health professions council

Finance Department Report

General

Since the last Committee Meeting, the Finance department has produced the management accounts up to January 2010.

Supplier payments

At the end of January, 95% by value of the £186K Creditor payments (January Aged Creditor Listing) were in the 30 days or less category.

Fee adjustments and income receipts handling

At the end of January, there was no backlog in Registrant direct debit cancellations and amendments against a 2 day backlog target. We had no processing backlog on rejected payments/refunds against a two day backlog target and no backlog on mid-cycle lapsing of Registrants. The banking of Registrant cheques is up to date and there was no backlog on credit card reconciliations against a two day backlog target.

Income Collection cycle

Direct debit collections of Registrants' fees (cover approximately 80% of registrants) are processed by the Finance Dept, with collections made two months in advance. RA, PA and OR collections occurred in January. PO, CS and SL collections are scheduled for February. Most of the income comprises of Renewal fees collected.

Funds under Management

At the end of January 2010, the Business Reserve account balance was £0.7M, earning an interest rate of 0.055% per annum. £2.5M was invested in the Nat West Special Interestbearing Account (SIBA) on a rolling monthly basis, earning 0.48% per annum. The following were invested for 3 months (maturing early March 2010) at fixed rates: £0.5M invested in Barclays money market account earning 0.52% and £1.5M in Lloyds TSB money market account earning 1.1%.

The investment portfolio (excluding £124k portfolio cash) at the end of January was valued at £1.80M. The investment portfolio value including cash & money market instruments was £1.93M. This compares £1.51m at the start of the financial year.

Pensions

In January, there were 61 active members in the Friends Provident Scheme and no active members in the Capita Flexiplan Scheme, excluding the 6 "notional" members.



Employee training and staffing levels

There are seven full-time permanent employees in the dept with one additional permanent post to be filled. Temporary staff are periodically hired to cover for staff on annual or sick leave and to help achieve Finance dept service level targets.

Sage system support and development

In the draft budget for 2010/11 there are a few Sage accounting system enhancements which have been identified to be implemented in 2010/11 financial year.

Significant Financial Projects/Issues (next few months)

- Annual budget (including projects) has been prepared in revised draft form.
- 5 Year plan is currently undergoing a re-draft and will be submitted for review after the budget for 2010/11 has been approved.
- 2011 Fees project is in review and is dependent on registrant volume assumptions.
- NAO visited HPC in February and completed a substantive review of the financial accounts from April to December 2009. This excluded the revenue allocation model which will take place in March 2010. This will enable a faster audit close after year end.
- HPC is currently in the process of transferring 22/26 Stannary Street property from the subsidiary company in preparation of winding-up of 22/26 Stannary Street Limited.



Consolidated Accounts to 31 January 2010 Income and Expenditure Acccount - By Activity

