.0%		
20.0%		

COST CENTRE	REGISTRATION				
CODE	REG				
BUDGET MANAGER	Richard Houghton				
	г	Desident	Defense of	1 1	
		Budget 2010-11	Reforecast 2009-10	Variance	Variance
	L	£	2009-10 £	variance £	wariance %
		~	-	~	/0
	Basic pay	871,867	758,736	113,131	14.9%
	Overtime pay	24,000	36,353	(12,353)	(34.0%)
	National insurance cost	94,680	84,871	9,809	11.6%
	Pension cost	53,528	48,650	4,879	10.0%
	Temporary Staff	10,000	71,984	(61,984)	(86.1%)
	Payroll	1,054,076	1,000,595	53,481	5.3%
	Fares	2,500	2,487	13	0.5%
	Subsistence	2,004	3,027	(1,023)	(33.8%)
	Conferences	2,000	760	1,240	163.3%
	Staff Travel & Subsistence	6,504	6,274	230	3.7%
	Defative and station and	107.001	070.000	(100.007)	(40.00())
	Printing and stationery	187,991	370,288	(182,297)	(49.2%)
	Mobile Phone	360	342	18	5.3%
	Room Hire Office Services	0	370,630	0 (182,279)	0.0%
	Office Services	166,351	370,030	(182,279)	(49.2%)
	Internet/3G	750	429	321	74.8%
	Computer Services	750	429	321	74.8%
				021	
	International Assessments	178,704	201,706	(23,002)	(11.4%)
	Grandparenting assessments	21,600	11,856	9,744	82.2%
	CPD Assessors	98,805	124,651	(25,847)	(20.7%)
	Test of Competence (All Professions)	9,480	6,765	2,715	40.1%
	Appitude Tests	1,264	0	1,264	0.0%
	Partners	309,853	344,979	(35,126)	(10.2%)
	Other professional fee		244		
	Legal Advice	4,000	3,972		0.0%
	Professional Fees	4,000	4,217	0	0.0%
		44.500	00 0 d d	(0.1.1.1)	(00.000)
	Small project costs	14,500	38,941	(24,441)	(62.8%)
	Project Costs	14,500	38,941	(24,441)	(62.8%)
	Subscriptions to professional badies	4 450	4,550	(100)	(2 20/)
	Subscriptions to professional bodies Training	4,450 24,760	4,550 30,169	(100) (5,409)	(2.2%) (17.9%)
	Specific Departmental Costs	24,760	30,109	(5,409)	(17.9%)
		23,210	34,719	(5,509)	(10.9%)
	DEPARTMENTAL TOTAL	1,607,243	1,800,783	(193,539)	(10.7%)
		1,007,240	1,000,703	(190,009)	(10.7%)

COST CENTRE	SECRETARIAT			
CODE	SEC			
BUDGET MANAGER	Louise Hart			
		Budget	Reforecast	
		2010-11	2009-10	Variance
		£	£	£
	Basic pay	146,724	144,271	2,453
	National insurance cost	17,550	15,649	1,900
	Pension cost	12,350	11,093	1,257
	Temporary Staff	0	1,000	(1,000)
	Payroll	176,623	172,013	4,610
	Fares	2,800	2,685	1,275
	Subsistence	3,200	1,525	1,675
	Conferences	2,000	2,177	(177)
	Staff Travel & Subsistence	8,000	6,387	1,613
	Drinting and stationany	20.650	44 904	(14.044)
	Printing and stationery Room Hire	30,650	44,894 0	(14,244)
		4,600 350	-	4,600
	Mobile telephone Office Services	350	<u>138</u> 45,032	<u>212</u> (9,432)
	Office Services	35,600	45,052	(9,432)
	Other professional fees	15	15	0
	Legal advice	20,000	36,316	(16,316)
	Professional Fees	20,015	36,331	(16,316)
	Small Project costs	0	0	0
		0	0	0
	Project costs	0	U	0
	Training	12,500	7,056	5,444
	Specific Departmental Costs	12,500	7,056	5,444
	DEPARTMENTAL TOTAL	252,738	266,818	(14,080)
		252,130	200,010	(14,000)

Variance %
1.7% 12.1% 11.3% <u>0.0%</u> 2.7%
47.5% 109.8% (8.1%) 25.2%
(31.7%) 0.0% 153.8% (20.9%)
0.0% (44.9%) (44.9%)
0.0%
77.2% 77.2%
(5.3%)

ANNUAL BUDGET FOR THE YEAR ENDED 31 MARCH 2011

Introduction

The budget for year ended 31 March 2011 has been produced in accordance with the budget process and budget timetable. The budget has been prepared using the bottom up approach with each budget holder submitting their budget to the Finance department for consolidation.

Detailed Summary

The budget is showing an operating surplus of £88,296 at the end of the financial year to 31 March 2011, compared to a reforecast operating deficit of £196,666 at the end of the current financial year.

The budget is showing total income of \pounds 16,831,459 and operating expenses of \pounds 16,195,914, giving us a budgeted surplus of \pounds 88,296.

Income

The budget shows total income of £16,834,459 compared to a reforecast £14,923,120, an increase of 12.81%

Summary of registrant numbers

	Budget 2009/10	Reforecast 2008/09
UK applications	9,484	9,714
International Applications	1,260	1,430
Readmission	2,733	3,340
Grandparenting	150	150
Number of registrants as	218,617	209,029
at 31.03		

The budget shows a decrease of 229 UK applications being received compared to the reforecast, a decrease of £12K. The budget shows a decrease of 170 (71K) International applications being received, this includes 62 applications received from the Practioner psychologists and 10 from the Hearing aid dispensers.