| | | Year to Date | | | | | | |
|--------------------------------|------------|--------------|-----------|----------|------|--|--|--|
| | Actual | Budget | Variar | nce | | | | |
| | £ | £ | £ | % | Note | | | |
| Income by Activity | | | | | | | | |
| Registration fees | 752,655 | 431,410 | 321,245 | 74.46 | Α | | | |
| Readmission fees | 112,295 | 375,433 | (263,138) | (70.09) | В | | | |
| Renewal fees | 10,285,237 | 10,691,570 | (406,332) | (3.80) | С | | | |
| International scrutiny fees | 549,122 | 774,081 | (224,959) | (29.06) | D | | | |
| Grandparenting fees | 38,845 | 110,089 | (71,244) | (64.71) | Е | | | |
| UK scrutiny fees | 510,129 | 427,560 | 82,569 | 19.31 | | | | |
| Registration Income | 12,248,283 | 12,810,142 | (561,859) | (4.39) | | | | |
| Cheque/credit card write offs | (1,672) | 0 | (1,672) | 0.00 | | | | |
| Total Income | 12,246,611 | 12,810,142 | (563,531) | (4.40) | | | | |
| Expedniture by Activity | | | | | | | | |
| Payroll | 4,299,299 | 4,434,832 | 135,533 | 3.06 | F | | | |
| Travel and subsistence | 178,190 | 180,373 | 2,183 | 1.21 | | | | |
| Council and committee expenses | 244,994 | 328,957 | 83,963 | 25.52 | G | | | |
| Property services | 288,512 | 361,625 | 73,113 | 20.22 | н | | | |
| Office services | 965,109 | 909,370 | (55,739) | (6.13) | | | | |
| Computer services | 712,821 | 895,317 | 182,496 | 20.38 | I | | | |
| Communications | 528,999 | 588,883 | 59,884 | 10.17 | J | | | |
| Partners | 1,808,990 | 1,874,994 | 66,004 | 3.52 | | | | |
| Professional fees | 2,771,799 | 2,687,196 | (84,603) | (3.15) | | | | |
| Projects | 86,000 | 133,283 | 47,283 | 35.48 | Κ | | | |
| Specific departmental costs | 448,987 | 426,155 | (22,832) | (5.36) | | | | |
| Operating expenditure | 12,333,699 | 12,820,985 | 487,286 | 3.80 | | | | |
| | | | · | | | | | |
| Operating Surplus/(Deficit) | (87,088) | (10,842) | (76,246) | (703.22) | | | | |
| Investment income | 120,951 | 136,410 | (15,459) | (11.33) | | | | |
| Unrealised gains/(losses) | 209,554 | 0 | 209,554 | 0.00 | | | | |
| Total surplus/(deficit) | 243,418 | 125,568 | 117,850 | 93.85 | | | | |

| Year end position | | | | | | | | | |
|-------------------|------------|-----------|---------|--|--|--|--|--|--|
| 9 mth F'cast | Budget | Vari | ance | | | | | | |
| £ | £ | £ | % | | | | | | |
| | | | | | | | | | |
| 677,581 | 504,257 | 173,324 | 34.37 | | | | | | |
| 329,383 | 458,569 | (129,186) | (28.17) | | | | | | |
| 12,775,974 | 13,004,002 | (228,029) | (1.75) | | | | | | |
| 601,440 | 936,600 | (335,160) | (35.78) | | | | | | |
| 50,400 | 141,540 | (91,140) | (64.39) | | | | | | |
| 488,342 | 514,842 | (26,500) | (5.15) | | | | | | |
| 14,923,120 | 15,559,811 | (636,691) | (4.09) | | | | | | |
| (3,000) | 0 | (3,000) | 0.00 | | | | | | |
| 14,920,120 | 15,559,811 | (639,691) | (4.11) | | | | | | |
| | | | | | | | | | |
| 5,140,531 | 5,322,934 | 182,403 | 3.43 | | | | | | |
| 201,110 | 218,531 | 17,421 | 7.97 | | | | | | |
| 320,856 | 416,036 | 95,180 | 22.88 | | | | | | |
| 070.007 | 440.004 | 44 707 | 10.00 | | | | | | |

| 278,333 | 186,525 | 91,807 | 49.22 |
|------------|------------|-----------|------------|
| 300,000 | 0 | 300,000 | 0.00 |
| 175,000 | 175,000 | 0 | 0.00 |
| (196,667) | 11,525 | (208,193) | (1,806.40) |
| 15,116,787 | 15,548,285 | 431,498 | 2.78 |
| | | | |
| 572,375 | 502,478 | (69,897) | (13.91) |
| 468,657 | 570,797 | 102,140 | 17.89 |
| 3,249,025 | 3,236,492 | (12,533) | (0.39) |
| 2,266,051 | 2,190,322 | (75,729) | (3.46) |
| 611,907 | 718,938 | 107,031 | 14.89 |
| 835,945 | 942,716 | 106,771 | 11.33 |
| 1,076,433 | 1,010,408 | (66,025) | (6.53) |
| 373,897 | 418,634 | 44,737 | 10.69 |
| 320,856 | 416,036 | 95,180 | 22.88 |
| 201,110 | 218,531 | 17,421 | 7.97 |
| 5,140,551 | 3,322,334 | 102,403 | 0.40 |



Notes to the Income and Expenditure Account - by Activity

| Note | Narrative | | | | | | | |
|------|---|--|--|--|--|--|--|--|
| Α | The favourable variance of £321K was due to an increase in graduates taking the discounted renewal fee. | | | | | | | |
| В | The unfavourable variance of £263K was due to a decrease in the number of registrants lapsing when their renewal was due. | | | | | | | |
| с | Renewal fee income was £406K below budget. This is due to a decrease in the number of International applications and an increase in the number of gradates taking a discounted renewal fee. | | | | | | | |
| D | The unfavourable variance of £225K was due to a decrease in international applications being received during the year. We budgeted for 2230 applications to be received. We have forecasted this figure now to be 1432. | | | | | | | |
| E | The unfavourable variance of £71K was due to a decrease in Grandparenting applications being received from the Practitioner Psychologists. We budgeted for 375 applications to be received, where as the forecasted figure is likely to be 120 applications. | | | | | | | |
| F | Payroll had a favourable variance of £136K. Basic Pay and National Insurance had a favourable variance of £92K and £32k respectively. These were caused by staff leaving and some budgeted positions not being filled. | | | | | | | |
| G | The favourable variance of £84K was due to only one FTP committee being held, instead of three and a decrease in the number of council members making up the council than was originally budgeted for. | | | | | | | |
| н | Property services was showing a favourable variance of £73K. This was due to a favourable variance of £26K for business rates due to an budget overestimation. This was also a delay in redecorating the mezzanine and 20 Stannary Street, which is a saving of £12K. | | | | | | | |
| I | Computer services was showing a favourable variance of £81K mainly due to the delay in the on-line renewals project and the delay in depreciating the On-line renewals asset. | | | | | | | |
| J | Communications was showing a favourable variance of £60K mainly due to a saving on the printing of Standards of Proficiency of £17K and Market research of £24K. Both items have been delayed until the next financial year. | | | | | | | |
| к | The favourable variance is due to non reversing differences in the Practitioner Psychologists and Fee rise projects, totalling £92K. The remaining difference was due to timing differences. | | | | | | | |



Consolidated Accounts to 31 January 2010 Income and Expenditure Account - By Function