At the end of the financial year to 31 March 2011 the register will have increased by 218,622 registrants, an increase of 4.5%. This includes 15,871 of Practitioner Psychologists and 1,560 of Hearing Aid Dispensers, which will be transferred when the register opens for them 1 April 2010. The budget also shows 150 grand parenting applications being received for the Practioner Psychologists during the year.

Expenditure

The budget shows expenditure of £16,195,914 for financial year ended 31 March 2010 compared to a reforecast expenditure of £14,750,313 an increase of 9.8%.

Fitness to Practise Department

The budget shows expenditure of \pounds 7,150K, an increase of 19.59% from 2009/10. During the year, the FTP department will manage 1,141 allegations, resulting in 945 days of hearings. By the end of the financial year 43 members of staff will be employed by the department an increase of 12 from 2009/10. The legal expenses will increase from \pounds 2,188,377 in 2009/10 to \pounds 2,805,125 in 2010/11 an increase of 28.2%.

Registration Department

The budget shows expenditure of £1,607K a decrease of 10.75% from the 2009/10 reforecast. During the year, 5 professions will commence their new 2 year renewal cycle and 150 grand parenting applications forms will be processed for the Practitioner Psychologists. The budget shows no increase in the number of staff with the total number of staff employed being 37. There will be 1,918 CPD assessments done during the year.

Communications Department

The budget shows expenditure of £1,125K, an increase of 2.7% from the 2009/10 reforecast. During the year, one additional member of staff will be employed increasing the total to ten. There will be £191K spent on campaigns continuing the distribution of public information and GP and referrals campaign. There will be 8 listening events held during the year and attendance at all party political conferences.

IT Department

The budget shows expenditure of £1,042K, an increase of 16.1%. During the year, additional costs of approximately £58K will be incurred to support the online renewals. The total number of staff employed in the IT department will be 5. The small projects consist of Education system development, Telephony system development, Upgrade to DocXP software, Web developments and Windows 7 preparation

Facilities Management Department

The budget shows expenditure of £873K, an increase of 4.5%. During the year the department will employ 6 members of staff. The building refurbishment work includes redecoration of the toilets, rooms 17, 19 and old council chamber and main traffic ways in Park House, furniture for room hired at EVA and damp works adjacent to the council chamber. The room hire costs of £84K include storage at Shuggard Storage and room hire at the Evangelical Alliance. The Postage costs relate to the franking machine and Printing and Stationery costs refer to general stationery and printed material such as headed paper. All other Postage, printing and Stationery costs are budgeted by separate departments.

Education Department

The budget shows expenditure of £733K, an increase of 11.5%. During the year the department will undertake 53 visits and 6 annual monitoring assessment days. The department will be made of 13 employees with a provision made for maternity and sick leave.

Finance department

The budget shows expenditure of £648K, an increase of 7.8%. During the year the department will employ 8 members of staff. The small project costs relate to enhancements to Sage 200. The general insurance costs have been transferred from the Facilities department.

Council, Committee and PLG's

The budget shows expenditure of £399K, an increase of 6.6%. The increase is mainly due to the increase in attendance, due to the new council. There have been no changes to the number of meetings held each year, with 7 council meetings being held.

Operations Department

The budget shows expenditure of £500K, an increase of 16.1%. During the year the department will employ 6 members of staff including the project department. The ISO 9001 cost of £5K includes 2 BSI audits during the year. There are costs of £18K to work towards the ISO 27001 Standard, Information Security. The Disaster recovery cost of £17K includes the costs of 10 desks offsite at Uxbridge. The small projects include development work to Lotus notes for ISO9001 and the customer services tracking system.

Policy and Standards Department

The budget shows expenditure of £315K, an increase of 20%. During the year the department will employ 5 members of staff including 1 Policy manager working on the Revalidation project. Included in the Printing and Stationery costs is the costs for printing consultation documents and plain English editing.

Human Resources Department

The budget shows expenditure of $\pounds 516$ K, an increase of 19.3%. The department will employ three members of staff during the year. The staff recruitment cost of $\pounds 192$ K is based 11 new posts during the year and staff turnover. The organisational training of $\pounds 40$ k includes individual training identified during the performance review process and computer training.

Human Resources Partners Department

The budget shows expenditure of £388K and increase of 18.9%. The department will employ three staff members during the year. The recruitment costs of £47K include the costs of recruiting visitors, panel members and Registration assessors. The training costs of £224K include the costs of assessor training, visitor training; panel chairs training, panel training and legal assessor training.

Secretariat Department

The budget shows expenditure of $\pounds 253$ K, a decrease of 5.28%. The department will employ three members of staff during the year. The printing and stationery costs of $\pounds 31$ K relate to the printing of council and committee papers, decrease of $\pounds 14$ K compared to 2009/10 due to council members receiving their papers electronically.

Chief Executive

The budget shows expenditure of £312K, a decrease of 15.8%. The department will employ two members of staff during the year. The travel and subsistence costs includes to travelling done to various working groups and attendance at conferences.

Depreciation

The budget shows expenditure of £547K, an increase of 49.3%. The depreciation includes Property Depreciation, Office equipment depreciation, Computer Equipment and Computer Software Depreciation.

Major Projects

The budget shows operating expenditure of £386K. There are 11 major projects being undertaken in this financial year. These being Hearing Aid Dispensers, Education System review, Partner Systems Review, FTP Case Management System, Independent Safeguarding Authority Applicants, Independent Safeguarding Authority Registrants, Sharing of Data with Electronic Staff Data, Credit/Debit card Outsourcing, Registrant Publication Preferences, Fee Rise 2011 and NetRegulate Change