| | Year to Date | | | | | | |
|---|--------------|------------|-----------|----------|-------|--|--|
| | Actual | Budget | Varia | nce | | | |
| | £ | £ | £ | % | Note | | |
| Income by Profession | | | | | | | |
| Arts Therapists | 160,058 | 149,590 | 10,468 | 7.00 | | | |
| Biomedical Scientists | 1,434,116 | 1,564,875 | (130,759) | (8.36) | 1 | | |
| Chiropodists | 765,723 | 776,928 | (11,205) | (1.44) | | | |
| Clinical Scientists | 277,992 | 259,813 | 18,180 | 7.00 | | | |
| Dietians | 422,856 | 421,836 | 1,020 | 0.24 | | | |
| Occupational Therapists | 1,949,011 | 1,972,147 | (23,136) | (1.17) | | | |
| Operating Department Practitioners | 585,560 | 541,806 | 43,755 | 8.08 | | | |
| Orthoptists | 82,372 | 85,415 | (3,043) | (3.56) | | | |
| Paramedics | 916,385 | 897,220 | 19,165 | 2.14 | | | |
| Physiotherapists | 2,785,124 | 2,832,786 | (47,662) | (1.68) | | | |
| Prosthetists & Orthotists | 61,346 | 58,525 | 2,822 | 4.82 | | | |
| Practitioner Psychologists | 368,365 | 582,105 | (213,740) | (36.72) | 2 | | |
| Radiographers | 1,645,594 | 1,877,849 | (232,255) | (12.37) | 3 | | |
| Speech and Language Therapists | 793,780 | 789,249 | 4,532 | 0.57 | | | |
| Registration Income | 12,248,283 | 12,810,142 | (561,859) | (4.39) | | | |
| Cheque/credit card write offs | (1,672) | 0 | (1,672) | 0.00 | | | |
| Total Income | 12,246,611 | 12,810,142 | (563,531) | (4.39) | | | |
| | | | | | | | |
| Expenditure by Activity | | | | | | | |
| Chair | 45,776 | 41,190 | (4,585) | (11.13) | | | |
| Chief Executive | 267,716 | 268,631 | 915 | 0.34 | | | |
| Council, Committee and PLG | 303,210 | 361,089 | 57,879 | 16.03 | | | |
| Communications | 963,441 | 853,673 | (109,767) | (12.86) | 4 | | |
| Depreciation | 281,809 | 377,342 | 95,533 | 25.32 | | | |
| Education | 540,522 | 612,187 | 71,665 | 11.71 | 5 | | |
| Facilities Management | 687,849 | 784,564 | 96,714 | 12.33 | 6 | | |
| Finance | 536,552 | 532,849 | (3,704) | (0.70) | | | |
| Fitness to Practise | 4,955,149 | 4,623,626 | (331,523) | (7.17) | 7 | | |
| Human Resources | 321,958 | 305,733 | (16,225) | (5.31) | | | |
| Human Recources Partners | 290,517 | 348,335 | 57,818 | 16.60 | 8 | | |
| IT Department | 670,840 | 776,300 | 105,461 | 13.59 | | | |
| Operations Office | 352,561 | 366,466 | 13,905 | 3.79 | | | |
| Policy & Standards | 204,995 | 313,535 | 108,540 | 34.62 | 9 | | |
| Major Projects | 220,852 | 362,903 | 142,051 | 39.14 | 10 | | |
| Registration | 1,476,144 | 1,643,403 | 167,259 | 10.18 | 11 | | |
| Secretariat | 213,810 | 249,160 | 35,350 | 14.19 | | | |
| Operating expenditure | 12,333,699 | 12,820,985 | 487,286 | 160.66 | | | |
| Operating Surplus/(Deficit) | (87,088) | (10,842) | (76,246) | (703.22) | - 5 - | | |
| Investment income | 120,951 | 136,410 | (15,459) | (11.33) | | | |
| Unrealised gains/(losses) | 209.554 | 0 | 209.554 | 0.00 | | | |

| | Year end pe | osition | |
|-------------|-------------|-----------|--------|
| 9mth F'cast | Budget | Varia | nce |
| £ | £ | £ | % |
| | | | |
| 189,417 | 179,507 | 9,910 | 5.52 |
| 1,753,981 | 1,877,850 | (123,870) | (6.60 |
| 922,728 | 932,314 | (9,586) | (1.03 |
| 342,787 | 311,775 | 31,012 | 9.95 |
| 518,152 | 506,203 | 11,949 | 2.36 |
| 2,352,908 | 2,366,576 | (13,669) | (0.58 |
| 701,890 | 650,167 | 51,723 | 7.96 |
| 97,559 | 102,498 | (4,939) | (4.82 |
| 1,107,190 | 1,076,664 | 30,526 | 2.84 |
| 3,284,861 | 3,399,344 | (114,482) | (3.37 |
| 67,514 | 70,229 | (2,715) | (3.87 |
| 663,093 | 886,166 | (223,073) | (25.17 |
| 1,942,637 | 2,253,418 | (310,781) | (13.79 |
| 978,402 | 947,098 | 31,304 | 3.31 |
| 14,923,120 | 15,559,811 | (636,691) | (4.09 |
| (3,000) | 0 | (3,000) | 0.00 |
| 14,920,120 | 15,559,811 | (639,691) | (4.11 |
| | ,, | (000,000) | (|
| 49,433 | 49,433 | (0) | (0.00 |
| 370,631 | 322,357 | (48,274) | (14.98 |
| 384,948 | 447,701 | 62,753 | 14.02 |
| | | | |

| 49,433 | 49,433 | (0) | (0.00) |
|------------|------------|-----------|----------|
| 370,631 | 322,357 | (48,274) | (14.98) |
| 384,948 | 447,701 | 62,753 | 14.02 |
| 1,096,052 | 1,076,199 | (19,852) | (1.84) |
| 366,473 | 452,804 | 86,331 | 19.07 |
| 657,589 | 766,271 | 108,682 | 14.18 |
| 872,075 | 911,698 | 39,624 | 4.35 |
| 601,323 | 635,442 | 34,119 | 5.37 |
| 5,979,165 | 5,581,599 | (397,565) | (7.12) |
| 432,755 | 367,517 | (65,238) | (17.75) |
| 326,343 | 375,611 | 49,268 | 13.12 |
| 897,255 | 944,125 | 46,870 | 4.96 |
| 430,827 | 450,977 | 20,150 | 4.47 |
| 262,140 | 418,597 | 156,457 | 37.38 |
| 322,178 | 420,197 | 98,019 | 23.33 |
| 1,800,783 | 2,023,511 | 222,728 | 11.01 |
| 266,818 | 304,247 | 37,429 | 12.30 |
| 15,116,787 | 15,548,285 | 431,499 | 2.78 |
| (196,667) | 11,525 | (208,192) | 1,806.37 |
| 175,000 | 175,000 | 0 | 0 |
| 300.000 | 0 | 300.000 | 0 |



Notes to the Income and Expenditure Account - by Function

| Note | Narrative | | | | | | | | |
|------|--|--|--|--|--|--|--|--|--|
| 1 | The unfavourable variance of £130K was mainly due to a decrease in international applications £45K and a decrease in readmission fees £48K. | | | | | | | | |
| 2 | The unfavourable variance of £214K was mainly due to a decrease in international and Grandparenting applications being received | | | | | | | | |
| 3 | The unfavourable variance of £232K was due to a decrease in international applications of £108K. There was also an unfavourable variance of £157K on the renewal fees due to a decrease in applications and a timing difference on the fees rise. | | | | | | | | |
| 4 | The unfavourable variance of £110K was due to an overspend of £28K in brochures and £19K overspend in Campaigns. This was due to the additional work done in relation to the psychologists. There was an overspend in payroll of £25K due to temporary staff being employed whilst perm staff are recruited. | | | | | | | | |
| 5 | The favourable variance of £72K is due a delay in staff being recruited during the year, a saving of £43K. Also, there is a favourable variance due to a decrease in visits done this year. | | | | | | | | |
| 6 | The favourable variance of £97K mainly due to a decrease in Gas and Electricity costs £25K and a £20K decrease in the cost of general insurance. | | | | | | | | |
| 7 | The unfavourable variance of £332K was due to a increase in the number of allegations being received and the increase in the length of hearings. This included unfavourable variances on room hire £51K, panels £238K and Transcript writers £44k. There was also an unfavourable variance of £39K in other legal costs due to the increase in high court appeals. | | | | | | | | |
| 8 | The favourable variance of £57K was due to a decrease in the costs of partner recruitment (a saving of £35K). There was also an over accrual made in partner training brought forward from last year. | | | | | | | | |
| 9 | The favourable variance of £108K was due to the delay in Market research, saving £24K and the delay in recruiting staff, a saving of £52K. Also due to a delay in Standards of Proficiency there is a favourable variance of £17K. | | | | | | | | |
| 10 | The favourable variance of £142K was due to a saving of £84K on the Psychologists project. Also there was a timing difference on the Hearing Aid Dispensers £17K and It external hosting transfer to a new provider £34K projects. | | | | | | | | |
| 11 | The favourable variance of £167K was due to a saving on the International and Grandparenting assessment fees £137K. There was also a saving on payroll of £42K due to delay in recruiting replacement staff. | | | | | | | | |

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Statement of Financial Position

| | 31 Januai £ | ry 2010 £ | 31 March 2009 £ £ | | |
|--|--|-------------------|--|------------|--|
| <u>Non-current Assets</u> Property, Plant & Machinery Land & buildings, at cost or valuation Depreciation | 3,148,184 (34,539) | | 2,636,853 0 | | |
| Computer Equipment, at cost Depreciation | 591,540 (478,074) | 3,113,646 | 644,060 (504,679) | 2,636,853 | |
| Office furniture and equipment, at cost Depreciation | 389,832 (353,941) | 113,466 35,891 | 406,348 (372,679) | 33,669 | |
| Intangible assets Depreciation | 2,905,245 (1,965,877) | 939,369 | 2,568,790 (1,784,455) | 784,335 | |
| Total Non-current Assets | - | 4,202,371 | - | 3,594,238 | |
| <u>Current assets</u> Other current assets Financial assets Cash & Cash Equivalents | 187,100 1,681,164 4,630,162 6,498,427 | 10,700,798 | 354,207 1,347,418 5,341,865 7,043,490 | 10,637,728 | |
| <u>Total assets</u> <u>Current Liabilities</u> Trade and other payables Other Liabilites Deferred Income | (185,162) (1,276,194) (7,719,791) (9,181,147) | 10,700,798 | (945,164) (1,670,261) (7,106,069) (9,721,494) | 10,037,728 | |
| Total asset less liabilities | = | 1,519,651 | = | 916,234 | |
| <u>General reserve</u> General fund b/fwd (Deficit)/surplus for the year Grant income General fund c/fwd | 702,287 243,418 360,000 1,305,705 | | 1,077,308 (375,021) | | |
| Revaluation reserve Reserve b/fwd Movements in the year Reserve c/fwd | 213,946 213,946 | 1,519,651 | 421,746 (207,799) 213,947 | 916,234 | |



Summary of Project Expenditure Ten months to 31 January 2010

| | | | Year to Dat | te | Year End Position | | | | |
|---------|--|------------------------|-------------|--------------|-------------------|----------|----------|--|--|
| | | Actual Budget Variance | | 9 Mth F'Cast | Budget | Variance | | | |
| | | £ | £ | £ | £ | £ | £ | | |
| Project | | | | | | | | | |
| Number | Capital expenditure | 1 1 | | | | | | | |
| P3 | Practitioner Psychologists | 14,666 | 100,000 | 85,334 | 15,000 | 100,000 | 85,000 | | |
| P4 | Hearing Aid Council | 2,177 | 35,000 | 32,823 | 55,000 | 55,000 | 0 | | |
| P34 | Online Renewals | 265,019 | 300,482 | 35,463 | 300,012 | 300,481 | 469 | | |
| P31 | Vetting & Barring System (VBS) | 0 | 5,000 | 5,000 | 15,000 | 15,000 | 0 | | |
| P35 | Registration Fee Rise 2011 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| P36 | FTP Case Management System Phase 1 | 38,386 | 89,667 | 51,281 | 134,000 | 134,000 | 0 | | |
| P37 | Renewals Cycle Review | 0 | 11,750 | 11,750 | 0 | 11,750 | 11,750 | | |
| P38 | IT external hosting transfer to new provider | 8,738 | 15,000 | 6,263 | 15,000 | 15,000 | 0 | | |
| P39 | Revalidation | 0 | 0 | 0 | 0 | 0 | 0 | | |
| P27 | Finance System Upgrade | 0 | 0 | 0 | 0 | 100,000 | 100,000 | | |
| | Total Project Capital Expenditure | 328,986 | 556,899 | 227,913 | 534,012 | 731,231 | 197,219 | | |
| | Operating expenditure | | | | | | | | |
| P3 | Practitioner Psychologists | 59.508 | 143,760 | 84,252 | 57,917 | 143,760 | 85,843 | | |
| P4 | Hearing Aid Council | 4,078 | 20,833 | 16,755 | 14,410 | 27,310 | 12,900 | | |
| P34 | Online Renewals | 120,668 | 127,552 | 6,884 | 112,969 | 127,552 | 14,583 | | |
| P31 | Vetting & Barring System (VBS) | 273 | 5,408 | 5,135 | 28,225 | 28,225 | 0 | | |
| P35 | Registration Fee Rise 2011 | 0 | 8,000 | 8,000 | 0 | 8.000 | 8.000 | | |
| P36 | FTP Case Management System Phase 1 | 10,968 | 10,400 | (568) | 14,906 | 11,400 | (3,506) | | |
| P37 | Renewals Cycle Review | 0 | 0 | (000) | 0 | 0 | (0,000) | | |
| P38 | IT external hosting transfer to new provider | 12,017 | 46,950 | 34,933 | 73,950 | 73,950 | 0 | | |
| P39 | Revalidation | 13,340 | 0 | (13,340) | 19,800 | 0 | (19,800) | | |
| | Total Project Operating Expenditure | 220,852 | 362,903 | 142,051 | 322,178 | 420,197 | 98,019 | | |
| | ······································ | , | ,-•• | , | ,• | | ,• | | |

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Summary of Capital Expenditure Ten months to 31 January 2010

| | Year to Date | | | Year End Position | | | |
|--|------------------------|-----------------------|--------------------------------|------------------------|-------------------------|-----------------------------|--|
| | Actual | Budget | Variance | 9 Mth F'Cast | Budget | Variance | |
| | £ | £ | £ | £ | £ | £ | |
| Office Services Renovation work to 22-26 Stannery Street. Phase 2 Renovation work to 22-26 Stannery Street. Phase 1(final payment) Additional photocopier for FTP | 480,963 30,368 0 | 358,475 0 6,000 | (122,488) (30,368) 6,000 | 481,000 31,000 0 | 575,000 0 6,000 | 94,000 (31,000) 6,000 | |
| Replace Park House Boiler Replace Park House water tank | 13,139 2,613 | 10,000 6,600 | <mark>(3,139)</mark> 3,987 | 13,139 2,613 | 15,000 10,000 | 1,861 7,387 | |
| Access control on additional doors | 0 | 3,525 | 3,525 | 13,000 | 9,400 | (3,600) | |
| Induction loop for Reception and portable unit for hearings, etc. | 4,234 531,317 | 0 384,600 | (4,234) (146,717) | 5,000 545,752 | 5,000 620,400 | 0 74,648 | |
| Information Technology | 551,517 | 304,000 | (140,717) | 545,752 | 020,400 | 74,040 | |
| Laptop refresh | 0 | 25,000 | 25,000 | 50,000 | 50,000 | 0 | |
| Server replacements/upgrades | 2,510 | 0 | (2,510) | 10,000 | 10,000 | 0 | |
| New/replacement computers | 22,049 | 3,960 | (18,089) | 20,000 | 9,500 | (10,500) | |
| PRS Enhancements | 4,959 | 6,800 | 1,841 | 4,959 | 6,800 | 1,841 | |
| | 29,518 | 35,760 | 6,242 | 84,959 | 76,300 | (8,659) | |
| Major Projects | 328,986 | 556,899 | 227,913 | 534,012 | 731,231 | 197,219 | |
| Total Capital Expenditure | 889,821 | 977,259 | 87,438 | 1,164,723 | 1,427,931 | 263,208 | |



Consolidated Cash Flow: April 2009 to March 2010

| £,000 | Mar-09 | APRIL | MAY | JUNE | JULY | AUGUST | SEPT | ОСТ | NOV | DEC | JAN | FEB | MAR |
|-------------------------------|--------|-------|-------|-------|-------|--------|-------|-------|-------|-------|-------|-------|-------|
| Opening Balance 1st | | 5,342 | 4,558 | 3,949 | 2,990 | 3,293 | 3,073 | 4,846 | 5,416 | 5,132 | 4,316 | 4,630 | 4,630 |
| Receipts | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| Registration Income | | 1,142 | 1,138 | 1,176 | 1,227 | 1,180 | 1,173 | 1,351 | 1,218 | 1,350 | 1,293 | | |
| Investment Income | | 0 | 7 | 9 | 3 | 18 | 12 | 3 | 10 | 9 | 2 | | |
| Investment Sales | | 24 | 24 | 29 | 58 | (53) | 34 | 8 | 10 | 0 | 21 | | |
| Deferred Income Movements | | 48 | (925) | (630) | 378 | (34) | 1,576 | 657 | (94) | (767) | 849 | | |
| Bank Loan | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Miscellaneous Income | | 0 | (3) | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | | |
| Total Cash Receipts | | 1,214 | 241 | 584 | 1,666 | 1,111 | 2,795 | 2,020 | 1,144 | 592 | 2,165 | 0 | 0 |
| | | | | | | | | | | | | | |
| Payments | | | | | | | | | | | | | |
| Operational | | | | | | | | | | | | | |
| Expenditure | | 353 | 1,719 | 1,235 | 1,154 | 1,252 | 1,267 | 1,544 | 1,154 | 1,418 | 1,237 | | |
| Depreciation | | (33) | (31) | (35) | (35) | (38) | 11 | (28) | (29) | (33) | (30) | | |
| Aged Cred / Accrual Movements | | 1,535 | (873) | 135 | 157 | (84) | (103) | (20) | 280 | (9) | 136 | | |
| Debtor Movements | | 75 | (42) | (16) | (5) | (44) | (24) | (29) | (60) | (37) | 458 | | |
| Payments to Creditors | | 1,930 | 773 | 1,319 | 1,271 | 1,086 | 1,151 | 1,467 | 1,345 | 1,339 | 1,801 | 0 | 0 |
| Exceptional | | | | | | | | | | | | | |
| Capital Expenditure | | 46 | 30 | 141 | 92 | 223 | 203 | (28) | 71 | 65 | 50 | | |
| Capital Write-off | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Investment Purchases | | 22 | 47 | 83 | 0 | 22 | 28 | 11 | 12 | 4 | 0 | | |
| Loan Repayments | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| DOH Income | | 0 | 0 | 0 | 0 | 0 | (360) | 0 | 0 | 0 | 0 | | |
| Taxation | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Total Payments | | 68 | 77 | 224 | 92 | 245 | (129) | (17) | 83 | 69 | 50 | 0 | 0 |
| | | | | | | | | | | | | | |
| Closing Balance | 5,342 | 4,558 | 3,949 | 2,990 | 3,293 | 3,073 | 4,846 | 5,416 | 5,132 | 4,316 | 4,630 | 4,630 | 4,630 |
| Budgeted Closing Balance | | 4,997 | 3,798 | 2,910 | 3,370 | 3,043 | 4,450 | 5,074 | 4,400 | 3,894 | 4,492 | 3,982 | 5,253 |
| Difference | | (439) | 151 | 80 | (77) | 30 | 396 | 342 | 732 | 422 | 138 | | |

Deferred Income Movements - () Some income from deferred income and cash has already been received. If positive, cash received in advance and not recognised as income in current month. Depreciation - Cash paid for fixed assets incurred in previous months make depreciation a non cash item, so is taken off the current month expenditure.

Aged Creditor Movements - () Denotes an increase in aged creditors from the previous month and is taken off the current month expenditure as they haven't been paid. Vice versa for a positive figure.

Debtor Movements - If positive, debtors/prepayments have been paid without all being recognised in the I & E Account, so must be added to the expenditure for the month, Vice versa for a negative figure.